

The City of Springfield is submitting a substantial amendment to the 2017-2018 Action Plan Projects: AP-35 Projects 91.220(d). The City of Springfield proposes to decrease funding for Project #42 Clearance & Demolition with Program Delivery and increase funding for Project #48 Park Reconstruction in the amount of \$393,153.00. The City will eliminate CDBG funding for the City of Springfield Demolition Bond Payment and move the funding to upgrades and improvements to Ruth Elizabeth Park in the Six Corners Neighborhood.

## **Executive Summary**

### **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

The City of Springfield works to create and sustain a healthy, vibrant City that stimulates balanced growth through economic development, housing options, neighborhood stabilization, community development and support for Springfield residents. Springfield is a federal entitlement community, which means that it receives an annual allotment of federal funds to carry out community development activities under several HUD programs. Annual funding amounts are determined by a formula and are dependant on annual federal budget allocations.

Every five years, the City, through its Development Services Division, undertakes a planning process in which it assesses its community needs, seeks output from citizens, and devises a strategy to accomplish priority projects. The outcome of the planning process is the setting of priorities and a spending plan for HUD funds the City expects to receive, as well as a description of how the HUD funds will be integrated with other funding sources to accomplish the identified goals.

During each year of the Consolidated Plan, the City publishes an Annual Action Plan, which indicates the annual budget for HUD funds and the programs to be carried out during the year. This document is the City of Springfield's Annual Action Plan for the third year of the 2015-2019 Five Year Consolidated Plan.

#### **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Springfield's objectives are:

**Economic Development** The City will expand job training, job development, and job readiness programs to effectively develop a competitive workforce. It will promote an environment that encourages entrepreneurship and small business growth, strengthens existing businesses, and expands economic opportunities. The City will support organizations that contribute to the revitalization of neighborhood commercial districts. In addition, Springfield will promote sustainability and smart growth development through improvements in transportation choices of all modes, brownfields remediation, and historic preservation.

**Neighborhood Stabilization and Housing** The City will improve the quality of the City's housing stock and undertake coordinated development projects in order to revitalize its most distressed neighborhoods. The City will preserve and expand housing options for residents to access safe, sanitary, and affordable homes.

**Community Development** The City will work to improve the physical environment through enhancement of streets, parks, streetscapes, open space, and remediation of blight. It will strive to create and maintain appropriate community facilities, to provide support and increased opportunities for residents of Springfield with particular focus on City's youth, and to design and implement projects which will increase the City's resilience to natural disasters.

**Homeless and Special Needs Populations** The City will continue to undertake coordinated strategies to end homelessness. It will support special needs populations with housing options and supportive services.

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

As part of the planning for the 5-year plan, Springfield's Development Services Division reviewed the goals and actual outcomes from the last consolidated plan. The Division worked to free up funds from different programs in order to be able to provide additional funding for economic development activities, which was widely identified as a large unmet need. The internal evaluation supplemented the feedback received from the survey and public meetings held during the Consolidated Plan planning process to provide guidance as to goals that have the most impact and are achievable over a five-year period.

In the last several years the City has increased its focus on steps to affirmatively further fair housing. As a result of data analysis on segregation from 2010 census data, regional sustainability planning, and City review of racially and ethnically concentrated areas of poverty, the City has more clearly targeted areas of racial/ethnic concentration of poverty for investment intended to provide improved neighborhood conditions and economic opportunity for residents of these areas. At the same time, the City has retained the format of its first-time homebuyer downpayment assistance program, which allows

income-eligible households to receive assistance to purchase a home in any City neighborhood. Analysis of past performance indicates that this program has specifically enabled people of color to move to higher-opportunity neighborhoods.

Following multiple natural disasters over the last five years, especially the 2011 tornado, plus education the City has been exposed to through its 2015 participation in the National Disaster Resilience Competition, the City is expanding its use of federal funds to enhance the City's resilience to future climate change and natural disasters. The City has identified that bringing opportunity to neighborhoods of deep poverty is critical to the City's future resilience. This conclusion reinforces the City's determination to affirmatively further fair housing, and supports the City's decision to target the majority of HUD funds to the City's most economically challenged neighborhoods. In early 2016, the City received an award of \$17 million in CDBG-NDR Funds. Programming of those funds is described in the City's NDRC application and materials.

This plan does not detail the City's spending of \$21.9 million in CDBG-Disaster Recovery funds allocated in 2013. The City conducted an extensive planning process for those funds in 2013, and plans for these funds are described in CDBG-DR Action Plan A and further CDBG-DR Action Plans. The City did, however, take into consideration the plan for spending of those funds in its planning for spending other federal funds in 2015-2019. The different funding sources and plans are designed to compliment each other.

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The City encourages and creates numerous opportunities for citizens to participate in the development of the Consolidated Plan, the Annual Action Plan, any substantial amendments to the Consolidated Plan, and the Consolidated Annual Performance and Evaluation Report (CAPER).

The Annual Action Plan process consists of : public notice published in the *Republican* and *LaVoz* newspapers; posting of hearing dates, request for comments and draft plan on the City's website; two public hearings (only one hearing was held this year on January 18, 2017 at the Rebecca Johnson elementary school; the second hearing was canceled due to inclement weather); receipt of public comments; and a public hearing on the DRAFT Annual Action Plan , April 25, 2017 at Springfield City Hall.

This Annual Action Plan DRAFT was available for public review and 30 day comment period from April 3, 2017 through May 2, 2017. Copies of the DRAFT Plan were available at the Office of Community Development, 1600 East Columbus Avenue, Office of Housing, 1600 East Columbus Avenue, Office of Planning and Economic Development, 70 Tapley Street and the Office of Neighborhood Services, 70 Tapley Street, City of Springfield's Main Library, State Street and the City's Community Development website. A summary of the plan in Spanish was available at the same locations. The City accepted written comments on the draft plan throughout the public comment period.

**5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Minutes of public hearings, as well as copies of written comments received, are included in the document; AD-26-Administration, Attachments Citizen Participation.

**6. Summary of comments or views not accepted and the reasons for not accepting them**

All comments that were received were accepted and incorporated in the Annual Action Plan, 2017-2018. Comments are included in the document as AD-26- Administration.

**7. Summary**

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**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	SPRINGFIELD	Office of Community Development
HOPWA Administrator	SPRINGFIELD	Office of Housing
HOME Administrator	SPRINGFIELD	Office of Housing
ESG Administrator	SPRINGFIELD	Office of Housing

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The Development Service Division is the lead agency responsible for administering the programs covered by the Consolidated Plan, Annual Action Plan and any other HUD related documents. This Division is made up of the following departments: Community Development (OCD), Planning and Economic Development (OPED), Housing, Code Enforcement, and Neighborhood Services. The Division administers funds provided to other City Departments to carry out the plan, which includes Parks and Recreation, Public Works, Elder Affairs, and Health and Human Services. The Division also administers grant funding to various agencies and nonprofit organizations.

**Consolidated Plan Public Contact Information**

## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of Springfield regularly consults with many agencies in the City and region to understand local needs as it creates and implements its Consolidated Plan. The City has been particularly active in coordination regarding crime/community building, creating a climate change plan, implementing an arts/innovation/maker district, healthy homes interventions, and responding to homelessness.

For the 5-year Consolidated Plan created in 2015, the City distributed a survey to citizens, city staff, stakeholders and mailings. The City conducted initial public hearings and a hearing on the initial draft of the plan, and sought written comment at the beginning of the planning process and again in response to the draft plan. For the 2017 Action Plan, Springfield held a public input meeting and requested public written input. Once the draft plan was completed and made available to the public, the City held another hearing and again requested written comment.

### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

Springfield works to increase coordination among agencies from multiple sectors in a number of efforts. Key efforts which enhance coordination between housing providers and other agencies include:

- 1. Green and Healthy Homes Initiative** A collaboration of health providers, housing rehabilitation providers, weatherization providers, and contractors working together to increase understanding of the connection between housing conditions and health risks and to intervene to address housing conditions that contribute to poor health (such as asthma triggers, lead paint and other toxins, and trip/fall hazards).
- 2. Western Massachusetts Network to End Homelessness** Sponsors, in coordination with the Springfield-Hampden County Continuum of Care, 4 monthly meetings that bring together housing, shelter and social service providers to coordinate the housing response to homelessness among Individuals, Families, Unaccompanied Youth, and Veterans. The City also coordinates a monthly meeting which specifically responds to chronic homelessness and includes hospital staff, crisis workers, outreach workers, housing providers and police.
- 3. C3 community/public safety initiatives in the North End, South End, Mason Square, and lower Forest Park**, which include weekly problem -solving meetings attended by residents, police, landlords, business owners, social service agencies and others to respond to neighborhood needs, as well as enhanced community-oriented policing.

Other coordination activities that the City leads or participates in include The Springfield Food Policy Council, LiveWell Springfield, the Springfield Climate Justice Coalition, and the BUILD Health Challenge.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City of Springfield Office of Housing is the Collaborative Applicant and Grant Administrator for the Springfield-Hampden County Continuum of Care, and is also the Homeless Management Information System (HMIS) Lead for the CoC. City and CoC efforts are closely aligned and coordinated.

*Chronic Homelessness* Springfield is committed to ending chronic homelessness, and is part of the national Built for Zero campaign sponsored by Community Solutions, which incorporates best practices, data-driven strategies, and peer learning to help communities design and implement the systems necessary for ending chronic and veteran homelessness. In the past year, the City has led the CoC's creation of a by-name list of chronically homeless persons and coordination of bi-weekly case conferencing meetings to work toward housing everyone on the list. The City has dedicated staff and HOME funds, and coordinates with the Springfield Housing Authority, in order to increase resources available for housing chronically homeless individuals.

*Veteran Homelessness* Springfield has joined the Mayor's Challenge to End Veteran Homelessness, as well as the Built for Zero campaign. City staff coordinate a homeless veteran by-name list and regular case conferencing meetings to connect homeless veterans with housing opportunities.

*Homeless Unaccompanied Youth* The CoC and the City have participated with the state of Massachusetts to undertake statewide counts of homeless youth, using expanded and targeted outreach strategies. The City has applied for and received state funding dedicated to increasing housing opportunities for homeless youth, and participates in monthly Unaccompanied Homeless Youth coordination meetings.

*Homeless Families with Children* The Commonwealth of Massachusetts provides diversion assistance and emergency shelter for families in a closed system. Springfield participates in a Family Services committee that meets monthly to coordinate local resources with the state system. The City provides Emergency Solutions Grant (ESG) funds for programs that serve homeless families not eligible for state assistance.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City's response to homelessness and the Continuum of Care are both operated by the City's Office of Housing, which ensures that City and CoC closely coordinate strategies.

For the ESG program, the Office of Housing seeks information from CoC members regarding funding priorities and performance standards, and creates draft priorities and standards, which are reviewed again with the CoC. Individual ESG programs are selected for funding using a request for proposals (RFP) process, and CoC members are part of the review committee.

The CoC includes a Data and Performance Committee, which has set performance standards for ESG and CoC programs. The standards are reviewed annually and adjusted when warranted. Performance results are used as part of the annual process of deciding which programs will receive funding.

The City's Office of Housing is the CoC's Homeless Management Information System (HMIS) Lead. The CoC has an HMIS Governance Agreement which identifies the City as the lead, and determines roles and responsibilities. The CoC, working with the CoC HMIS Committee, created HMIS Policies and Procedures, which have been reviewed and voted on by the CoC Board of Directors.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**



**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	SPRINGFIELD NEIGHBORHOOD HOUSING SERVICES, INC
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Education Services-Employment Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Attended public hearing at Rebecca Johnson School, January 18, 2017.
2	<b>Agency/Group/Organization</b>	Children's Study H0me
	<b>Agency/Group/Organization Type</b>	Services-Children Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Attended public hearing at Rebecca Johnson School, January 18, 2017.
3	<b>Agency/Group/Organization</b>	Revitalize CDC
	<b>Agency/Group/Organization Type</b>	Housing Civic Leaders Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Attended public hearing at Rebecca Johnson School, January 18, 2017.
4	<b>Agency/Group/Organization</b>	NEW NORTH CITIZENS COUNCIL
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Health Services-Education Services-Employment Grantee Department Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Economic Development Public Service
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Attended public hearing at Rebecca Johnson School, January 18, 2017.

5	<b>Agency/Group/Organization</b>	Upper Hill Neighborhood Council
	<b>Agency/Group/Organization Type</b>	Housing Business and Civic Leaders Neighborhood Council Grantee Department Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Attended public hearing at Rebecca Johnson School, January 18, 2017.
6	<b>Agency/Group/Organization</b>	HAP Housing
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-homeless Service-Fair Housing Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Participation in planning undertaken by the Western Mass Network to End Homelessness and the Springfield-Hampden County Continuum of Care.

7	<b>Agency/Group/Organization</b>	Habitat for Humanity Inc.
	<b>Agency/Group/Organization Type</b>	Housing Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
8	<b>Agency/Group/Organization</b>	MAPLE HIGH SIX CORNERS
	<b>Agency/Group/Organization Type</b>	Housing Business Leaders Civic Leaders Grantee Department Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Periodic meetings regarding progress toward disaster recovery and goals of the neighborhood council.
9	<b>Agency/Group/Organization</b>	RIVER VALLEY COUNSELING CENTER
	<b>Agency/Group/Organization Type</b>	Housing Services-Persons with HIV/AIDS Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Participation in planning undertaken by the Springfield-Hampden County Continuum of Care.
10	<b>Agency/Group/Organization</b>	Center for Human Development
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Persons with HIV/AIDS Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Participation in planning undertaken by the Western Mass Network to End Homelessness.
11	<b>Agency/Group/Organization</b>	YWCA OF WESTERN MASSACHUSETTS
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Victims of Domestic Violence Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Participation in planning undertaken by the Western Mass Network to End Homelessness and the Springfield-Hampden County Continuum of Care.
12	<b>Agency/Group/Organization</b>	MENTAL HEALTH ASSOCIATION INC
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Persons with Disabilities Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Participation in planning undertaken by the Western Mass Network to End Homelessness and the Springfield-Hampden County Continuum of Care.
13	<b>Agency/Group/Organization</b>	Mercy Hospital
	<b>Agency/Group/Organization Type</b>	Services-Health Health Agency Major Employer
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Participation in planning undertaken by the Western Mass Network to End Homelessness and the Springfield-Hampden County Continuum of Care.

14	<b>Agency/Group/Organization</b>	SPRINGFIELD PARTNERS FOR COMMUNITY ACTION
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-homeless Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Participation in planning undertaken by the Western Mass Network to End Homelessness.
15	<b>Agency/Group/Organization</b>	OPEN PANTRY OF COMMUNITY SERVICES
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with Disabilities Services-homeless Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
16	<b>Agency/Group/Organization</b>	SPRINGFIELD HOUSING AUTHORITY
	<b>Agency/Group/Organization Type</b>	PHA
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Regular meetings regarding coordination and shared projects
17	<b>Agency/Group/Organization</b>	HUMAN RESOURCES UNLIMITED
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Persons with Disabilities Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Participation in planning undertaken by the Springfield-Hampden County Continuum of Care.
18	<b>Agency/Group/Organization</b>	MASSACHUSETTS FAIR HOUSING CENTER
	<b>Agency/Group/Organization Type</b>	Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Analysis of Impediments of Fair Housing
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Participation in and planning undertaken by regional housing and fair housing committees.
19	<b>Agency/Group/Organization</b>	CITY OF CHICOPEE
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Complete Consolidated Plan



	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Office of Community Development will send the Executive Summary for the Annual Action Plan, 2018-2019
20	<b>Agency/Group/Organization</b>	City of Holyoke
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Complete Consolidated Plan
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Office of Community Development will send the Executive Summary for the Annual Action Plan, 2018-2019
21	<b>Agency/Group/Organization</b>	WEST SPRINGFIELD
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Complete Consolidated Plan
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Office of Community Development will send the Executive Summary for the Annual Action Plan, 2018-2019
22	<b>Agency/Group/Organization</b>	WESTFIELD
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Complete Consolidated Plan
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Office of Community Development will send the Executive Summary for the Annual Action Plan, 2018-2019
23	<b>Agency/Group/Organization</b>	Department of Housing and Urban Development
	<b>Agency/Group/Organization Type</b>	Other government - Federal
	<b>What section of the Plan was addressed by Consultation?</b>	Lead-based Paint Strategy

<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Office of Housing consulted about data regarding lead-based paint hazards.</p>
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**Identify any Agency Types not consulted and provide rationale for not consulting**

All relevant agencies were consulted.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Opening Doors in Western MA	1. Ending Veteran and chronic homelessness in 2017. Creating a youth centric system to respond to youth under 25 experiencing housing instability.
Pioneer Valley Planning Commission	Pioneer Valley Plan for Progress	1. Expansion of high quality early childhood education. 2. Completion of Union Station as a regional intermodal transportation hub. 3. Support for hydropower and co-generation projects. 4. Prioritize economic opportunity initiatives in the regions areas of concentrated poverty. 5. Support for Springfield Innovation Center, to support Entrepreneurship.
Our Next Future	Pioneer Valley Planning Commission	1. Creation of a City Climate Change Action Plan. 2. Generate more clean energy (hydropower and cogeneration). 3. Continued participation in Springfield Food Policy Council. 4. Use receivership and tax takings to address vacant, abandon and foreclosed properties. 5. Initiate Healthy Homes Program. 6. Participation in regional fair housing coalition.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The City's Participation Plan is designed to encourage citizens to participate in the development of the Consolidated Plan, Annual Action Plan, substantial amendments to the Consolidated Plan and Performance Reports, CAPER. As described in the plan, the City encourages the input of low moderate income residents by 1) outreach to the public through mailings, 2) conducting a series of public hearings at various stages of the planning process, 3) creating a system to accept and respond to written comments from the citizens.

To ensure participation among low and moderate income residents the public hearings are held in areas where funds are mostly to be spent and to public housing residents.

The City makes information available and accessible to all interested parties. At a minimum, the City provides information concerning proposed activities, including amount of assistance, range of activities to be undertaken and the amount that will benefit low/moderate income persons. All information is provided in English and Spanish.

The City relied on input received from the public in establishing its priorities and goals.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Hearing	Minorities Non-English Speaking - Specify other language: Hispanic Persons with disabilities Residents of Public and Assisted Housing City of Springfield, MA residents	8 were in attendance- Rebecca Johnson School, January 18, 2017	The Comments received and minutes from the public hearing are made part of this document- AD-26.	The City accepted all comments and considered them with all other input and analysis that contributed to the final version of the 2017-2018 Action Plan; AD-26	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
<p>OMB Control No: 2506-0117 (exp. 06/30/2018)</p> <p>2</p>	<p>Public Hearing</p>	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Hispanic</p> <p>Persons with disabilities</p>	<p>Annual Action Plan</p> <p>No one was in attendance at this public hearing; City Hall, Room 220, April 27, 2017</p>	<p>Comments received during the DRAFT comment period are made part of this document- AD-26 - The City received 5 letters about the Historic Preservation Program. The City of Springfield has funded the Historic Preservation Program annually since 2009. The program has been very successful and the City will continue to fund the program in the future. The reason the City did not fund this program in this year's Action Plan is because of the on-going commitments of funding totaling over \$450,000.00 for historic preservation for ongoing projects.</p>	<p>The City accepted all comments and 21 considered them with all other input and analysis that contributed to the final</p>	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Mailings-Flyers	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Hispanic</p> <p>Persons with disabilities</p> <p>Residents of Public and Assisted Housing</p> <p>City of Springfield, MA residents</p>	<p>The OCD has an extensive mailing list. The list includes residents of the City of Springfield, neighborhood councils, City Councilors, businesses and public service agencies. Flyers are sent with dates of public hearings, the release of any RFP's and when the DRAFT Action Plan will be available for public comment/review.</p>	No Comments received	No comments received	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Newspaper Ad	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Hispanic</p> <p>Persons with disabilities</p> <p>Residents of Public and Assisted Housing</p> <p>City of Springfield, MA residents</p>	<p>The ad did not require attendance or a response. The ad gives information with dates of public hearings, the release of any RFP's and when the DRAFT Action Plan will be available for public comment/review.</p>	<p>No comments received</p>	<p>No comments received</p>	

**Table 4 – Citizen Participation Outreach**

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## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

The City of Springfield did extensive outreach to establish the following four priority goals to guide its strategies during the program years 2015-2019: Economic Development, Neighborhood Improvement and Housing, Community Development, and Special Needs Population. The City will use its entitlement funds to further these priorities over the next five years.

The City of Springfield has been awarded funding for CDBG-DR and CDBG-NDR. Funding has been fully committed and Action Plans are posted on the City's website.

CDBG-DR - <http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr>

CDBG-NDR - <http://www.springfield-ma.gov/planning/index.php?id=ndrc>

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,440,019	150,000	400,000	3,990,019	7,266,663	Assumed level funding plus \$150,000 and \$100,000 prior year resources annually
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,121,435	2,000	100,000	1,223,435	1,681,372	Assumed level funding plus \$2,000 program income and \$100,000 prior year resources. Funding will be used for Neighborhood Stabilization and Housing.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	516,772	0	0	516,772	911,271	Assumed level funding
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	314,406	0	0	314,406	1,040,134	Assumed level funding

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Sources of Leveraged Funds include:

Continuum of Care - US Dept of HUD -\$3,479,984 (funding for permanent supportive and transitional housing for persons experiencing homelessness)

Health Care for the Homeless - \$1,194,000 (funding for health services for person experiencing homelessness)

Heartwap - State of MA - \$568,575 (funding for heating system repair and maintenance)

Fema and City Bond Fund Projects \$34,319,991 (new Senior Center - \$12,000,000; new South End Community Center - \$10,800,000; renovation of 50 East Street - \$7,500,000)

City Bond Funds - Demolition - \$2,000,000 (funding for demolition of blighted properties)

CDBG-DR - US Dept of HUD - \$21,896,000 (disaster recovery funds - to be used for projects in the tornado path) NDR - US Dept of HUD - \$17,056,880 (National Disaster Resilience Grant funds to be used for approved resilience projects)

Mass Dot - \$271,000,000 (Main Street North End - \$6,000,000; I-91 Viaduct Reconstruction - \$265,000,000)

Chapter 90 - \$3,657,832(roads)

Multiple sources for rehabilitation of Mason Square Apt 11: \$28,922,358 - Federal LIHTC Equity - \$9,500,000.00; State LIHTC - \$8,341,000.00;Federal Historic Equity - \$4,953,358; State Historic Equity - \$1,978,000.00; AHTF - \$2,500,000; DHCD – HOME - \$550,000; Permanent Debt - \$1,000,000

Multiple sources for rehabilitation of Maple Commons: \$35,010,052- Federal LIHTC Equity - \$9,122,043; State LIHTC Equity - \$10,020,547; Federal Historic Equity - \$4,905,562; State Historic Equity - \$1,978,000; AHFT - \$3,000,000 DHCD - \$550,000; Permanent Debt - \$5,383,873

Multiple sources for rehabilitation of E. Henry Twiggs Estates: \$20,231,221- Federal LIHTC Equity - \$7,716,562; State LIHTC Equity - \$5,510,000; First Mortgage - \$2,750,000; AHTF - \$1,000,000; FCF-DMH -\$450,000.00;HIF - \$500,000.00;HSF - \$1,000,000;Seller Note - \$2,476528.00;Other -

\$774,960.00; permanent debt - \$1,400,000.00

Massachusetts PARC Grant Pending - \$400,000.00 (Mary Lynch Reconstruction)

Massachusetts PARC Grant - \$450,000.00 (Van Horn Park Reconstruction)

Private Funding – MGM Springfield – \$1,000,000 (Riverfront Park Reconstruction)

Private Funding - MGM Springfield - \$800,000,000

Private Funding - BayState Health Phase 3 - \$33,000,000

Match for ESG is provided by the subrecipient agencies, which identify the amount and source of match their application to the City for program funds, and must verify the match after each grant award. ESG administrative funds are matched by the City of Springfield using CDBG funds.

The HOME program requires jurisdictions to provide 25% match for all funds spent on affordable housing. The City of Springfield's match has been reduced by 100% due to the jurisdiction's fiscal distress. HOME has no match requirement for The City of Springfield.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City of Springfield regularly becomes the owner of vacant lots and residential buildings through foreclosure for nonpayment of taxes. The City frequently uses residential vacant lots for development of new homes, and seeks new owners for ownership and management of multi-family buildings. In some instances, the City has simultaneously made buildings available with federal funds dedicated for rehabilitation, for the purpose of creating quality affordable homeownership units.

**Discussion**

As the City undertook planning for federal HUD funds, it took into consideration other funding sources that are available to the City to advance its goals. Springfield's Consolidated Plan uses all sources in a coordinated and leveraged way in order to achieve the best outcomes for the City.

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## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Economic Development	2015	2019	Non-Housing Community Development Economic Development	Local Target Area North End/Metro Center	Economic Development	CDBG: \$320,000	Facade treatment/business building rehabilitation: 9 Business Jobs created/retained: 14 Jobs Businesses assisted: 15 Businesses Assisted
2	Neighborhood Stabilization and Housing	2015	2019	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	Local Target Area North End/Metro Center	Neighborhood Stabilization and Housing	CDBG: \$624,000 HOME: \$948,435	Rental units rehabilitated: 22 Household Housing Unit Homeowner Housing Rehabilitated: 26 Household Housing Unit Direct Financial Assistance to Homebuyers: 100 Households Assisted Other: 3 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Community Development	2015	2019	Non-Housing Community Development	Local Target Area North End/Metro Center	Community Development	CDBG: \$2,965,016	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 12700 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 5038 Persons Assisted Buildings Demolished: 5 Buildings Housing Code Enforcement/Foreclosed Property Care: 1000 Household Housing Unit Other: 386 Other
4	Homeless and Special Needs Population	2015	2019	Non-Homeless Special Needs	Local Target Area North End/Metro Center	Homelessness and Special Needs Population	CDBG: \$81,003 HOPWA: \$516,772 HOME: \$275,000 ESG: \$314,406	Tenant-based rental assistance / Rapid Rehousing: 42 Households Assisted Housing for People with HIV/AIDS added: 55 Household Housing Unit Other: 9000 Other

Table 6 – Goals Summary

### Goal Descriptions



1	<b>Goal Name</b>	Economic Development
	<b>Goal Description</b>	<p>The City will expand in job training, job development and job readiness programs to effectively develop a competitive work force. It will promote an environment that encourages entrepreneurship and small business growth, strengthens existing businesses and expands economic opportunities. The City will support organizations that contribute to the revitalization of neighborhood commercial districts. In addition, Springfield will promote sustainability and smart growth development through improvements in transportation choice of all modes, brownfields remediation and historic preservation.</p> <p>The City of Springfield has been awarded funding for CDBG-DR and CDBG-NDR. Funding has been fully committed and Action Plans are posted on the City's website.</p> <p>CDBG-DR - <a href="http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr">http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr</a></p> <p>CDBG-NDR - <a href="http://www.springfield-ma.gov/planning/index.php?id=ndrc">http://www.springfield-ma.gov/planning/index.php?id=ndrc</a></p>
2	<b>Goal Name</b>	Neighborhood Stabilization and Housing
	<b>Goal Description</b>	<p>The City will improve the quality of the City's Housing stock and undertake coordinated development projects in order to revitalize its most distressed neighborhoods. The City will preserve and expand housing options for residents to access safe, sanitary and affordable homes.</p> <p>The City of Springfield has been awarded funding for CDBG-DR and CDBG-NDR. Funding has been fully committed and Action Plans are posted on the City's website.</p> <p>CDBG-DR - <a href="http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr">http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr</a></p> <p>CDBG-NDR - <a href="http://www.springfield-ma.gov/planning/index.php?id=ndrc">http://www.springfield-ma.gov/planning/index.php?id=ndrc</a></p>

3	<b>Goal Name</b>	Community Development
	<b>Goal Description</b>	<p>The City will work to improve its physical environment through enhancement of streets, parks, streetscapes, open space and remediation of blight. It will strive to create and maintain appropriate community facilities, to provide support and increased opportunities for residents of Springfield with particular focus on City's youth and to design and implement projects which will increase the City's resilience to natural disasters.</p> <p>The City of Springfield has been awarded funding for CDBG-DR and CDBG-NDR. Funding has been fully committed and Action Plans are posted on the City's website.</p> <p>CDBG-DR - <a href="http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr">http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr</a>  CDBG-NDR - <a href="http://www.springfield-ma.gov/planning/index.php?id=ndrc">http://www.springfield-ma.gov/planning/index.php?id=ndrc</a></p>
4	<b>Goal Name</b>	Homeless and Special Needs Population
	<b>Goal Description</b>	<p>The City will continue to indertake coordinated strategies to end homelessness. It will support special needs populations with housing options, supportive services and facilities as appropriate.</p> <p>The City of Springfield has been awarded funding for CDBG-DR and CDBG-NDR. Funding has been fully committed and Action Plans are posted on the City's website.</p> <p>CDBG-DR - <a href="http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr">http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr</a>  CDBG-NDR - <a href="http://www.springfield-ma.gov/planning/index.php?id=ndrc">http://www.springfield-ma.gov/planning/index.php?id=ndrc</a></p>

## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

On 2017-2018, the City will receive approximately \$3,492,000.00 in federal Community Development Block Grant (CDBG) and \$1,090,000.00 in HOME Investment Partnerships Program (HOME) fundiing. The City will also receive \$319,000.00 in Emergency Solutions Grant (ESG) funds and \$453,000.00 in Housing Opportunities for person with AIDS (HOPWA).

The City of Springfield has been awarded funding for CDBG-DR and CDBG-NDR. Funding has been fully committed and Action Plans are posted on the City's website.

CDBG-DR - <http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr>

CDBG-NDR - <http://www.springfield-ma.gov/planning/index.php?id=ndrc>

The Annual Action Plan describes how these funds will be used. A listing of the projects to be funded in FY2018 is provided within this Action Plan, AP-35 Projects.

#### Projects

#	Project Name
1	CDBG Planning & Administration
2	5A Bulldogs
3	WEB Dubois Academy
4	Teens in Transition
5	Education & Literacy
6	Cancer House of Hope
7	Camp CASA
8	Friends of the Homeless
9	Adult Basic Ed
10	New Life Center for Recovery
11	Senior Center
12	College & Career Readiness
13	Women's Health
14	Fair Housing Project
15	Magazine Commons Community Center
16	TRACKS Program

#	Project Name
17	Hands In Labor
18	Academic Achievers & Summer
19	Homeless Prevention
20	Recovery Support Program
21	ESOL Program
22	Senior Food Program
23	Senior Center
24	Open Pool Program
25	Summer Enrichment
26	Camp Star
27	Bridging the Gap
28	After School Program
29	Summer Activities
30	Indian Orchard Unit
31	Literacy Awards Program
32	Access Funds
33	Turning Points/Mom Squad
34	MultiCultural Alzheimers Program
35	Community Support Program
36	Be The Stem
37	YouthBuild
38	Exisitng Homeowner Rehab, Emergency Repair and Program Delivery
39	Heartwap Program
40	First Time Homebuyer and Program Delivery
41	Revitalize CDC-Home Retention & Revitalization
42	Clearance & Demo with Program Delivery
43	Neighborhood Capacity Building
44	Disposition Program Delivery
45	Public Art Project
46	Code Enforcement
47	Public infrastructure/ Streets/Sidewalks/Designs
48	Park Reconstruction
49	Business Support Program
50	Graffiti Program
51	Small Business Technical Assistance Program
52	Target Improvement Program (TIP)
53	Rehab for Nonprofits Program
54	The Springfield Works Initiative
55	HOME Planning & Administration

#	Project Name
56	Rental Production
57	Project Based Homeownership-CHDO
58	Tenant Based Rental Assistance (TBRA)
59	HESG
60	2016-2019 City of Springfield MAH17F002 (SPFLD)
61	2016-2019 River Valley MAH17F002 (RVCC)
62	2016-2019 Cooley Dickinson MAH17F002 (CD)
63	Youth Swim & Safety Program

**Table 7 - Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The City undertakes an extensive planning process every five years to produce the Consolidated Plan. The process incorporates community input, review of past programming, data and research to establish the City's medium-term priorities. Annually, the City engages the public and community partners to identify and select one-year programs that will advance the five-year goals.

The greatest obstacle to meeting the needs identified in the plan is the lack of resources needed to do so. The City strives to maximize the resources it has, through targeting and efficient programming, and it attempts to increase the resources to address the needs. The City's attempts to increase resources will include application for competitive grant funding; partnership with the private sector to achieve community goals; assistance to nonprofit agencies and private partners to enable them to compete for government and private funds; and advocacy with state administration and local legislative delegation to increase state support for priority City projects and initiatives.

The City's response is also limited by restrictions placed on available funding sources. Most significantly, restrictions on the use of CDBG funds make it difficult for the City to use these funds more broadly for job creation and job training, which are critical needs in the City.

Other obstacles to meeting underserved needs include the difficulty in addressing community problems which are regionally based, and the need to have high quality data and analysis of the City's challenges and opportunities. Springfield works to address the first obstacle by collaborating with our jurisdictional neighbors whenever possible.

**AP-38 Project Summary**  
**Project Summary Information**

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<b>1</b>	<b>Project Name</b>	CDBG Planning & Administration
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Economic Development Neighborhood Stabilization and Housing Community Development Homeless and Special Needs Population
	<b>Needs Addressed</b>	Economic Development Community Development Neighborhood Stabilization and Housing Homelessness and Special Needs Population
	<b>Funding</b>	CDBG: \$718,003
	<b>Description</b>	Funding for the planning and execution of the CDBG program; including general management and oversight, fiscal and compliance. Funding includes UMASS Design Center- \$8,000
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	N/A
<b>2</b>	<b>Project Name</b>	5A Bulldogs
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$9,000

	<b>Description</b>	5A will promote youth in athletics and academics in the City of Springfield. 5A will provide young, low income people the opportunity to participate in athletics-football, basketball as well as promoting soccer, wrestling, boxing and fitness. 5A will also provide academic support programs to the youth -youth participants learn teamwork, build esteem, discipline, respect, positive attitude and listening skills. Tutoring programs will be given by college volunteers from local colleges.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Football, soccer, basketball, wrestling, cheerleading; homework help
<b>3</b>	<b>Project Name</b>	WEB Dubois Academy
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$9,000
	<b>Description</b>	A Saturday program for low income boys. WEB Academy will meet on Saturdays during the academic year; Monday-Friday during the summer months. The Academy is organized and supervised by BMGS and will enhance their personal growth. The youth will access computer lab, gym and go on field trips. During the school year the program is held at the Springfield Boys & Girls Club. The program will provide supervised, organized educational and recreational activities. The summer part of the program will be held at the Church in the Acres.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	



	<b>Planned Activities</b>	educational field trips, college experiences, summer camp experience and tutoring
<b>4</b>	<b>Project Name</b>	Teens in Transition
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Boys & Girls Family Center will provide a program for teens who are transitioning out of the afterschool program to another program. The program is geared towards socialized programming and services toward continued movement towards high school graduation; improved behavior and social schools as healthy life style choices. The program runs year round.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Homework help, nutrition, team building activities, service projects, parent engagement activities-activities that have both educational and recreational components. The program provides a safe environment.
<b>5</b>	<b>Project Name</b>	Education & Literacy
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	A literacy initiate program maintain communication with local schools to identify students in need and improve literacy skills. A balance of listening , speaking, reading and writing provides youth with opportunities to practice specific skills.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	One on one tutoring; program includes family engagement so parents and guardians have the tools they need to be successful.
<b>6</b>	<b>Project Name</b>	Cancer House of Hope
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	CHD provides outreach to the underserved residents in Springfield; they work with major cancer centers -D'Amour and Sister Caritas Cancer Centers. Cancer House of Hope works to brighten the lives of people with cancer and cancer survivors. CHD will collaborate to disseminate information about the program. The program includes health and wellness; support groups as well as prosthetics services. Other community agencies they provide outreach to is Caring Health Center, Gandara, Mason Square Health Center, Baystate, Brightwood Health.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Provide a Cancer education series, provide free access to services and therapy that bring comfort, care, resilience and hope to cancer patients and cancer survivors.
<b>7</b>	<b>Project Name</b>	Camp CASA
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development

	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	The Children's Study Home will use funds to allow for low income children to attend a summer month long camp. The funds will be used to extend camp hours and hire additional staff to help campers; especially those with special needs. CSH will provide services to children 6-12 primarily from Mason Square. The program will be an outlet for children to interact socially and let children be children.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Visit local museums, encourage literacy, by-weekly library visits for story time and sporting events. Provide an outlet for children to interact socially with their peers in a safe, healthy antibullying environment.
<b>8</b>	<b>Project Name</b>	Friends of the Homeless
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$70,000
	<b>Description</b>	Clinical Support Options operates Friends of the Homeless. Friends of the Homeless is a resource center that incorporates shelter, meals, housing and services aimed towards moving people out of homelessness. Meals are served three times/day. Friends of the Homeless Program provides temporary emergency shelter and meals and creates a housing plan with clients to assist them in achieving that goal.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	

	<b>Location Description</b>	
	<b>Planned Activities</b>	Operate a resource center, shelter, supportive housing and rapid housing services
9	<b>Project Name</b>	Adult Basic Ed
	<b>Target Area</b>	North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	The Gray House will provide adult basic education services to low income adults 18 years or older who reside in Springfield. The program offers English for speakers of other language services, basic skills (reading, writing and math) tutoring and beginner English conversation classes. The program begins in September with no classes in December. There is no fee for the class. Students gaining educational skills needed to survive and succeed. The benefits for literacy students include developing decoding skills, increasing sight word vocabulary and improving comprehension. In addition, many students increase their self-confidence and leadership skills.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	GED/ESOL classes, reading, writing, math, math tutoring and beginner English classes. Program runs September-first week of June.
10	<b>Project Name</b>	New Life Center for Recovery
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$7,000

	<b>Description</b>	GNL Center will provide services to clients; men and women in recovery; provide individual or group therapy; relapse prevention strategies, pastoral counseling, recovery coaching and peer mentoring to individuals who are recovering from substance abuse disorders or for those who are in recovery. GNLCC will offer short term housing and case management for at least 20 men and women in recovery. Clients will report and exhibit increased overall improvements in physical, emotional, psychological and spiritual health.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Outpatient services that provide stability and progress to those in recovery; group counseling, treatment planning, intervention, support, diagnosis, assessment.
<b>11</b>	<b>Project Name</b>	Senior Center
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$4,000
	<b>Description</b>	Hungry Hill Senior Center will provide direct services to seniors- recreational and social services are provided. The Center will offer health screenings, foot care services, fitness programs, crafts, flu clinics. Information will be given to seniors on fuels assistance, food stamps and brown bag lunches.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Health screenings, trips, speakers- nutrition, Reflexology

<b>12</b>	<b>Project Name</b>	College & Career Readiness
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	College & Career Readiness is designed to deliver group mentoring, financial literacy training and college/post-secondary vocational program exposure aligned with other career readiness efforts to 100 youth between the ages of 13-16 who will engage in a more comprehensive and deliberate academic enrichment, tutoring and 2-4 year college readiness system of programming.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Youth will be connected to academic assessments, tutoring, college tutoring, college tours, job skill development, employment readiness programs and related opportunities. Young people will improve their communication skills, experience and increased sense of self worth and improve their ability to think critically; problem solve and take responsibility for their own actions.
<b>13</b>	<b>Project Name</b>	Women's Health
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	MLK will work with women to help address literacy and health disparities. The initiative is designed towards literacy and health disparities. The program will collaborate with community partners that have literacy and health disparities.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Address literacy and health initiative disparities among women.
<b>14</b>	<b>Project Name</b>	Fair Housing Project
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$6,000
	<b>Description</b>	MFHC provides fair housing education to low income persons in Springfield; they will hold FTHB workshops, provide fair housing legal advocacy to residents of the City of Springfield; comprehensive fair housing education potential victims of discrimination and homelessness; focusing on low income, minority, recent immigrants , disabled persons and especially households with children. MFHC will conduct a minimum of 100 phone audit tests to test for housing discrimination based on linguistic profiling and take enforcement action as appropriate.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	FTHB workshops, fair housing legal advocacy, phone audits, landlord workshops and education.
<b>15</b>	<b>Project Name</b>	Magazine Commons Community Center
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development

	<b>Funding</b>	CDBG: \$8,000
	<b>Description</b>	MHA, Magazine Commons Community Center, will provide structure guidance and support needed for clients pursue their goals. Participants will increase their self esteem, improve skills building in nutrition, wellness, fitness and become more employable. Activities held at the Community Center will help participants achieve positive movement through the stages of risk as measured by the milestones of recovery scale. The Center will provide these services to persons with disabilities who are MHA participants.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Recreation and therapeutic services to people with disabilities.
16	<b>Project Name</b>	TRACKS Program
	<b>Target Area</b>	North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	The TRACKS Program targets at risk youth ages 13-19 who are not engaged in other programs. The teen program is offered after school until 6:00 PM for 42 weeks during the academic year, Monday-Friday. Youth are given the opportunity to stay connected in positive out of school activities. The program will focus on decreasing the use of alcohol, tobacco, media advocacy, education and other environmental strategies to involve others in bettering our community. Participants will learn alternative decision making strategies by utilizing tools that promote and increase in positive peer interactions as measured by self reports, observations and pre and post test surveys. Participants will have independent academic assessments, homework help and college and career exploration will be offered and tracked by level of participation as measured by attendance and report cards.
	<b>Target Date</b>	



	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Park clean ups, graffiti clean up, drug-free events, skill building activities
<b>17</b>	<b>Project Name</b>	Hands In Labor
	<b>Target Area</b>	North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	NNCC will expand staffing capacity to meet the growing need for job development skills and job search assistance, as well as provide education around resources that are available for job placement. They will complete intakes and develop individualized plans; work with the participants who need employment training or job placement assistance, Hands in Labor will secure job placement. The program expects to establish linkages with area institutions of higher education to support students in accessing educational training and completing their college programs of study. The programs will establish relationships with REB, Future Works and area businesses to develop a plan and providing workplace education programs. Manos a La Obra will provide employment and training assistance with support services and job placement.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Education, support guidance, planning and workplace education programs.
<b>18</b>	<b>Project Name</b>	Academic Achievers & Summer
	<b>Target Area</b>	North End/Metro Center

	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Youth will participate in academic and skill building activities as well as community service, special events and field trips. Participants will be tracked during the academic year. Participants will learn how to work on projects that enhance their perception and understanding of how things work intricately. The program will serve 50 youth during the summer months. The program will be held at Gerena School.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Youth will learn the importance of staying in school, academic importance, community involvement, education and community pride and college exploration.
<b>19</b>	<b>Project Name</b>	Homeless Prevention
	<b>Target Area</b>	North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	NNCC will provide essential housing supportive case management services; housing advocacy, support and follow up homeless and at risk of becoming homeless individuals. NNCC will provide bilingual/bicultural housing resource services and immediate crisis intervention. NNCC will refer individuals to on-going case management that includes housing information, placement, advocacy and follow up.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Case management, follow up with participants, housing assistance, application assistance-welfare, food stamps, health insurance assistance, translation
<b>20</b>	<b>Project Name</b>	Recovery Support Program
	<b>Target Area</b>	North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	NNCC will provide supportive services to individuals who are released from substance abuse programs and working towards maintaining their recovery. NNCC will provide prevention education trainings to individuals in recovery. Services are available during the evenings and weekends.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Recovery support services, non clinical, culturally competent recovery support services, build relationships with clients.
<b>21</b>	<b>Project Name</b>	ESOL Program
	<b>Target Area</b>	North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$20,000

	<b>Description</b>	NNCC will provide English instruction to low income adult learners. The program will support adult learners of low to moderate socioeconomic status in their efforts to gain greater proficiency in English. Improved efficiency in English will increase student's access to opportunities and encourage greater involvement in the community and their neighborhood. The students enrolled in the program will be at least 18 years of age and have low English proficiency and will have spoken another language other than English as their primary or first language.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Provide GED preparation, Spanish GED, Native Literacy and ESOL Level 1-3 seeking to advance education.
22	<b>Project Name</b>	Senior Food Program
	<b>Target Area</b>	North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	This emergency food pantry will provide nutritionally balanced food to elderly persons. The program operates continuously, free of charge. Emergency Food Pantry staff will be available for on-site SNAP assistance and advocacy to our senior guests. During senior food choice, seniors are allowed to shop for their food in a grocery store setting. Seniors can choose grains, dairy, fruits, vegetables. Through this program, food insecurity is reduced in the elderly population who are living at or below the poverty level.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	

	<b>Location Description</b>	
	<b>Planned Activities</b>	Grocery shopping for seniors, on site SNAP benefits application assistance and case management services
<b>23</b>	<b>Project Name</b>	Senior Center
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Pine Point Senior Center is a clearinghouse for concerns, problems and constructive ideas relative to the residents/seniors. The Center will provide area seniors a safe comfortable place to congregate with the purpose of social networking, recreation, education, health screenings, exercise, activities aimed at improving mental and physical function as well as their self esteem. Seniors will learn about services available to them, such as Safelink, MassSave Energy, Medicare, SNAP, AARP, tax prep.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Enhancing the quality of life for seniors-lunches served daily, speakers, socialization and special events, foorcare, BP, flu clinics, installation of smoke detectors, fuel assistance
<b>24</b>	<b>Project Name</b>	Open Pool Program
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$65,000

	<b>Description</b>	The Open Pool Program will fund an indoor, outdoor pool-Forest Park during the summer from July 1-August 11 and Five Mile open through August 13th and then opening on weekends through September 3, 2017. The program is free and open to all City of Springfield residents. The recreational swim program offers the participants the opportunity to participate in healthy, physical fitness activities. The program also provides summer employment opportunities for youth. The goal is for 25% of the pool users who are 17 and under to increase their physical activity as evidenced by their use of the pools/ponds five times or more.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Recreation, swimming, employment opportunities for youth during the summer
25	<b>Project Name</b>	Summer Enrichment
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$97,500
	<b>Description</b>	The Recreation Division will offer a five week summer program for children ages 7-12 which includes academic enrichment and activities. The program is designed to stem learning loss and all activities are aligned with a and support MA Curriculum Frameworks and the Common Core Standards. Each site serves a total of 70 children starting July 5, 2017- August 11, 2017; Monday-Friday, 9-3:00 PM. The program will be held at ECOS in Forest Park, Renaissance, Kiley and Liberty Schools. Recreational activities will also be available Kenefick Park, Blunt Park, and Forest Park.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Create a learning environment where participants thrive. The program provides thematic, project based learning opportunities for City youth.
<b>26</b>	<b>Project Name</b>	Camp Star
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$65,000
	<b>Description</b>	Camp Star will serve low income persons from age 3-21 with disabilities and special needs. Camp Star will provide a summer camp experience for persons with or without special needs. The camp provides transportation, lunch and field trips for campers. The camp aims to increase socially responsible behaviors and physical fitness which are measured at the beginning and the end of each session. The camp operates from July 5, 2017-August 11,2017.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Increase social and emotional competencies through structured activities-including a varied curriculum focused on outdoor recreation, swimming, crafts, field trips, nature studies and a variety show.
<b>27</b>	<b>Project Name</b>	Bridging the Gap
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development

	<b>Funding</b>	CDBG: \$13,000
	<b>Description</b>	Bridging the Gap is a youth diversion program for first time offenders. The program provides service to low income youths with a well structured, comprehensive personal development, education and community service learning experience. Group sessions and workshops will take place as well as a community awareness curriculum which will be completed at appropriate intervals. The program runs 52 weeks/year. Each participant is required to complete at 12 week course. BTG works together with the District Attorney's Office.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Life skills, counseling, youth diversion program, health education, educational assessments and computer training.
28	<b>Project Name</b>	After School Program
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	The After School Program is designed to host school aged children between 5-13 years of age. The program provides assistance in homework to all children. They will receive help and monitor academic awareness as well as assist in MCAS preparation. At the South End Community Center positive reinforcement for each child is expressed through weekly awards and incentive points, which can be used for prizes and gift cards. The program takes place after school, Monday-Friday at the South End Middle School.
	<b>Target Date</b>	



	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	MCAS help, literacy component, arts & crafts, life skills, sports and games, field trips, curriculum based learning Watershed- science and HEAT club curriculum-nutrition and homework help.
<b>29</b>	<b>Project Name</b>	Summer Activities
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$21,000
	<b>Description</b>	South End CC will offer a program to youths ages 5-12 during the summer months. Each program is developed around a theme that the program is modeled around. Hasbro summer initiative program provides the Summer Activities with curriculums to help with learning loss experienced during the summer months for children as well as their overall development. The program will run from June 26-August 18, 2017. The program will evaluate literacy skills with a pre and post test administered by the Hasbro Summer Learning Initiative.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Literacy components, MCAS assistance, lifeskills, All Star Model Curriculum
<b>30</b>	<b>Project Name</b>	Indian Orchard Unit
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development

	<b>Funding</b>	CDBG: \$7,000
	<b>Description</b>	Operating as a satellite unit at the Indian Orchard Elementary School, Boys & Girls Club will provide services to low income youth ages 6-18 years old with a variety of exercise as well as engaging in safe and positive behaviors.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	After school activities - homework help, recreational activities and summer programs
<b>31</b>	<b>Project Name</b>	Literacy Awards Program
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$4,000
	<b>Description</b>	Springfield College Men's Basketball Team players will provide literacy and life skills education to at least 400 elementary school youths in grades 1-3. The team will go to assigned to schools and read to classrooms during the month of January. They will also speak with students giving them reasons to read and talk to them about college. If the students read 5-10 books they will receive small incentives for their reading. Participating student and teachers will be invited to a game at the college as well as their families. The schools will be given dollars towards something purchased for their library. The following schools will be considered: Mary Dryden, Indian Orchard, Milton Bradley and Warner Elementary. The goal of the program is to promote literacy in grades 1-3 in the City of Springfield.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Read to students the book, Rudy's CAP and explain true meaning; inspiring children to read, do well in school and respect themselves and others using positive life skills.
<b>32</b>	<b>Project Name</b>	Access Funds
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$9,000
	<b>Description</b>	Square One will use these funds to enroll a minimum of 5 children ages infant-8. Funds will be used to enroll the children that need financial aid. These children will be in early education programs that they need, after school enrichment programs and summer programs.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Provide early childcare to children
<b>33</b>	<b>Project Name</b>	Turning Points/Mom Squad
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$5,000

	<b>Description</b>	Square One will partnership with Hampden County Sheriffs Department, to serve incarcerated women on site in the pre-release program with parenting and life skills workshops as well as mothers post incarceration- After incarceration Support Systems Center (AISS) and the Square One Center in Springfield with support group sessions addressing parenting, child development, substance abuse, domestic violence, job search and employment placement assistance. Participants will be offered home visits as well.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Parenting & life skills workshop, provide education on parenting & child development life skills; job search/employment placement assistance for post incarcerated woman; in home support services
<b>34</b>	<b>Project Name</b>	MultiCultural Alzheimers Program
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Multicultural Alzheimer's Program is designed to monitor, motivate people diagnosed with a form of dementia in Springfield. The program will also educate their caregivers. The funds will allow for SPCA to provide direct care to clients and education and support services.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	

	<b>Planned Activities</b>	Workshops and presentations regarding management of diagnoses related to dementia; "check-n-chat" program designed to reach out via telephone to socially isolated, medically challenged senior citizens who live alone.
35	<b>Project Name</b>	Community Support Program
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	SVACS Program will serve individuals in the community in areas of access to resources with a focus on guiding individuals to becoming self sufficient in navigating the systems to meet their needs. The program will assist with education, housing resources, medical navigation, ESL, immigration job readiness and healthcare.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Individuals will receive services to find solutions to support individuals and assist them with meeting their needs.
36	<b>Project Name</b>	Be The Stem
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$4,000

	<b>Description</b>	Urban League will work with middle school youth to assist them in effectively transitioning into high school. The intent is to engage students in a group mentoring experience where they will also have an opportunity to build personal, character and social skills as well as improve academic progress that will help ensure future success as well as provide them with a knowledge of various STEM disciplines and career opportunities. During the summer months, selected participants will attend a residential camp- Camp Atwater.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Academic and career mentoring combine enrichment with leadership, academic performance, communications and social skills development and will align with the DUL's focus on helping minority and low income students
<b>37</b>	<b>Project Name</b>	YouthBuild
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$14,000
	<b>Description</b>	YWCA YouthBuild is a 12 month job training program that has been specifically designed to address four critical Springfield inner City problems-education, housing, jobs and leadership development; all of which directly impact highschool drop outs between the ages of 17-24. The program provides both on site construction work experience and GED academic and job skills training/placement. The program provides disenfranchised, primarily minority, young adults with education, employment and leadership skills, while expanding the supply of affordable housing by teaching young adults to build and rehabilitate housing for low income and homeless persons. YouthBuild will build one unit of affordable housing for a low income family.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Build 1 house for low income eligible persons; GED classes and construction and job readiness
<b>38</b>	<b>Project Name</b>	Existing Homeowner Rehab, Emergency Repair and Program Delivery
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Neighborhood Stabilization and Housing
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing
	<b>Funding</b>	CDBG: \$380,000
	<b>Description</b>	The Office of Housing will offer a 0% deferred interest loan to income eligible homeowner's to complete emergency repairs or modifications to accommodate mobility limitation to homeowners. Funding includes rehab loans and program costs associated with the housing rehabilitation program-\$315,000- rehab and \$65,000 for program delivery costs.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Rehabilitation of 23 housing units
<b>39</b>	<b>Project Name</b>	Heartwap Program
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$170,000

	<b>Description</b>	The Office of Housing will provide staff to operate a state funded heating system repair and replacement program for income eligible households. Some funding will be set aside to pay for direct costs that exceed the programmatic limits for system repairs and replacement.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Energy Efficient Improvements
<b>40</b>	<b>Project Name</b>	First Time Homebuyer and Program Delivery
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Neighborhood Stabilization and Housing
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing
	<b>Funding</b>	CDBG: \$98,000 HOME: \$250,000
	<b>Description</b>	The FTHB and financial assistance program funds eligible households; purchase assistance (down payment and closing costs) at the time of the closing. Funding includes individual homebuyer assistance and program costs related to the FTHB Program. The program is administered through the Office of Housing. \$250,000-FTHB and \$98,000 Program Delivery
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	FTHB activities, homeowner incentives and emergency repair
<b>41</b>	<b>Project Name</b>	Revitalize CDC-Home Retention & Revitalization
	<b>Target Area</b>	Local Target Area



	<b>Goals Supported</b>	Neighborhood Stabilization and Housing
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	Contractors and volunteers will perform repairs that will increase homes energy efficiency, health and safety. Repairs may include a new roof, energy efficient windows, age in place modifications, mold remediation, repairing steps, addressing code enforcement issues. The focus of these homes will be to make them more energy efficient, safe and healthy-Green_-N- Fit.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Repairs that will increase homes energy efficiency, helath and/safety
<b>42</b>	<b>Project Name</b>	Clearance & Demo with Program Delivery
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$35,000
	<b>Description</b>	The Clearance & Demo program will fund program delivery costs associated with the demolition of vacant /abandon properties within the CDBG target areas. The program is administered through the Office of Housing.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Costs associated with the Clearance and demo of blighted properties.

43	<b>Project Name</b>	Neighborhood Capacity Building
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$34,500
	<b>Description</b>	Neighborhood Capacity Building The City funds staff costs associated with the technical assistance to existing neighborhood non-profit organizations to increase capacity within their organizations. The neighborhood organizations assist the City of Springfield with neighborhood revitalization and economic development projects. The organizations will work directly with the Department of Neighborhood Services on the Neighborhood Target Improvement Program and with the Office of Planning and Economic Development on all projects that affect their individual neighborhoods and the City overall.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Build capacity neighborhoods
44	<b>Project Name</b>	Disposition Program Delivery
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Neighborhood Stabilization and Housing
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	Funds to provide staff costs associated with the disposition of properties. The program is designed to effect redevelopment.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Dispose of properties
45	<b>Project Name</b>	Public Art Project
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	The Office of Planning and Economic Development will issue an RFP for public art to be displayed in CDBG Target Areas. The program will seek to improve neighborhoods with murals and other works of art for the benefit of all residents in the target area.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	RFP process; selection of artists, installation of artwork
46	<b>Project Name</b>	Code Enforcement
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$46,000

	<b>Description</b>	The Code Enforcement Program is dedicated to the improvement of the quality of life of the citizens of Springfield through events and projects related to litter prevention, recycling and beautification. Funds will also be used to conduct proactive street sweeps on Saturdays. They will be performed on a house- house/street street-street basis. All are located within the CDBG target neighborhoods. Street Sweeps- \$40,000 and Keep Springfield Beautiful-\$6,000
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Saturday sweeps, beautification-liter index within the City, volunteers will provide assistance for the KSB Clean up and other KSB events to remove litter and electronics.
47	<b>Project Name</b>	Public infrastructure/ Streets/Sidewalks/Designs
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$300,000
	<b>Description</b>	Funding will be used to design to improve vehicular and pedestrian circulation, to prepare plan specifications and bidding docs for the paving of streets and the replacement of reconstruction of sidewalks that will improve the infrastructure system within CDBG eligible neighborhoods. These infrastructure improvements also compliment other projects funded with HUD grants.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	

	<b>Planned Activities</b>	Paving of streets and sidewalks; design of improvements of major corridor for vehicular and pedestrian circulation
<b>48</b>	<b>Project Name</b>	Park Reconstruction
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$860,516
	<b>Description</b>	CDBG funds will be allocated to provide upgrades and improvements to parks and pools in CDBG target areas. The Office of Community Development will work with the Park Department and the Capital Assets Department to complete various projects. The projects are as follows: Van Horn Park-\$150,000; Calhoun Park-\$100,000; Adams Park-\$100,000; Forest Park- \$117,363; Ruth Elizabeth Park \$393,153.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Upgrade to parks and splash pad improvements
<b>49</b>	<b>Project Name</b>	Business Support Program
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$280,000

	<b>Description</b>	The Business Support Program is administered through OPED. The program will provide financial assistance for new and existing businesses within CDBG areas in Springfield. The program will offer storefront grants to small businesses, technical assistance to businesses, storefront improvement grants for up to \$10,000 to eligible businesses including interior improvement grants. Best Retail practices will offered to prospective applicants. They will be required to attend a workshop. Applicants must attend a workshop to use a portion of the grant funds for any interior improvements. The purpose of the workshop is to teach business owners how good retail stores should look and how exteriors and interiors have been neglected can be improved. Small business loans will be available up to \$15,000 and technology start up for feasibility or resting and other services (legal, accounting). The program will result in job creation/retention to low income individuals.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Job creation, retention, storefront grant improvemetns, technical assistance programs, interior grant improvements
50	<b>Project Name</b>	Graffiti Program
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$33,000
	<b>Description</b>	Delivery costs including staff costs for the removal of graffiti from private property owners as part of an overall approach to property rehabilitation, blight reduction, and public safety. The program is administered through the Office of Housing.
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Removal of graffiti to privately owned buildings
51	<b>Project Name</b>	Small Business Technical Assistance Program
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	The Small Business Technical Assistance Program will be administered by the Office of Planning and Economic Development. The program will provide technical assistance for new and existing businesses within the CDBG eligible areas in Springfield. The program will be structured to help business growth and create jobs.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Provide and assist 15 businesses with technical assistance
52	<b>Project Name</b>	Target Improvement Program (TIP)
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$100,000

	<b>Description</b>	The program will run out of the Office of Neighborhood Services to revitalize areas of priority. The Neighborhood Organizations will work in conjunction with the Park Department and will have the opportunity to apply for grants that will be utilized to creatively revitalize and strengthen neighborhoods and improve the quality of life by assisting and supporting in development and implementation of small scale neighborhood self-help physical improvement projects, that have been formulated with the assistance of the Park Department.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Park Department will work with Neighborhood Services - Neighborhood Services will go out to RFP for the TIP- organizations will have the opportunity fo apply for grants that will be utilized to creatively revitalize and strenghten neighborhoods and improve quality by assisting and supporting in development and implementaion of small-scale neighborod physical improvement projects.
<b>53</b>	<b>Project Name</b>	Rehab for Nonprofits Program
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Community Development
	<b>Needs Addressed</b>	Community Development
	<b>Funding</b>	CDBG: \$220,000
	<b>Description</b>	The City will fund non profit organizations for capital improvements to their facility including but not limited to ; upgrades for a new roof, upgrades to heating systems, energy efficient windows, handicap accessibility.
	<b>Target Date</b>	



	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Rehabilitation of non profit facility
54	<b>Project Name</b>	The Springfield Works Initiative
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Economic Development
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	This funding will be utilized to advance a community planning effort known as "The Springfield Works Initiative", aiming to develop a bold and innovative strategy for our residents that have significant barriers towards full participation in the labor force. The program is a recent grant awardee of the Boston Federal Reserve, this funding is the City's commitment for each of the next three years.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Set up an access to training and resources for workforce training.
55	<b>Project Name</b>	HOME Planning & Administration
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Neighborhood Stabilization and Housing Community Development Homeless and Special Needs Population
	<b>Needs Addressed</b>	Community Development Neighborhood Stabilization and Housing Homelessness and Special Needs Population

	<b>Funding</b>	HOME: \$112,343
	<b>Description</b>	The Office of Housing will use these funds for the planning & execution of the HOME Program including general; management and oversight of the program.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	N/A
56	<b>Project Name</b>	Rental Production
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Neighborhood Stabilization and Housing
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing
	<b>Funding</b>	HOME: \$404,300
	<b>Description</b>	Funds for the program and /preserve affordable rental housing. The program will be operated by the Office of Housing. Funds will be loaned to profit and non profit developers.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Affordable Rental Housing
57	<b>Project Name</b>	Project Based Homeownership-CHDO
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Neighborhood Stabilization and Housing
	<b>Needs Addressed</b>	Neighborhood Stabilization and Housing
	<b>Funding</b>	HOME: \$181,792

	<b>Description</b>	Funds for developers to acquire and rehabilitate and/or construct housing for resale to income eligible households.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Funds for developers to acquire and rehabilitate housing and/or construct
58	<b>Project Name</b>	Tenant Based Rental Assistance (TBRA)
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Homeless and Special Needs Population
	<b>Needs Addressed</b>	Homelessness and Special Needs Population
	<b>Funding</b>	HOME: \$275,000
	<b>Description</b>	Rental assistance will be provided to special needs households. On going rental assistance is provided to 42 households links housing subsidies together supportive services for chronically homeless individuals. One time security deposit assistance is being provided to assist them in moving homelessness to stable housing.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Rental assistance and security deposit assistance
59	<b>Project Name</b>	HESG
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Homeless and Special Needs Population
	<b>Needs Addressed</b>	Homelessness and Special Needs Population
	<b>Funding</b>	ESG: \$314,406

	<b>Description</b>	The Office of Housing will utilize these funds for the planning & execution of the ESG Program; including the general management and oversight; funds will be provided to existing emergency shelter operators to cover operating costs; funds will be provided to community non profit organizations to assist individuals and families to rapidly regain housing after becoming homeless. Funds will be provided to community non profit organizations to assist individuals and families to prevent homelessness. The programs will fund financial assistance and social services.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Planning & execution of ESG Program
<b>60</b>	<b>Project Name</b>	2016-2019 City of Springfield MAH17F002 (SPFLD)
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Homeless and Special Needs Population
	<b>Needs Addressed</b>	Homelessness and Special Needs Population
	<b>Funding</b>	HOPWA: \$15,503
	<b>Description</b>	The Office of Housing will utilize these funds for the planning & execution of the HOPWA Program, including general management and oversight.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	N/A
<b>61</b>	<b>Project Name</b>	2016-2019 River Valley MAH17F002 (RVCC)
	<b>Target Area</b>	Local Target Area

	<b>Goals Supported</b>	Homeless and Special Needs Population
	<b>Needs Addressed</b>	Homelessness and Special Needs Population
	<b>Funding</b>	HOPWA: \$36,174
	<b>Description</b>	Funding for River Valley to provide rental assistance and support services to households impacted by HIV/AIDS.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	N/A
<b>62</b>	<b>Project Name</b>	2016-2019 Cooley Dickinson MAH17F002 (CD)
	<b>Target Area</b>	Local Target Area North End/Metro Center
	<b>Goals Supported</b>	Homeless and Special Needs Population
	<b>Needs Addressed</b>	Homelessness and Special Needs Population
	<b>Funding</b>	HOPWA: \$465,095
	<b>Description</b>	Funding for Cooley Dickinson to provide rental assistance and support services to households impacted by HIV/AIDS.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Rental assistance, short term subsidies and support services to households impacted by HIV/AIDS
<b>63</b>	<b>Project Name</b>	Youth Swim & Safety Program
	<b>Target Area</b>	Local Target Area
	<b>Goals Supported</b>	Community Development

<b>Needs Addressed</b>	Community Development
<b>Funding</b>	CDBG: \$7,500
<b>Description</b>	The Boys & Girls Club will provide opportunities for youth ages 6-18 to increase their level of knowledge regarding swim and safety as well as provide a safe, nurturing environment in which the youth can discover a passion for the water. Scholarships may be available for some of those who are unable to pay.
<b>Target Date</b>	
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
<b>Location Description</b>	
<b>Planned Activities</b>	Provide a safe, nurturing environment, practice safety, help guide children through new experiences in the water, create aquatic confidence.

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The City of Springfield will expend its CDBG allocation predominately within the Local Target Area, made up of census block group areas made up of 51% or more low/moderate income population. The City estimates that it will spend more than 85% of its CDBG funds within the City's CDBG target area. Of 17 City neighborhoods, six are entirely CDBG eligible and ten are partially eligible. Within the Low-Mod CDBG-eligible areas, most of the neighborhoods contain concentrations of low-income households, and greater than average rates of minorities.

Since 2015, the City has designated the North End/Metro Center as a Neighborhood Revitalization strategy Area (NRSA), which is an area the City has selected for more concentrated investment of resources. The NRSA is a Racially/Ethnically Concentrated Area of Poverty (R/ECAP), which means that it has a poverty rate over 40% and more than 50% of the population is non-white. The NRSA is an area of persistent poverty, meaning that it has had over 20% of its population living in poverty for at least the past 30 years.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
Local Target Area	85
North End/Metro Center	15

**Table 8 - Geographic Distribution**

## **Rationale for the priorities for allocating investments geographically**

Springfield's investment of CDBG funds is based on whether the activity falls within a City funding priority, whether the service is an eligible activity, and whether the service or need meets a national objective. In addition, the activity must meet one of the following CDBG objectives: (1) provide a suitable living environment; (2) provide decent housing; and (3) provide economic opportunity.

Resources are allocated to maximize the benefits to residents within target areas. While public infrastructure, parks, open space, and public facility type projects are exclusively within targeted areas, other strategic investments are made for the benefit of low- and moderate-income residents throughout the City. In order to meet high priority needs of the community such as job creation and economic development, it may be necessary to invest outside low/moderate census tracts.

HOME Investment Partnership Funds (HOME) may be utilized to rehabilitate rental housing, directly assist homebuyers, provide tenant-based rental assistance, and produce and/or preserve affordable housing citywide.

Public investments of federal and other funds will be in direct response to priority needs that are detailed at length throughout the Consolidated Plan. The needs were identified through consultations with community stakeholders, input directly from residents, and assessment of relevant data and existing plans.

ESG and HOPWA funds are targeted to meet the identified needs of the eligible populations within the geographic area. For ESG, the service area is the City of Springfield. Investments are made in accordance with relative priority and statutory spending caps. HOPWA funds are allocated throughout the EMSA which includes the tri-county area. HOPWA funds are allocated primarily to alleviate the housing cost burden for eligible households.

## **Discussion**

A key strategy that the City uses to concentrate its investments of federal resources into neighborhoods is designation of a Neighborhood Revitalization Strategy Area (NRSA). NRSA designation enables the City to plan for and target multi-year concentrated investment in a single area, with the goal of creating lasting change in the neighborhood. The City began using NRSA designation in 2005, with three NRSA: North End, South End, and Six Corners/Old Hill.

In June 2011, two of the NRSA (South End and Six Corners/Old Hill) were hit by an EFS-3 tornado, which caused extensive damage. The City received an award of \$21,896,000 CDBG-DR funds in March 2013, and is investing the bulk of these funds in these neighborhoods, pursuant to a community-wide planning process undertaken following the disaster. Springfield has also been awarded \$17 million in the National Disaster Resilience Competition in 2016, and these funds are similarly being targeted to the City's most low-income neighborhoods, specifically, the South End, Old Hill/Six Corners, the North End, Liberty



Heights, and Metro Center.

The 2010 Census indicates that Springfield has eight census tracts that are Racially/Ethnicly Concentrated Areas of Poverty (R/ECAPs), which means that they have a poverty rate over 40% and more than 50% of the population is non-white. These are census tracts are located in the Six Corners, South End, Metro Center, North End and Liberty Heights (partial) neighborhoods. The City considers that these areas are particularly in need of focused investment.

Because of the large disaster recovery investments being made throughout Springfield's R/ECAP neighborhoods, the City amended its NRSA designation in 2015 to focus on the R/ECAP neighborhoods that were not extensively damaged by the 2011 tornado, and also made the area smaller. It is now made up of R/ECAP census tracts in the North End and Metro Center. The NRSA designation supports the City's targeted investment in these census tracts, along with investment in social service and employment training targeted to residents of these neighborhoods.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City will improve the quality of the City's housing stock and undertake coordinated development projects in order to revitalize its most distressed neighborhoods. The City will preserve and expand housing options for residents to access safe, sanitary, and affordable homes.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	152
Non-Homeless	151
Special-Needs	55
Total	358

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	207
The Production of New Units	3
Rehab of Existing Units	48
Acquisition of Existing Units	100
Total	358

**Table 10 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

The City's FY2017-2018 goals for providing affordable housing include the following activities:

- Homeless: Prevention/Rapid rehousing - 110 households (ESG); Permanent supportive housing - 42 households (HOME TBRA)
- Non-Homeless: New homeownership units - 3 (HOME CHDO); Rehab of existing units - 48 (HOME, CDBG); Downpayment assistance - 100 (HOME)
- Special Needs - Prevention/Rapid Rehousing/HIV-AIDS - 40 (HOPWA); Permanent supportive housing- 15 households (HOPWA TBRA)

The City of Springfield has been awarded funding for CDBG-DR and CDBG-NDR. Funding has been fully

committed and Action Plans are posted on the City's website.

CDBG-DR - <http://www.springfield-ma.gov/planning/index.php?id=cdbg-dr>

CDBG-NDR - <http://www.springfield-ma.gov/planning/index.php?id=ndrc>

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The City of Springfield and the Springfield Housing Authority (SHA) coordinate to provide housing to the City's most vulnerable populations, to enhance quality of life for SHA tenants, to improve neighborhoods where low-income residents live, and to improve quality housing opportunities for all persons, regardless of race, ethnicity, religion, family status, disability or other protected status.

### **Actions planned during the next year to address the needs to public housing**

During 2017-2018, the City and SHA will:

1. Use CDBG funds to create a computer learning center at one of SHA's largest family complexes.
2. Relocate tenants from the distressed Marble Street Apartments, and sell the property to the City, which will use it to enhance community center space in the South End's Outing Park neighborhood. The relocation effort will include mobility counseling for residents, who are being provided section 8 voucher assistance to move to locations they choose. These actions have been planned by the community pursuant to a HUD-funded Choice Neighborhoods Transformation plan.
3. SHA will complete construction of two handicap-accessible duplexes on Central Street, developed to replace units destroyed in the 2011 tornado.
4. The City and SHA will continue to collaborate on the City/SHA Housing First program for chronically homeless individuals and families. In this program, SHA makes available project-based section 8 assistance to households that meet the definition of chronically homeless, and the City provides case management to the people living in the units.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

1. SHA will continue its active promotion and implementation of its section 8 homeownership program, the largest program of its type in Massachusetts.
2. The City will continue to incorporate SHA's section 8 homeownership program into its Buy Springfield Now program, which provides incentives for homebuyers to purchase in Springfield.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

SHA is not designated as troubled and it is not a poorly functioning housing authority. It is currently

under very strong management

### **Discussion**

The City and SHA will continue to explore development, homeownership and neighborhood stabilization opportunities, and the City will continue to work with the SHA to ensure fair housing practices and continue to be included as part of SHA programs.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City of Springfield administers the Springfield/Chicopee/Holyoke/Westfield/Hampden County Continuum of Care, which undertakes strategic planning for providing homelessness services and working to reduce homelessness. The City also has a Ten-Year-Plan to End Chronic Homelessness, "Homes Within Reach", which guides the City and the CoC.

The CoC is participating in the national Built for Zero (formerly Zero 2016) campaign, sponsored by Community Solutions and focused on building out the systems needed to end veteran homelessness and chronic homelessness.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

1. Expand the number of community partners who are aware of and can screen people for the Continuum of Care's Coordinated Entry System, which is a single means of access to CoC-funded permanent supportive housing units. While continuing current collaborations with Project Hope (a police-crisis team outreach effort), the regional PATH program, Health Care for the Homeless, and emergency room social worker staff, expand partners to include additional hospitals, corrections, and detox facilities. The goal is to screen all unsheltered and chronically homeless individuals using the vulnerability index-service prioritization decision assistance tool (VISPDAT), and use VISPDAT assessments and housing navigation to improve rapid access to appropriate housing.
2. Continue regular case conferencing meetings for homeless veterans and chronically homeless persons. These case conferencing meetings bring outreach, shelter, and PSH providers together to work from a by-name list of homeless veterans and chronically homeless persons and to work steadily to house each one.
3. Monitor CoC providers to ensure compliance with commitments to target new and turnover permanent supportive housing units to chronically homeless persons and persons who are currently unsheltered.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

1. Provide funding to existing emergency shelter facilities to assist them in meeting the community need for year-round shelter beds and daytime resource center services.
2. Provide support to the community's transitional housing program for youth which has lost HUD

funding as of August 2017, with the goal of converting the program to a new model for serving homeless youth.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

1. Provide ESG funding for assessment and development of individualized housing plans.
2. Use ESG to fund rapid rehousing financial assistance and services; seek other funding sources, including state funds, for the same purpose.
3. Continue to use HOME and HOPWA funds for TBRA to provide permanent supportive housing to people who have experienced homelessness.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

1. Provide ESG funds for prevention assistance and services; seek other funding sources, including state funds, for the same purpose.
2. Continue to work with the Western Mass Network to End Homelessness to monitor compliance with state discharge plans and locally-created discharge protocols.

## **Discussion**

In 2017, Springfield is focusing considerable effort on achieving the goal of ending veteran homelessness. The City made significant progress in 2015 and 2016, and the number of homeless veterans dropped by 63% between the 2015 and 2017 point-in-time counts. There were only 14 homeless veterans identified in the 2017 count.

The City is also focusing on the chronically homeless population in 2017, in an effort to meet the federal goal of ending chronic homelessness by the end of 2017. The City is using a by-name list of chronically homeless individuals and providers are working steadily to house everyone on the list.

**AP-70 HOPWA Goals– 91.220 (I)(3)**

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	60
Tenant-based rental assistance	26
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	86



## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

Springfield policies of zoning, land use, and public financing, combined with the City's status as a weak housing market, has made it attractive for development of affordable housing. Zoning ordinances allow for the creation of multi-family structures in four different zoning areas; combined, these areas comprise more than a third of all residential zoned parcels in the city, and include parts of all of the City's 17 neighborhoods. The City uses its tax title program and federal funds to develop affordable homeownership opportunities. The City maximizes its federal and state funding to preserve and redevelop existing affordable housing. The City provides down-payment assistance and eligible forms of development subsidies to expand affordable homeownership.

The City's history of low barriers to development of affordable housing has resulted in a concentration of low-income housing in the City. According to the Commonwealth of Massachusetts' Department of Housing and Community Development, Springfield ranks 5th in the state, with 17.4% of its housing stock dedicated to affordable housing. In addition, the 2014 *Pioneer Valley Regional Housing Plan*, completed as part of a HUD-funded Sustainable Communities Regional Planning Initiative, indicates that 60% of all Section 8 mobile housing voucher households in the Springfield metropolitan area use their voucher assistance within the City of Springfield. The City estimates that 55% of all renter households in Springfield are in public or subsidized housing or receive Section 8 voucher assistance.

The lack of barriers to affordable housing in Springfield (combined with the existence of barriers in communities outside the City) has contributed to racial segregation in the region. Springfield updated its *Analysis of Impediments to Fair Housing (AI)* in 2013, and this analysis noted how the concentration of affordable housing in Springfield, and the lack of affordable housing outside Springfield, are major contributors to the status of the Springfield Metropolitan Area as the most segregated metro in the nation for Hispanic-White segregation, and the 22nd most segregated for Black-White segregation. Springfield is a minority-majority City with overall low incomes, adjacent to higher-income suburban communities which are predominantly white. The 2014 *Knowledge Corridor Fair Housing and Equity Assessment*, completed as part of a HUD-funded Sustainable Communities Regional Planning Initiative, identifies several factors related to housing policy which have contributed to segregation: concentration of public and subsidized rental housing in urban areas, exclusionary zoning, and the history of redlining and use of restrictive covenants.

The large stock of affordable housing is a contributing factor to a lack of tax base in the City, which makes it more difficult for the City to provide high-quality public services to community residents. Increasing taxes, or providing a less than ideal level of services, drives people with resources out of the City, which further contributes to City decline.

Springfield has eight census tracts which meet the definition of racially/ethnically concentrated areas of

poverty--areas in which the poverty rate exceeds 40% and the non-white population exceeds 50% (US Census 2010). Research indicates that these neighborhood characteristics have detrimental impact on resident health, education and employment outcomes.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The City does not have in place these types of policy barriers to affordable housing, and has affordable housing units in every neighborhood of the City. However, Springfield has collaborated with the Pioneer Valley Planning Commission to create a regional housing plan, and the plan identified these types of barriers in many of the areas surrounding Springfield. The City continues to serve on the regional planning committee as it attempts to identify ways to remove or ameliorate these barriers throughout the region.

Springfield is taking the following steps to ameliorate the impacts of the segregation that has resulted from the City's concentration of affordable housing: **People-Based Strategies:** 1. The City funds the Massachusetts Fair Housing Center, which provides assistance to people who have experienced housing discrimination and educates the public about fair housing laws. 2. Springfield provides its down payment assistance throughout the City; data indicates that the program enables minority households to access higher opportunity neighborhoods within the City. 3. The City funds homeownership development, which data indicates assists households made up of people of color to become first-time homebuyers and build family assets. 4. The City provides homebuyer education classes in Spanish. **Placed-Based Strategies:** 1. The City's Buy Springfield Now program encourages investment in all Springfield neighborhoods, and the City actively encourages development of market-rate housing in distressed neighborhoods. 2. The City focuses redevelopment funds toward neighborhoods that are racially/ethnically concentrated areas of poverty, seeks additional competitive funds to support those neighborhoods (for example, Choice Neighborhoods Initiative, Byrne Criminal Justice Initiative, Promise Zone designation), and pursues programming that brings opportunity to these neighborhoods, including focused jobs programs. 3. The City generally does not support applications seeking to add affordable rental housing to its stock, because the addition of more affordable housing within the City while there is limited or no development of affordable housing outside the City, these uneven development patterns serve to further enforce the region's high level of segregation. The City makes exceptions to this policy to fund replacement of housing that has been destroyed (such as units destroyed in the 2011 tornado), or where development is an integral part of an overall neighborhood revitalization strategy. The City supports rehabilitation of existing rental stock, much of which is located in areas meeting the criteria for racially/ethnically concentrated areas of poverty and is distressed and in need of upgrading. **Linkage Strategies:** 1. SHA has initiated a mobility program for Section 8 housing choice voucher holders to encourage moves to high opportunity areas. 2. Both the City and the SHA have active Section 3 employment programs, which link low income residents to employment opportunities created by HUD

funding.

**Discussion:**

Specific programs/actions the City is taking to affirmatively further fair housing in 2017-2018 include:

- Initiation of a Healthy Homes Rehabilitation Program (funded with CDBG-NDR) in two census tracts which are Racially/Ethnically Concentrated Areas of Poverty (R/ECAPs) and have high levels of residents with asthma and lead poisoning, and high rates of code enforcement violations
- Targeting of HOME Investment Partnership Program funds for Community Housing Development Organizations (CHDOs) to develop affordable homeownership units in the same two census tracts
- Construction and healthy homes employment training (funded by CDBG-NDR) targeted toward residents of the City's lowest-income neighborhoods
- Redevelopment of the Calhoun and Van Horn parks, located in/bordering on R/ECAP neighborhoods
- Use of CDBG-NDR to create major sources of clean energy within two R/ECAP neighborhoods (Hydropower at the Watershops dam, and Co-Gen at Baystate Medical Center)
- Provision of first-time homebuyer/downpayment assistance, which historically has funded high rates of Latino and Black homebuyers, and enables them to purchase homes throughout all City neighborhoods
- Funding of proactive code enforcement, the 'clean and lien' program, and acquisition/disposition of tax title properties, all of which are extremely active in the R/ECAP census tracts and are part of the City's strategy to stabilize and revitalize those areas
- Targeting of the HUD 108 business loan program to the Metro Center dining district, with the goal of increasing job opportunities and neighborhood revitalization in that R/ECAP area

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

The City continues to prioritize neighborhood stabilization and responding to foreclosures. Springfield is focused on emergency home repairs, addressing blighted homes (rehabilitation/redevelopment, disposition of tax title properties, demolition, code enforcement) and encouraging buyers to purchase in Springfield (homebuyer education, down payment assistance). When existing homes are abandoned, the City boards and secures the home to keep property and the neighborhoods safe. Springfield also administers a "clean and lien" program where the City clears abandoned properties and places a lien to secure the cost.

### **Actions planned to address obstacles to meeting underserved needs**

The greatest obstacle to meeting the needs identified in the plan is the lack of resources needed to do so. The City strives to maximize the resources it has, through targeting and efficient programming, and it attempts to increase the resources available to address the needs. The City's attempts to increase resources will include:

- Application for competitive grant funding;
- Partnership with the private sector to achieve community goals;
- Assistance to nonprofit agencies and private partners to enable them to compete for government and private funds;
- Advocacy with state administration and local legislative delegation to increase state support for priority City projects and initiatives.

The City's response is also limited by restrictions placed on available funding sources. Most significantly, restrictions on the use of CDBG funds make it difficult for the City to use these funds more broadly for job creation and job training, which are critical needs in the City. Other obstacles to meeting underserved needs include the difficulty in addressing community problems which are regionally based, and the need to have high quality data and analysis of the City's challenges and opportunities. Springfield works to address the first obstacle by collaborating with our jurisdictional neighbors whenever possible. The City has done this effectively in the area of homelessness, where it has been a leader in creating the Western Massachusetts Network to End Homelessness, which advocates and implements a regional response to homelessness.

### **Actions planned to foster and maintain affordable housing**

Widespread poverty and the City's aged housing stock create an enormous demand for safe, affordable housing. However, the City's high concentration of poverty, associated social and public safety rental units in the City may have negative consequences in terms of providing existing City residents with economic opportunity and fair housing choices. The City's primary response to the need for safe

affordable housing in the City is funding for preservation and rehabilitation of existing affordable housing stock, and initiatives which support affordable homeownership opportunities. In 2017, the City is initiating a new program, funded by CDBG-NDR, to improve the condition of the City's 1-4 unit housing stock through rehabilitation and healthy homes interventions. The City uses HOME funds to provide tenant-based rental assistance, a strategy that both supports housing affordability and addresses the concentration of poverty (tenants may use the vouchers to live in or out of the City). The City encourages its partner agencies and municipalities to assist in simultaneously addressing affordability and concentrated poverty through use of mobile housing resources such as Section 8 vouchers, and through creation of affordable housing throughout the Springfield metropolitan area.

The City's Development Services Division actively promotes the development of collaborations and partnerships with both non-profit and for-profit builders, developers, and other interested parties for the purpose of increasing the capacity for the development of housing opportunities of all types in Springfield. Through collaboration and increased capacity, the Division seeks to position the City to receive additional housing resources.

### **Actions planned to reduce lead-based paint hazards**

Specific actions the City will take to evaluate lead-paint hazards during the Annual Plan period will include:

- City Code Enforcement inspections to evaluate potential hazards in units where children under six reside and to enforce remediation in compliance with Massachusetts lead laws.
- Aggressive enforcement, including—as necessary—legal prosecution of property owners who fail to comply with orders to remediate hazards.
- Mandatory pre-rehabilitation lead testing including soil samples for all HOME-funded project-based homeownership and multi-family production programs. Collaboration with Springfield's Green and Healthy Homes Initiative to evaluate lead paint hazards in homes.

Specific actions to reduce the number of housing units containing lead-based paint hazards will include:

- Mandatory remediation within rehabilitation specifications for all project-based and multi-family projects.
- Referral of property owners to state-funded lead abatement programs and use of National Disaster Resilience funds for lead abatement.

In compliance with Title X, the City has integrated lead hazard controls into all housing policies and programs. Federal requirements for evaluating and remediating lead hazards are fully incorporated into the City's protocol for housing rehabilitation.

### **Actions planned to reduce the number of poverty-level families**

The City's anti-poverty efforts focus on three broad categories: increasing education and literacy; increasing employment and training opportunities; and increasing household assets.

Many low-income adults lack the education and English language proficiency needed to support their efforts to attain self-sufficiency. In order to assist individuals in overcoming these barriers, the City provides funding for Adult Basic Education, GED and English Language classes. In FY 17-18, the City will support the following adult education programs; NNCC, The Gray House and the YWCA serving 170 people.

Within the City, there is a mis-match between the jobs available and the skill levels of local residents; the problem is even more pronounced with regard to youth. In FY 17-18, the City will support education, employment and job training opportunities for at-risk persons in the following programs: YWCA and NNCC . YMCA works to increase education and literacy. YMCA provides an onsite construction, GED academic and job skills training placement program increasing employment and training opportunities. The YouthBuild Program benefits minority young people between the ages of 17-24 living in the Springfield community searching for a path to economic self-sufficiency. YouthBuild provides education, employment and leadership skills while expanding the supply of affordable housing by teaching these young adults to build and rehabilitate housing for low income and homeless persons.

The City will, in its projects and through contractual relationships with subgrantees, ensure compliance with the provision of Section 3 of the Housing and Urban Development (HUD) Act of 1968, which helps foster local economic development, neighborhood economic improvement, and individual self-sufficiency by assuring that job training, employment, and contracting opportunities will be made available for low- or very-low income residents in connection with projects and activities in their neighborhoods.

### **Actions planned to develop institutional structure**

Through a cabinet of departments that includes Office of Community Development, Office of Housing, Office of Neighborhood Services, and the Office of Economic Development and Planning, the City continues to enhance the coordination of the delivery of services and in the development of low- and moderate-income areas regardless of project funding sources. The major institutional focus is to project completion.

In 2015, the City participated in the National Disaster Resilience Competition (NDRC), which resulted in learning and collaboration by multiple City departments and community partners about preparing for the impacts of future disasters, and making Springfield a more resilient City. The NDRC team expects this experience will have lasting impact on the City's approach to infrastructure and other projects, particularly because the City was awarded \$17 million of NDR funds to implement some of its resilience strategies. One outcome of the competition is the City's collaboration with the Pioneer Valley Planning Commission, Partners for a Healthier Community and the Springfield Climate Justice Coalition to create a comprehensive climate change plan for the City and a single web site which will collect local

information about climate change and actions to reduce greenhouse gases.

As the lead entity for the Springfield/Chicopee/Holyoke/Westfield/Hampden County Continuum of Care, the City administers all CoC grants. It was awarded Unified Funding Agency (UFA) status in 2017, recognizing that it meets CoC organizational, fiscal, programming, and monitoring requirements, and providing the CoC with increased flexibility.

In 2017, the City is participating with multiple community agencies in the Green and Healthy Homes Initiative. This collaboration is expected to improve capacity to respond to environmental causes of health, including asthma triggers and lead paint.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City seeks to enhance coordination between public and private housing, health, and social service agencies through multi-disciplinary/multi-agency task forces and teams that focus on particular issues or neighborhoods. Some of these teams that will be active during FY17-18 are: the Green and Healthy Homes Initiative; the Western Massachusetts Network to End Homelessness; C3 Initiatives in the North End, South End, Mason Square and lower Forest Park; and the BUILD Health initiative in Old Hill.

### **Discussion:**

Springfield and its collaborating partner agencies strive to create collective impact for City residents through a number of multi-disciplinary initiatives. The City's experience with these initiatives is that they enable the City to achieve greater results than singular programs achieve on their own. With insufficient resources for the City to address its housing, community development, and economic development needs, the City must be creative, flexible, and collaborative in order to have the most impact.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- |  |          |
|--|----------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed  | 0        |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0        |
| 3. The amount of surplus funds from urban renewal settlements  | 0        |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan   | 0        |
| 5. The amount of income from float-funded activities   | 0        |
| <b>Total Program Income:</b>   | <b>0</b> |

#### Other CDBG Requirements

- |   |        |
|---|--------|
| 1. The amount of urgent need activities   | 0      |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 90.20% |



**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of Springfield will not use forms of investment for the HOME Program during this fiscal year other than those described in 92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Springfield's HOME Program funds two types of homebuyer activities--1) Downpayment Assistance and 2) Project-Based Homeownership-Homeowner Subsidy. The City applies the same Resale/Recapture guidelines for both programs. However, the length of the affordability period differs, depending on the amount of assistance provided. The City's Downpayment Assistance program does not provide more than \$5000 per recipient, and the affordability period is capped at 5 years. In the Project-Based Homeownership program, the period of affordability varies from 5 to 15 years, depending on the amount of the direct subsidy provided to the homebuyer (up to \$14,999 = 5 years; \$15,000-39,999 = 10 years; \$40,000 or over = 15 years). The direct subsidy is the amount that writes down the purchase price to an amount the eligible homebuyer can afford (based on mortgage amount they qualify for); it is calculated as the difference between the home's appraised value and the property sale price.

The City's Resale/Recapture guidelines are:

- In the event the Homebuyer continues to own the property but fails to maintain it as a principal place of residence for the term of the Affordability Period, the entire amount of loaned funds shall be due and payable.
- In the event that the Homebuyer's interest in the property is sold, conveyed, transferred or assigned (in whole or in part) by the Homebuyer within the Affordability Period and the Homebuyer has provided the City with written notice at least 30 days prior to the sale, conveyance, transfer or assignment of the property, a portion of the loaned funds shall be due and payable. The no-interest loans have a declining balance which decreases in a pro-rata percentage for each year of the loan--for example, the balance of a 5-year loan declines by 20% per year. The amount of the loan that has not been reduced is what is due and payable in this circumstance. However, in the event that the Homebuyer fails to provide 30 days advance notice to the City, the entire amount of the loan is due and payable.
- All recapture amounts are capped at available net proceeds from the sale of the home.

Downpayment assistance loans are secured by a second mortgage on the property. Project-Based Homeownership direct subsidy loans require a deed rider that describes the specific recapture provisions of the HOME program and puts the buyer on notice of their responsibilities upon purchasing the HOME-assisted property.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

During the affordability period (absent any other violations of the Deed Rider) the homeowner may sell to any third party with the following recapture provision:

- Homebuyer shall repay the Assistance Amount (defined below) reduced by one- (fifth, tenth or fifteenth-- however long the duration of the deed rider is) for each full year that has elapsed from the date of this Deed Rider until the date of such sale; OR
  - The Assistance Amount shall be defined as the Direct Subsidy to the homebuyer. This includes financial assistance that reduces purchase price for homebuyer below market or otherwise subsidizes the homebuyer (i.e. down payment loan, closing cost assistance, etc.)
4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not intend to use HOME funds for refinancing.

**Emergency Solutions Grant (ESG)**  
**Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

The City's written standards for providing ESG Assistance are as follows:

- Must meet definition of homeless as defined in 24 CFR § 576.2, including imminently at risk of homelessness.
- Case files must include a completed eligibility form and certification (which meets HUD specifications) that the household meets the eligibility criteria.
- Household must have a connection to Springfield.
- For each individual and family determined ineligible to receive ESG assistance, the record must include documentation of the reason for that determination. Records must be kept for each program participant that document: the services and assistance provided to that program participant; compliance with requirements under 24 CFR §§ 576.101-106, 576.401 (a) and (b), and 576.401 (d) and (e); and, where applicable, compliance with the termination of assistance requirement in § 576.402.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC has established a tiered coordinated assessment system for homeless and at risk standardized assessment and referral, as well as a ranking of people eligible for permanent supportive housing (PSH) which prioritizes those who have the highest service need and longest lengths of stay in homelessness.

The tiered assessment tools used as part of the coordinated system are:

- Prevention Assessment Tool, used to prioritize households seeking prevention financial assistance
- Diversion Questionnaire, used to determine whether a household may be able to avoid shelter use by accessing another safe housing option
- Vulnerability Index-Service Prioritization Decision Assistance Tool (VISPDAT), Transition-Age-Youth (TAY) VISPDAT and Family VISPDAT, used to prioritize among people eligible for permanent supportive housing (PSH)
- The tools provide guidance to appropriate standard referrals. Information from the VISPDAT is entered into the online secure Homelink tool, which is used by the case conferencing REACH meetings to fill vacancies in PSH based on length of homelessness and level of service needs. Vacancies in CoC PSH units are filled through referral from Homelink/REACH.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City's FY17-18 allocation is \$314,406; the City will retain \$23,580 of that amount for administrative costs. The balance of \$290,826 is allocated using a Request for Proposals (RFP) process led by the Springfield Office of Housing. The RFP was advertised in the local newspaper, posted on the website of the Springfield-Hampden County Continuum of Care (<https://springfieldhampdencoc.wordpress.com/2017/02/02/rfp-for-springfields-emergency-solutions-grant-esg-program-available>), and sent by email to the members of the Continuum of Care. The selection committee consisted of City Staff and members of the CoC.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Springfield is unable to directly meet the requirement that it have a homeless or formerly homeless individual on its policy-making Board of Directors, because the City's policy is made by elected officials. The City meets its requirement to include homeless or formerly homeless individuals in considering and making policies and decisions regarding ESG-funded facilities, services, or other assistance through extensive participation in and consultation with the Springfield Continuum of Care, an entity that includes formerly homeless individuals as members. The City also requires each subrecipient to meet the ESG homeless participation requirements.

5. Describe performance standards for evaluating ESG.

ESG performance standards vary by type of program as follows:

Prevention - Utilization: 100%, Exit Data Captured: 90%, Remain in housing or more to other permanent housing: 95%, Missing data elements: no more than 3%

Emergency Shelter - Average length of stay: decrease by 5%, Exit data captured: 30%, Exits to PH: 20%, Missing data elements: no more than 5%.

Rapid Rehousing - Utilization: 100%, Literally homeless at entry: 100%, Exit data captured: 90%, Received non-cash benefits: at least 90%, missing data elements: no more than 5%.

Springfield's ESG program is well-coordinated with and integrated into the Springfield/Chicopee/Westfield/Hampden County Continuum of Care. The programs work together, as well as with many other community programs, to provide a coordinated system which provides prevention, outreach/engagement, emergency shelter, and housing options for people experiencing homelessness. Springfield and the CoC are focusing current efforts on ending veteran and chronic homelessness by the end of 2018.

