



Analysis of Outstanding Debt **City of Springfield, Massachusetts**

January 31, 2014

Table of Contents

Memorandum.....3

Springfield Debt Overview.....5

Analysis of City Debt.....8

Industry Benchmarks.....13

Conclusion.....22

Appendices:

- Appendix A: Current Outstanding Debt Issuances

Timothy J. Plante
*Chief Administrative &
Financial Officer*

Administration & Finance
36 Court Street, Room 412
Springfield, MA 01103
Office: (413) 886-5004
Fax: (413) 750-2623



THE CITY OF SPRINGFIELD, MASSACHUSETTS

Dear Mayor Sarno and Members of the City Council:

I am pleased to provide you with the enclosed analysis of the City of Springfield's existing debt. This report is intended as a user-friendly examination of current and future debt issued on behalf of the residents of our community. The analysis continues to be a tool that can be used when assessing the City's debt position and impact of financial programs on the financial position of the City to make informed decisions. This analysis evaluates the affordability of issuing new debt, taking into account the City's existing annual debt service payment obligations.

In this analysis, affordability is measured by determining the annual amount of debt service and other debt-like payment obligations as a percentage of general fund revenues. This measure (debt service as a percent of general fund revenues) is a commonly accepted standard for measuring debt capacity. It provides a true indication of the relative cost of the City's debt by taking into account the actual City's payment obligations on debt and the amount of revenue available to pay those obligations.

The Fiscal Year 2014-2018 Capital Improvement Plan (CIP) showed a \$535.2 million capital need in the City. The CIP plan provides a detailed view of the capital needs within the City of Springfield. The Fiscal Year 2015-2019 Capital Improvement Plan process is underway. This comprehensive capital plan includes roads, sidewalks, parks, land, buildings, equipment, fleet and other capital asset needs and which will serve as a singular basis for capital funding decisions in future years.

The City of Springfield has issued debt to finance investment in its capital infrastructure, specifically funds through the issuance of bonds and notes to fund the large majority of its capital investments. These investments were made for numerous purposes, including the construction and renovation of buildings and schools. As you know, recently the MSBA unanimously voted to fully fund the two schools which were affected by the June 1, 2011 tornado, Elias Brookings and Mary Dryden. MSBA raised its reimbursement levels from 80% to 100% and lifted all caps on the projects. To date the City of Springfield has submitted \$14.2 million for reimbursement from MSBA for the Brookings (\$1.8 million) and Dryden (\$12.4 million) projects.

The City also took advantage of the MSBA's new - Accelerated Repair Program initiative, this innovative competitive grant program represents a unique opportunity for the City. The main goals of the Accelerated Repair Program are to improve learning environments for children and teachers, reduce energy use and generate cost savings for the City. The program will repair or replace roofs, windows and boilers in schools that are otherwise structurally, functionally and educationally sound. The collaboration between the City and MSBA results in high reimbursement levels, a major reason for the high percentage of school related debt.

The City continues to pursue assistance from the Federal Emergency Management Agency (FEMA), Massachusetts Emergency Management Agency (MEMA), Federal Highway Administration (FHWA), Natural Resources Conservation Service (NRCS), and the Massachusetts School Building Authority (MSBA) for the costs related to the 2011 tornado and snow storm. Springfield has issued Bond Anticipation Notes (BANs) to address the Department of Revenue (DOR) requirement to extinguish the deficits; however we anticipate reimbursement from these agencies. In the meantime, the City continues to monitor its cash flow and process timely payments.

In recent years, the City had made a concerted effort to restructure its debt for the purposes of increasing its capacity for future debt issuances and preventing dramatic increases in future debt payments. As a result, the City of Springfield received a reaffirmed credit rating of A2 with a stable outlook by Moody's in July 2013, and in January 2014, Standard and Poor's gave the City a double upgrade of its credit rating to 'AA-' from 'A'. The S&P rating continues to be the highest rating in the City's recorded history. This is a testament to how well the City has made it through the economic downturn and made appropriate decisions to keep the budget balanced. Moody's credited Springfield's stabilized financial position with "satisfactory reserve levels, as well as demonstrated ability to independently manage the city, following the disbanding of the city's control board in 2009".

Consequent to the restructure efforts, the City of Springfield is now in a position to strategically invest in its infrastructure and capital needs and is looking to issue short and long term debt in 2015 and 2016 as well as use a combination of Pay-As-You-Go Capital funds and Capital Reserve funds.

I hope this analysis is helpful to you and would welcome the opportunity to provide any additional information that would be useful to you or the residents of our community.

Very truly yours,



Timothy J. Plante
Chief Administrative and Financial Officer

Springfield Debt Overview

Mandated by Chapter 468 of Acts and Resolves of 2008, the City of Springfield’s Office of Management & Budget is required to provide a yearly review of the City’s current outstanding debt. This review is designed to have two desired effects:

1. An outstanding debt analysis will show financial officials and citizens the current state of debt management.
2. Secondly, this analysis will show if the City of Springfield could afford more debt in either the current fiscal year or future years as debt service payments decline.

Currently, the City of Springfield has a total of 294.3 million in outstanding total debt (\$233.3 million in principal and \$61 million in interest). The total debt consists of issuances dating back to fiscal year 2001 up to the most recent debt refunding in 2012. This study will show the City is currently within its debt capacity as mandated by the City’s financial ordinances Chapter 4.44.070 (General Fund debt service as a percentage of general fund revenues, net of debt exclusions – should not exceed eight percent (8%)).

Debt Service as a % of General Fund Revenue			
A	2013 Total Debt Service	\$38,858,908	Source First Southwest
B	2013 General Fund Revenue	\$574,626,797	Springfield
A/B	Debt Capacity	6.8%	

Capital

Consistent with the City’s financial policies as well as standard business practices, the City of Springfield has only issued debt to finance capital investment. Appendix A of this report is a summary of all projects financed by debt that are currently outstanding. Each of these projects is a capital project, and each expenditure of funds is considered a capital investment.

The City of Springfield defines *capital* as buildings, facilities, land, infrastructure or major equipment with an estimated useful life of at least ten years and costs at least \$25,000. Similarly, any improvements to capital which would extend the useful life of capital being improved by at least five years may be considered capital if it costs at least \$25,000.

A *capital investment* is the expenditure of funds to improve existing City infrastructure, extend its useful life, buildings, or acquire new capital assets. This is considered an investment because the funds expended are used to reduce costs and/or improve services over a multi-year timeframe.

Debt Service is the cost of repaying debt that has been issued. This includes principal and interest payments.

Debt

Municipal debt – usually bonds and notes – is a tool for financing investments in the infrastructure and capital equipment that permits government to provide services to the public. In its most basic form, debt occurs when a city or town borrows from lenders. The money that is borrowed is usually repaid over a number of years, and the lender usually charges interest to the borrower as compensation for allowing someone else to use their money. To begin to understand municipal borrowing, a few key terms are important:

- Bond:** A long-term financing tool that allows a community to borrow money to finance certain investments. Municipal bonds in Massachusetts are generally issued with a fixed interest rate and carry a term of between 10 and 30 years.
- Note:** A financing tool generally used for short-term needs, such as “bridge financing” during construction. In Massachusetts, notes are generally issued as one-year debt which can be “rolled” for a maximum of five years.
- Term:** The length of time a bond or note is outstanding. In other words, if a community borrows money for 20 years to finance the construction of City Hall, the “term” of the debt is 20 years. In five years, the “remaining term” would be 15 years.

Debt Issuance

With rare exception – exceptions which are authorized by the Commonwealth on a case-by-case basis through special legislation – municipal debt can only be incurred for investment in the capital needs of a community. State finance law permits communities to issue debt for the following purposes:

Public Works

- Construction and reconstruction of roads, bridges, sidewalks, walls and dikes, and for the acquisition of land
- Construction and reconstruction of municipal buildings, including schools
- Traffic signals, public lighting, fire alarm and police communication equipment

Municipal Equipment

- Departmental equipment, including fire equipment and heavy equipment such as graders, street sweepers, trash trucks, and semi-automated recycling trucks.
- Costs for design, development and purchase of computer software and equipment

Energy

- Energy conservation, to pay for energy audits or to implement alternative energy technologies.

Environmental

- Asbestos abatement in municipal buildings
- Preservation and restoration of lakes and ponds

Recreational

- Construction of parks and playgrounds
- Construction of skating rinks, outdoor swimming pools, golf courses, tennis courts and other outdoor recreational facilities

Debt should be issued to finance capital improvements that will maintain or improve the rate of return on taxpayer dollars. Stated another way, debt should be issued to finance capital projects that prevent things from getting worse, make things better or improve operations, services or efficiency.

There are a number of reasons to issue debt to finance capital investment. The City continues to recover from the June 2011 tornado and October 2011 snow storm. Certain projects such as the construction of Elias Brookings Elementary School and Mary Dryden Elementary School which lost an entire wing can only be afforded by spreading their cost over many years. MSBA Grant Program requires the City to appropriate the full cost of the project, before any reimbursements from MSBA can be requested, which is something that requires the issuance of debt.

The issuance of debt to finance projects with a long life is also considered “fair.” This equity concern is grounded in the argument that today’s taxpayers should not pay the entire cost of projects that will benefit future residents; rather, the people who benefit from the project should pay for its costs. As benefits from the investment will accrue over time, the costs should be paid over time as well. This requires the issuance of debt.

As an example, the City has bonded for the construction of a new Brookings Elementary School that could provide educational services for 50 years. It would not be “fair” to finance the project through direct cash appropriation because today’s taxpayers would pay for its entire cost. Those who moved into Springfield in two years could receive 48 years of benefit without paying any of the cost, and those who moved out of Springfield in five years would have paid 50 years of cost but received only five years of benefit.

Similarly, it would not be “fair” or cost effective to bond for the project and structure the debt in such a way that the City would not pay the starting costs associated with the construction until 20 years from now. In other words, as the City issues debt, it begins paying back the principal and interest as to not back load the debt service schedule for future years to fund. The City’s financial policies require the City to structure its debt in such a way that the City pays for the construction based on the depreciation of that building.

Debt Management

Debt management is the application of financial knowledge to ensure that our debt is structured in the manner that saves as much money as possible for our residents and protects our taxpayers from the risks associated with debt. Proper debt management can help the City take advantage of opportunities that suddenly arise and can help us predict and resolve problems before they occur. Specifically, proper debt management allows the City to plan additional debt issuances. The benefit of this is to allow the City to determine those projects that would be viewed as top priorities.

Debt management also helps a community ensure the cost of its debt is fair and equitable. Part of this fairness is issuing debt whose term does not exceed the useful life of the asset it finances. This reduces overall costs by placing a limit on the term of the debt and ensures that taxpayers will not be required to pay for assets that no longer exist, and therefore are no longer providing a public benefit.

Proper debt management should incorporate communication with the public to ensure the people we serve are fully informed of the ways in which their government is financed. This analysis continues the City's efforts to improve communication about public finances.

Analysis of City Debt

The City's aggregate debt service totals \$294.3 million over fourteen years. Projects that make up this debt range from the small - \$189,000 for renovations to Marshall Roy Park in 2007 to the large - \$15.2 million for the Mary Dryden Elementary School which lost an entire wing of the building as a result of the 2011 Tornado.

There are many different ways to examine the City's debt. This document first examines the policy issues associated with our debt – for what purpose was it issued, in what structure or manner was it issued – and then examines what this debt tells us about the finances of our community. The latter analysis relies on benchmarks established by Moody's Investors Service, Standard & Poor's and Fitch Ratings, the three large companies that evaluate and rate municipal debt. These benchmarks tell us what our ability is to repay our debt, highlights areas of further investigation and public discourse and will be used by rating agencies to rate our bonds. When Springfield wants to issue bonds, its bond rating reflects the amount of interest it has to pay an investor. The higher the bond rating, the lower the risk of default and the amount of risk the investor is taking. Lower risk means lower interest received by the investor and paid out by the City.

Annual Debt Service

The City is legally obligated to pay the principal and interest associated with a bond issuance before all expenses including salary obligations. This annual payment is known as the debt service payment. Because of this mandated expense, the City must be cognizant of debt service payments when issuing new debt and whether or not the City has the ability to increase those payments.

Figure 1, shows the City's debt service repayment schedule as of June 30, 2013. It should be noted that the City has entered in to a declining debt service payment schedule. In fiscal year 2010, the City took advantage of the Qualified School Construction Bond (QSCB) Act. This borrowing requires a "bullet" payment at the end of the seventeen year borrowing term. Each year, the City will invest the required payments for the bond in to a "sinking fund" and at the end of the term; the City will pay the principal and interest payments out of the sinking fund. This is the explanation for the large increase in payments in 2027. The City just recently completed a debt refund saving over \$2 million in interest payments over the fifteen years of debt service. The total debt service payment that will be made in Fiscal Year 2014 is \$38.8 million. Figure 1 below shows that after 2015 the City will have bonding capacity based on the

long term debt service. This refunding gives the City a larger debt capacity each year enabling more debt to be issued.

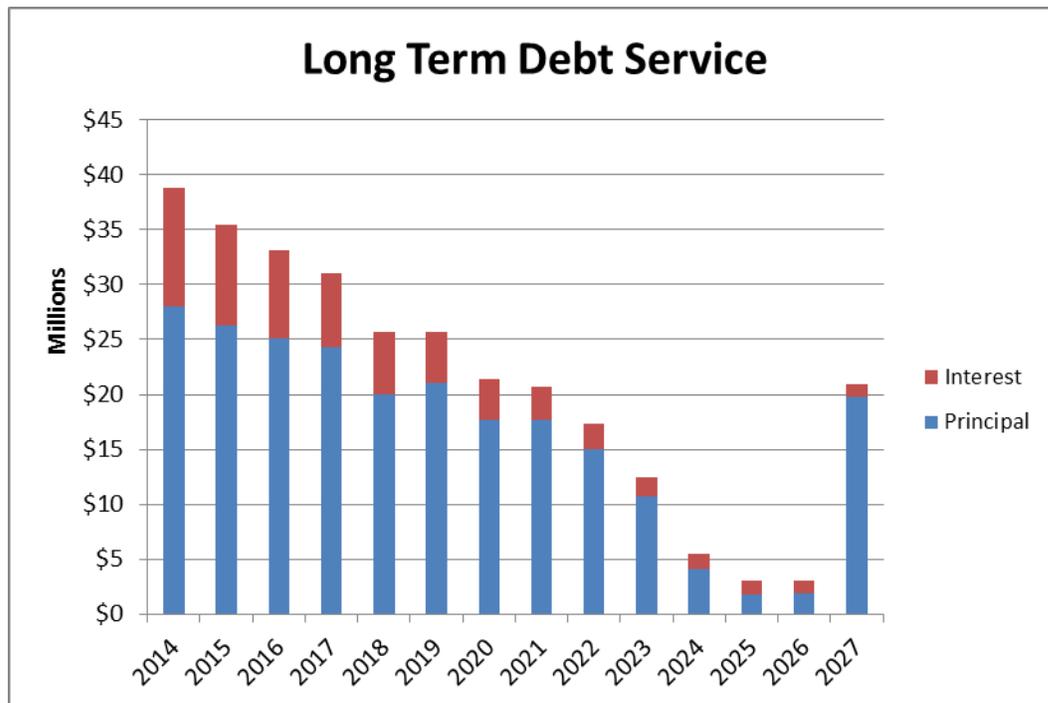


Figure 1

Purpose of Issuance

Of the City’s \$233.3 million (principal only) debt, \$152.4 million (65%), was issued to finance school projects and \$80.9 million (35%), was issued for all other municipal purposes. The category of “all other municipal purposes” includes roads, sidewalks, police, fire, recreation, general government, as well as senior and other social services.

A majority of the City’s debt is dedicated for school facilities because of varying degrees of need ranging from repairs, to major renovations, and new school construction. Many construction projects for school buildings are eligible for partial reimbursement from the Massachusetts School Building Authority (MSBA). School Construction aid received from the School Building Authority Board, the predecessor to the MSBA, allowed the City to issue debt for school building projects at a lower cost to the City’s general fund. The City will receive a total of \$78.7 million in reimbursements from the Massachusetts School Building Authority (MSBA) over the next nine years. The City has applied for funding from the MSBA in order to address the schools affected by the June 1, 2011 tornado, Elias Brookings, and Mary Dryden Elementary. The City also took advantage of the MSBA’s new - Accelerated Repair Program initiative, this innovative competitive grant program represents a unique opportunity for the City. The main goals of the Accelerated Repair Program are to improve learning environments for children and teachers, reduce energy use and generate cost savings for the City. The program will repair or replace roofs, windows and boilers in schools that are otherwise

structurally, functionally and educationally sound. The collaboration between the City and MSBA results in high reimbursement levels, a major reason for the high percentage of school related debt.

Other Funding Sources

The City took advantage of the Qualified School Construction Bonds (QSCB) program which was part of the Federal Government's economic recovery program. QSCB's allows local educational agencies or school systems to issue taxable bonds and use 100 percent of the proceeds for specified purposes which include renovations or construction of a school building. Through this method the investor receives 100 percent of the tax credit associated with this issuance. The City of Springfield issued over \$15 million in order to fund the Forest Park Middle School renovation project, as well as the renovation of two parochial schools for City use. These bonds have allowed the City to realize significant savings in borrowing the funds for these school projects. This borrowing requires a "bullet" payment at the end of the seventeen year borrowing term. Each year, the City will invest the required payments (\$776,910 annually) for the bond in to a "sinking fund" and at the end of the term; the City will pay the principal and interest payments out of the sinking fund. This bullet payment explains the large increase in debt payments in 2027. Otherwise, the City works to maintain a relatively smooth debt schedule as to not front or back load debt costs.

Three projects were funded by the QSCB proceeds: the renovation of Forest Park Middle School, the renovation of two parochial schools for School Department use, and the renovation of the STEM Middle school. The largest of these projects is the renovation of the Forest Park Middle School. This project will be 90% funded by the MSBA and will cost a total of \$43 million funded by the City and MSBA. The school has been fully renovated and opened in September 2013.

The City's most recent issuance was in July 2013. This issuance rolled over notes that were originally issued to fund emergency appropriations for costs related to the City's 2011 tornado, and subsequent ice storm, totaling \$15.3 million. Short-term Bond Anticipation Notes (BANs) were issued for these projects largely to fund the remaining balance of the 2011 tornado and snowstorm emergencies. The tornado caused \$89.2 million in damages and the October snowstorm caused \$28.3 million for a combines emergency cost of \$117.5 million. After reimbursements from FEMA, FHWA, NRCS and MSBA the outstanding cost is roughly \$15.3 million. The City, however, anticipates additional reimbursement from Federal and State agencies and therefore does not expect to issue long term bonds for the entire amount. The City expects at least \$7 million in reimbursement from Federal and State agencies and once those funds are appropriated, the City will issue bonds for the remaining balance. Most recently, the City received \$3.4 million from FHWA leaving a total expected reimbursement amount of \$3.6 million

Composition of Debt

Debt can be issued for numerous purposes. Cities and towns deliver many services, from education and public safety, to transportation, recreation and social services. Each service has a different capital characteristic. Education, for example, requires the construction and maintenance of buildings in which to educate children. Education debt should therefore be heavily skewed toward building and facility debt. It is rare for the City to issue debt for non-facility or grounds related projects for the School Department.

General government services should have a much more diverse mix of facility and non-facility debt. In the Fiscal Year 2014-2018 Capital Improvement Plan the Police Station had requested electrical upgrades. Parks and recreational debt should include some building debt, but also substantial non-facility debt, including the renovation of fields, pools, and other projects. Public Safety debt would normally include a mix of facility and non-facility debt, with non-facility debt being comprised mainly of vehicle, apparatus and equipment purchases.

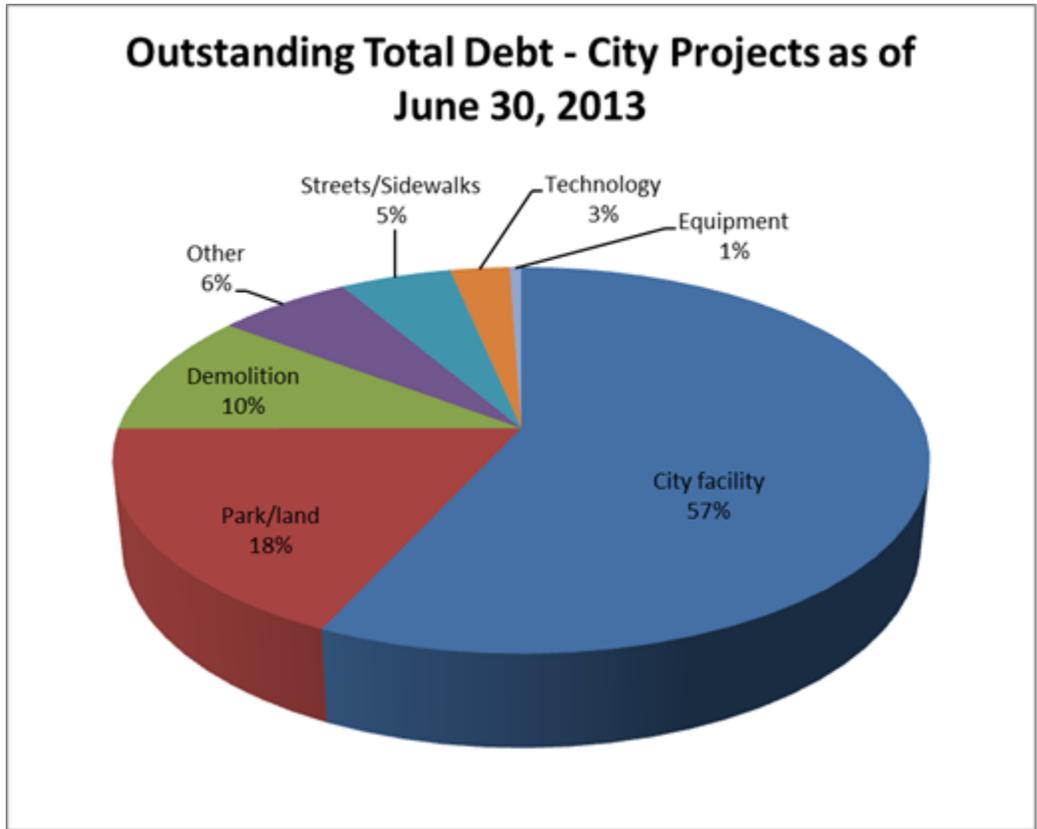


Figure 2

Examining non-facility debt, the City has begun to make substantial investments in parks, land purchases, the demolition of derelict buildings, and road and sidewalk infrastructure. The City’s CIP indicates there will need to be considerable future funding in those areas. These projects should also weigh heavily in the economic development plan for the City as dictated by the City’s executive leadership.

The City's has shown its ability to fund non-facility investment projects with the use of debt. The City resurfaced upwards of \$3 million worth of public roadways in FY13. Currently the City successfully awarded a bid for \$9 million of improvements to Boston Road. The Boston road project is as a principal retail corridor within the City. This projects will provide infrastructure and streetscape improvements to enhance the business climate and overall character, traffic and vehicular and pedestrian safety.

In Fiscal Year 2009 the City had instituted another source of funding for capital expenditures, which is known as "pay-as-you-go" capital. The City appropriates 1.5% of local source operating revenues to finance capital improvements via cash, in lieu of issuing debt, as required by the City's financial ordinances and policies (Ch. 4.44.050. This source allows the City to reduce its overall borrowing costs by funding smaller routine projects through the operating budget and avoid interest payments associated with bonds. Roughly \$14 million has been appropriated since then for capital projects.

Net Debt Service

As mentioned previously, the City of Springfield has a total outstanding debt portfolio (principal only) of \$233.3 million as of June 30, 2013. When interest is included, the total cost of this debt is \$294.3 million. However, this is not the actual amount that the City pays in debt service. The City receives reimbursement for certain debt funded projects which, when netted from the \$233.3 million, leaves a balance of \$202 million of liability (principal and interest).

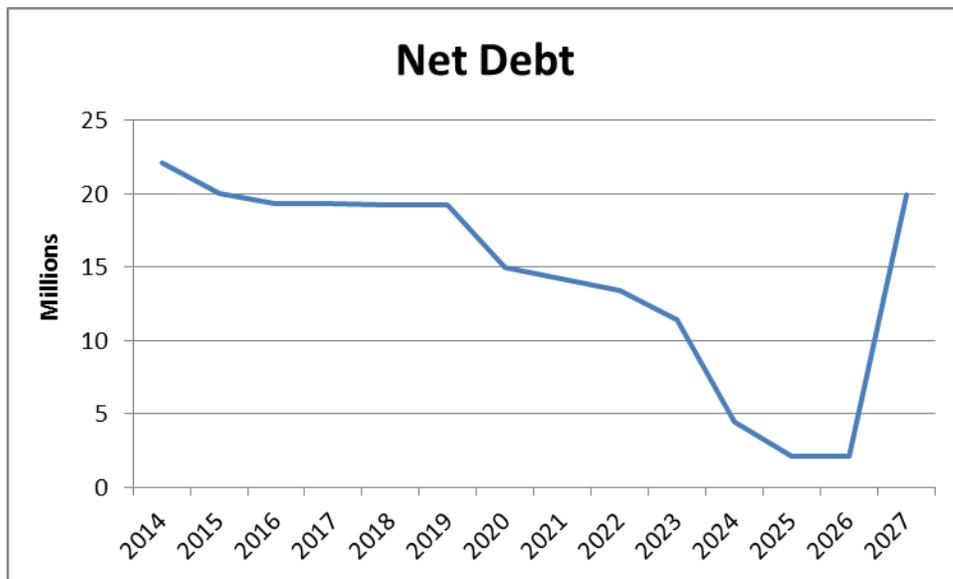


Figure 3

The following graph shows the schedule of MSBA reimbursements. The 2027 debt service payment represents the sinking fund payment of the QSCB as explained previously. This graph does not include reimbursements for tornado affected schools.

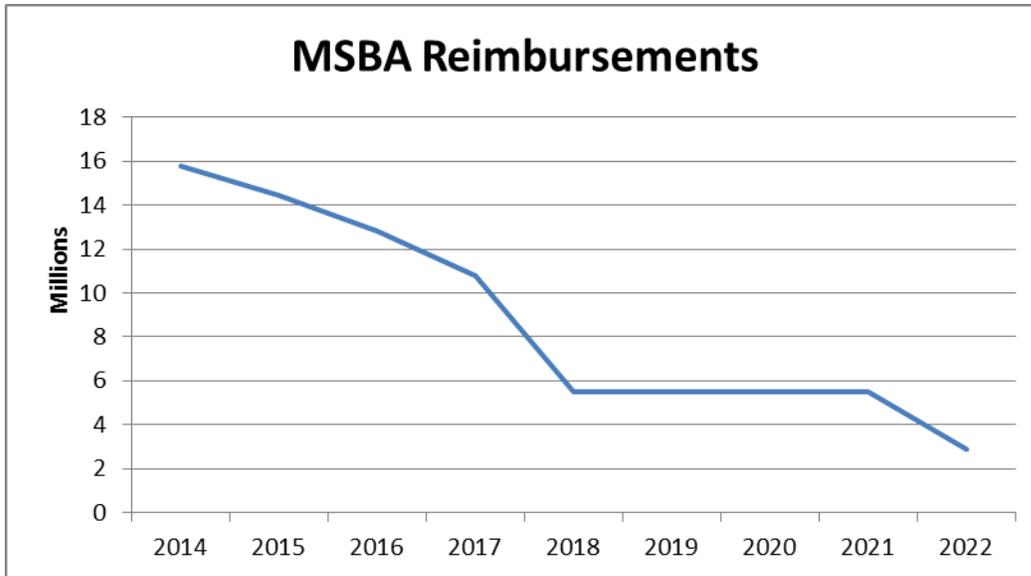


Figure 4

The City also receives a small reimbursement for past bond issuances for sewer construction and renovations. The total amount to be reimbursed in Fiscal Year 2014 is \$46,918. This is taken in as General Fund revenue. The Water and Sewer Commission assumed this debt when it was created. The Commission will continue to reimburse the City for this debt until 2015.

Industry Benchmarks

The municipal bond industry has established benchmarks that it uses to examine cities and towns across the nation. These benchmarks are intended to provide insight into a community’s ability and willingness to repay the debt it issues and can be valuable tools for communities to evaluate their financial management. This analysis is intended to provide insight into our finances and our ability to support debt and public investment.

What is Included in this Report and What is Not?

This ratio analysis looks at all debt that places a burden on our general government revenue stream, but it excludes enterprise fund debt that would be repaid through dedicated revenue. Currently the City has not issued debt on behalf of its single enterprise fund. For ratios that examine debt service, this analysis also nets from overall debt service the value of reimbursements we receive from the Commonwealth for school construction projects. This revenue is dedicated to the repayment of bonds and therefore reduces the overall cost of repaying our debt.

This report assumes normal operations for the City of Springfield. A “worst case scenario” analysis could be conducted that would assume the Commonwealth stops making school building assistance payments. (This measure is appropriate when the City establishes its reserve funds, as these funds are established to address such emergencies.) The City’s debt study, however, should examine debt under normal operating conditions. The following measurements have been performed for this analysis:

<u>Measure</u>	<u>Industry Standard</u>	<u>Springfield FY13</u>	<u>Springfield FY14</u>
Debt Service as a % of General Fund Expenditures	0%-8%	7.3	6.8%
% of Principal Retired in Ten Years	65%-100%	81.3	88.9%
Debt as a Percentage of EQV	0%-5%	3.9	3.2%
Total Debt as a % of Total Personal Income	0%-7%	9.3	8.2%
Net Debt Per Capita	\$0-\$1000	\$1,751.00	\$1,524.37
Undesignated Fund Balance as a % of Revenues	10% or greater	10.3%	8.5%
General Fund Balance as a % of Revenues	15% or greater	16.9%	15.8%
Taxpayer Concentration % of Property Value Held by Top Ten Taxpayers	0%-15%	8.4%	9.9%
Overall Net Debt as a % of Full Value	1.5% - 5%	3%	3%

Figure 5

Debt Service as a Percentage of General Fund Expenditures

The metric used for this benchmark measures the City’s ability to finance debt within its current budget, similar to the measurement of household income dedicated to mortgage payments. This is the most immediate measure of ability to pay; however, it only examines the ability to pay for debt within a community’s existing budget. Cities and towns that have excess levy capacity – communities that do not tax to the maximum of their Proposition 2 ½ limitation – would have greater ability to pay for debt than this measure suggests because they have additional taxing capacity which they have not accessed.

The City’s measure of debt service as a percentage of General Fund expenditures is strong, with 6.8% of the Fiscal Year 2014 budget dedicated to debt service. This is down from 7.3% from Fiscal Year 2013 due to decrease in total debt service and increase in the City’s general fund revenue. The City is required to annually fund a capital reserve at least one and one half percent of property taxes from the prior fiscal year (Ch, 4.44.060). Many cities and towns with similar traits to Springfield have higher ratios of debt service to general fund expenditures. Springfield should continue to maintain this ratio at a similar level in the future to ensure large debt service payments are not unfairly placed on the City’s budget in the future.

The City’s relatively low ratio of debt service to general fund expenditures provides more budgetary flexibility to address financial problems that may arise. Debt payments are not discretionary. Courts have ruled that these payments must be made even before salary payments for employees. Communities with high levels of debt service relative to operating expenditures have a larger portion of their budget dedicated to payments that must be made regardless of the community’s financial situation. The City restructured its debt service payments in order to have declining payments in future years. This not only makes the debt service more affordable but also allows the City to layer more debt in future fiscal years. Having a lower ratio means less money is dedicated to debt service, which means more flexibility exists within the operating budget.

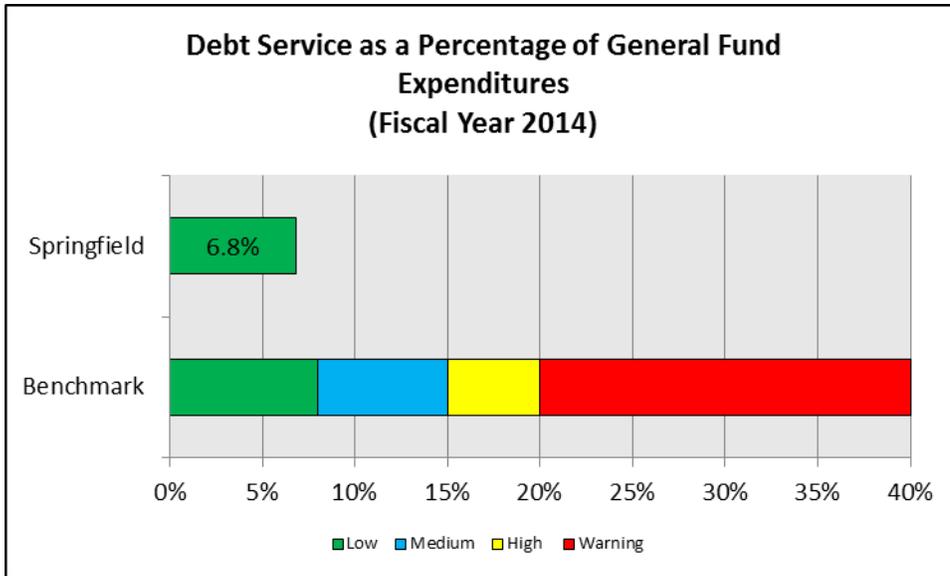


Figure 6

Debt Service as a % of General Fund Expenditures			
			<u>Source</u>
A	2013 Total Debt Service	\$38,858,908	First Southwest
B	2013 Budgeted General Fund Expenditures	\$569,077,995	Springfield
A/B	Debt Capacity	6.8%	

Figure 7

Debt Retirement: Percent Retired within Ten Years

The speed with which a community retires its debt indicates a number of important factors. Included in these are:

- Willingness to repay debt: rapid repayment of principal indicates that a community is committed to repaying its debt. This “willingness to pay” is measured in a number of ways and is particularly important to those who lend money to others, as it provides them some proof of the borrower’s intention to repay the money it borrowed.
- Ability to repay debt: rapid repayment of principal indicates that a city or town has the financial resources necessary to repay debt quickly. This demonstrates a level of financial stability; communities that are experiencing financial difficulty are unlikely to repay their debt in an accelerated manner.
- Prevention of future problems: rapid debt retirement ensures that a community is not “back loading” its debt, as the City once did, locking itself into debt repayments that are affordable now but that will grow as time passes. Back loading is a sign of poor financial management – either overspending is intentional or managers are unable to make the difficult immediate-term decisions to balance the budget using a more appropriate debt financing structure.

The percentage of debt retired within ten years is particularly important in determining the timing of debt repayment – the “back-loading” issue described above. Back-loading occurs when the cost of debt is pushed off into the future, reducing current year payments while increasing future ones. Back loading increases the cost of debt in the long term and can be a destabilizing financial factor when debt service requirements increase in future years. This means the City would need to reduce expenditures or programs, or increase taxes or other revenues to make the debt service payment. Prior to 2005, the City back-loaded debt issuances causing major spikes in its debt service payments in future years. This was accompanied through “front-loading” debt and making a number of other modifications to the City’s debt structure.

Failure to invest in maintenance and capital investment, otherwise known as deferred maintenance, can be considered a form of debt back-loading because capital needs must be addressed at some point; delay in maintenance or investment only delays the financing of these improvements, increases the likelihood that capital will fail *en masse*, forcing unaffordable costs onto future taxpayers. Delaying capital investment also tends to make projects more expensive because costs tend to increase over time.

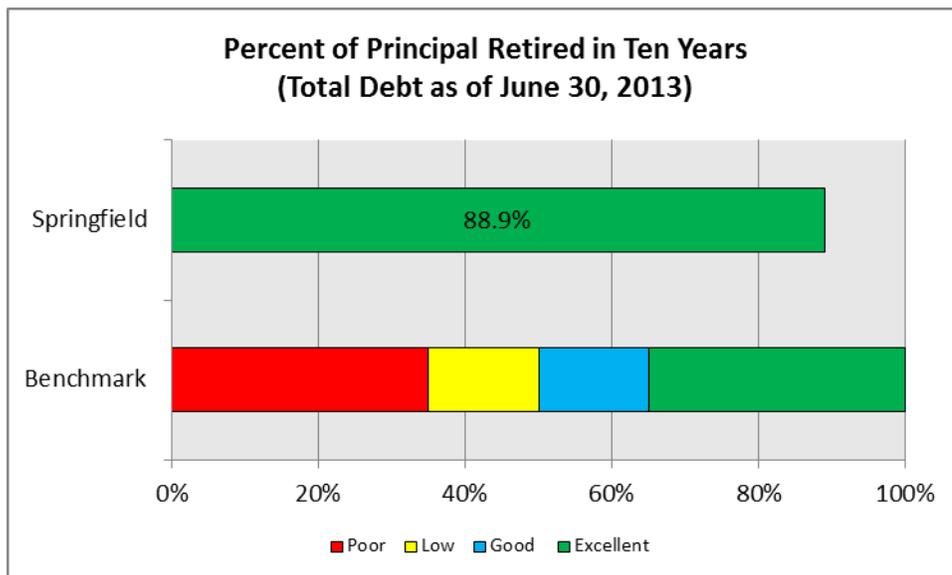


Figure 8

Percent of Principal Retired in 10 Years			
			Source
A	Total Debt Retired in 10 Years	\$261,802,675	First Southwest
B	Total Outstanding Debt Service	\$294,383,953	First Southwest
A/B	Percent of Principal Retired in 10 Years	88.9%	

Figure 9

The City currently has an aggressive debt retirement schedule. On average, 88.9% of the principal borrowed by the City is repaid within ten years as the remainder will be retired within fourteen years. This places the City well within the “excellent” ranking established by bond rating agencies (65% and above). Because of this schedule, the City will be able to borrow additional money to continue investing in its facilities, infrastructure, and other capital projects.

The City’s overall debt retirement ranking indicates a strong willingness to repay debt. Examining this ratio in conjunction with the City’s overall debt schedule below indicates that the City has not back loaded debt; the City’s overall debt structure is prudent and well within the industry benchmarks.

Debt as a Percentage of Full Property Value (EQV)

Debt as a percentage of full property value (known in government finance circles as “equalized value,” or EQV) measures the ability of a community’s property tax base to support borrowing. The majority of revenue in most communities comes from property taxation, so this ratio examines a community’s debt relative to its main revenue source. However, in Springfield, 60% of revenue comes from state aid while 40% comes from local revenue. In essence, this ratio looks at one of Springfield’s major sources of revenue to determine if outstanding debt would place too large a burden on it.

This measure is helpful but not deeply informative because it looks at total outstanding debt, not debt service. Examining debt as a ratio of full property value does not say much about the affordability of that debt. A small amount of debt issued at a high rate of interest can be more expensive than a larger amount of debt issued at a lower interest rate. Further, in Massachusetts communities are limited in their ability to access their property tax base by Proposition 2 ½. This measure is a helpful benchmark to compare communities to one another but is not an absolute measure of debt affordability because of these issues.

Mass. Gen. Laws ch. 44, § 10 dictates the City’s debt limit be no more than 5% of equalized value. The City’s ratio of debt to property value is 3.2% which is considered “medium” by rating agencies. As indicated above, this medium measure does not directly relate to the City’s ability to pay for this debt; this ratio does not take into account debt structure (how much money is due at what point in time for each issuance) or timing of payments, nor does it consider the City’s ability to access property values due to Proposition 2 ½.

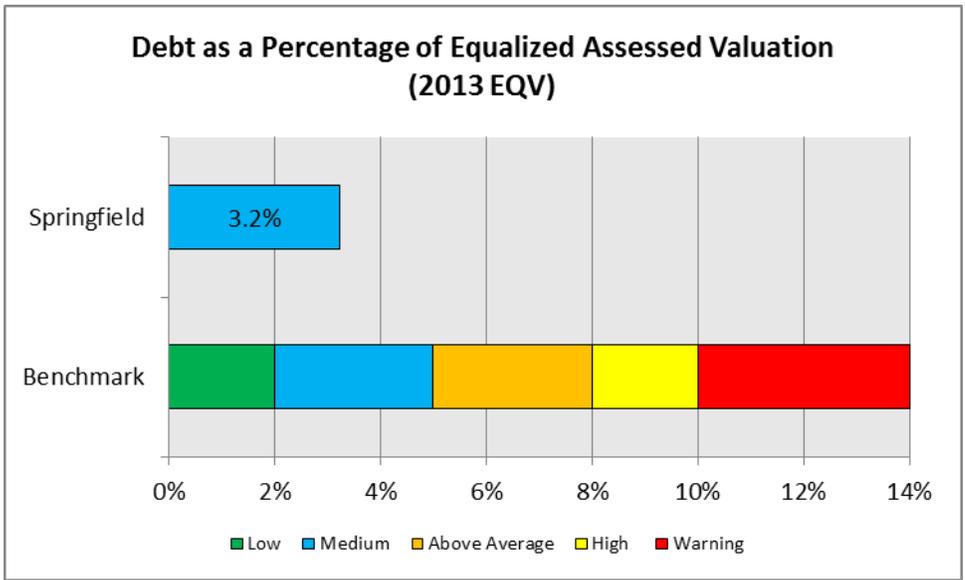


Figure 10

Debt Service as a Percentage of EQV			
			Source
A	Total Outstanding Debt (Principal)	\$233,320,602	First Southwest
B	2012 EQV	\$7,233,354,700	DOR
A/B	Debt Service as a Percentage of EQV	3.2%	

Figure 11

Debt as a Percentage of Total Personal Income

Like the ratio of debt to property value, the ratio of debt to personal income is a measure of affordability of the debt issued by a community. While property values provide the base that supports property taxation, it is personal income that allows people to buy goods and services, make investments, and pay their taxes. Debt as a percentage of total personal income tells us how affordable debt is based on the income characteristics of a city or town.

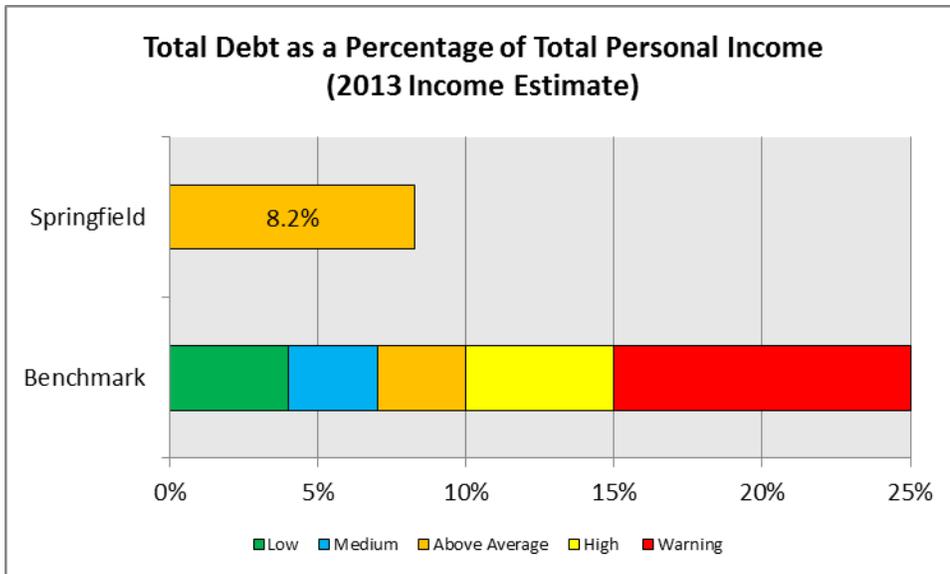


Figure 12

Total Outstanding Debt Per Capita as a Percentage of Total Personal Income Per Capita			
			Source
A	Total Outstanding Debt Per Capita	\$1,524	US Census & First Southwest
B	2013 Per Capita Income	18,483	US Census
A/B	Total Outstanding Debt Per Capita as a Percentage of Total Personal Income Per Capita	8.2%	

Figure 13

Springfield’s ratio of debt to personal income is considered “above average” by credit rating agency standards. This means that the City’s debt can be considered a large share of a resident’s income. Like the prior measure, however, this does not examine the cost of the debt, but focuses on the amount of debt issued. In other words, this measure does not take in to account the net debt service or timing of debt payments. When net debt is factored, the percentage of Total Personal Income decreases to 7.8%.

There are two important factors to consider when examining this ratio. The first, as described above, is that the City has entered into an aggressive debt retirement schedule that does not inappropriately delay debt payments. Another aspect to consider is that the City receives school and other reimbursements, decreasing the cost of the debt and the effective debt to personal income ratio. In 2014, the City of Springfield will receive \$15.6 million in MSBA grants with an average of \$8.7 million in each of the next nine years. Since this ratio only looks at “total debt,” this subsidy is not considered.

The ratio of debt to personal income appears to be less favorable than that of debt to total property value, which indicates a disparity between home values and income. This variance is caused by higher commercial and industrial property values that are included in the debt to total property value but not in the debt to personal income ratio. The City would not be able to provide the level of services and investment in infrastructure without business property tax revenue. This disparity highlights the need for economic development to be a top priority of the City.

Debt per Capita

Debt per capita examines the amount of debt the City has issued per person in the community. This is not intended to be a literal measure because debt is not issued to benefit individuals, but rather the community as a whole. This measure provides a sense of the cost of the capital investments in a community and, at its most extreme, how much money would be required from each resident to repay the community’s debt if for some reason immediate repayment was required.

Debt per capita can be a useful measure when examining similar communities – by and large, comparable communities should issue similar amounts of debt for various capital purposes. Even similar sized communities have significant differences about them, however, so this measure should not be examined in absolute terms, but rather in the context of the unique requirements and challenges facing each community. It should also be viewed in light of Proposition 2 ½ which limits a community’s ability to access its property tax base; Proposition 2 ½ can force communities to issue debt for smaller projects that communities in other states would pay for in cash.

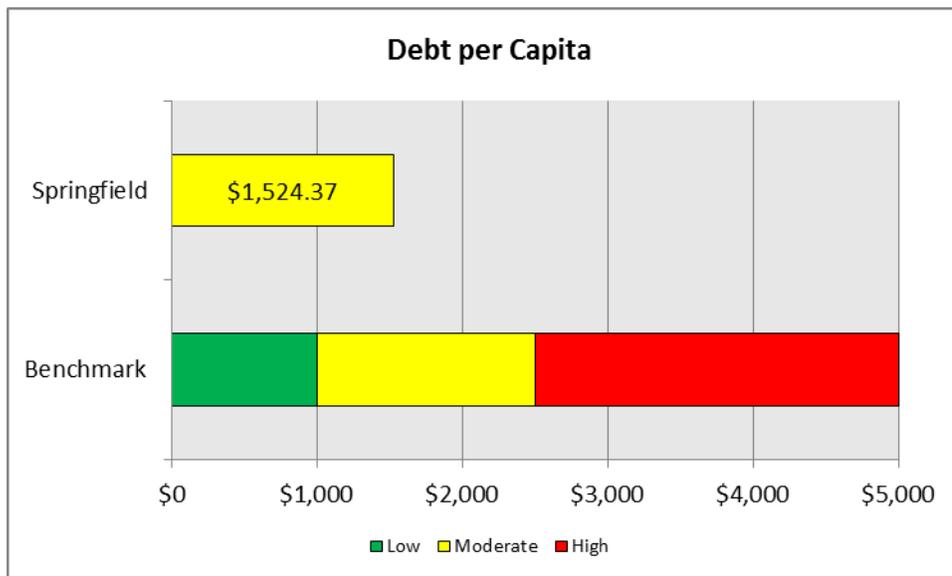


Figure 14

Total Outstanding Debt Per Capita			
			Source
A	Total Outstanding Debt (Principal)	\$ 233,320,602.00	First Southwest
B	2010 Population	153,060	US Census
A/B	Total Outstanding Debt Per Capita	1,524.37	

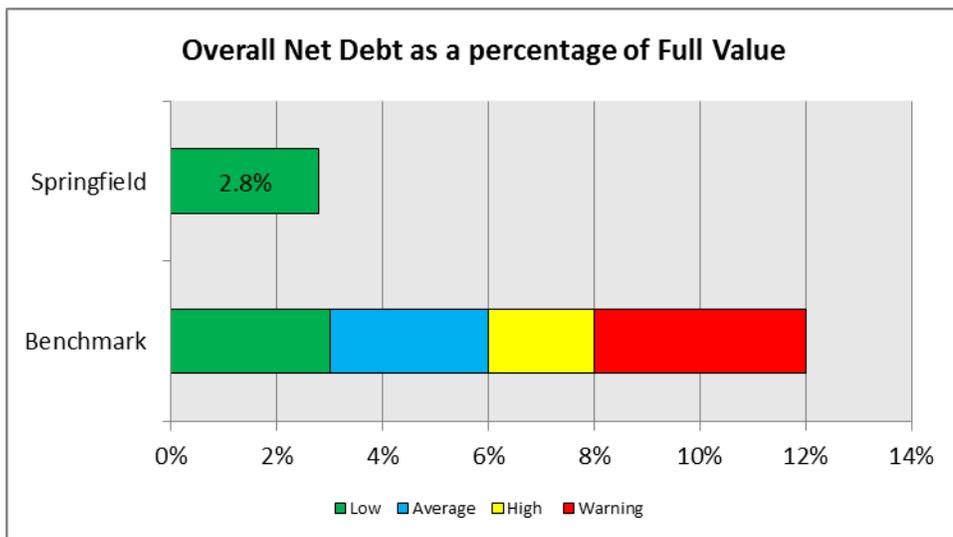
Figure 15

The City’s level of debt per capita is considered moderate by rating agencies. This measurement is not completely unexpected as the City has a large number of aging facilities (particularly schools) and infrastructure. The City is currently performing large school reconstruction projects, as well as, the replacement of schools and other facilities. Because of the major capital needs and significant backlog of deferred maintenance related to the City’s decade long financial issues, it will be difficult for the City to lower the debt per capita measurement. To address this, the City of Springfield restructured its debt repayment schedule between 2007, 2009 and 2012 in order to support future investment in capital infrastructure.

In terms of net debt at \$202 million, the debt per capita decreases to \$1,319. This could be considered a more accurate metric as this amount explains how much actual debt per person after reimbursements from issuances.

Overall Net Debt as a percentage of Full Value

Overall Net Debt as a percentage of full value or sometimes referred to as the ‘Debt Burden’ of the community, measures the value of a city’s debt compared to the value of a city’s assessed real property. In a municipal bond issue, a ratio measuring the value of the municipality's net debt compared to the specified value of the real property being purchased as assessed for tax purposes.



Overall Net Debt as a percentage of Full Value			
			<u>Source</u>
A	Total Outstanding Debt (Principal)	\$202,155,727	First Southwest
B	2012 EQV	\$7,233,354,700	DOR
A/B	Overall Net Debt as a percentage of Full Value	2.8%	

This is one of the factors which determine the quality of a municipal bond issue. The lower the City's debt is relative to the assessed value of its property, the less risky its bonds are deemed to be. Ultimately, the more leveraged a tax base is, the more difficult it is to afford additional debt. Debt burdens that range from 3-4% tend to be viewed as average. The City's level of debt burden is of 2.8% which is considered low by most rating agencies.

Conclusion

Since Fiscal Year 2005 continuing through present day, the City of Springfield has strengthened its financial position by not only instituting clear and strict financial policies but also passing responsible budgets and a comprehensive five-year capital investment plan within the fiscal constraints illustrated in the debt affordability analysis. The City has paid particular attention to the debt policies that allow the City to borrow for specific projects and pay off the debt in a timely manner. As a result, the City of Springfield received a reaffirmed credit rating of A2 with a stable outlook by Moody's in July 2013, and in September 2013, Standard and Poor's upgraded their credit rating for the City to 'A' from 'A-'.

In January 2014, Standard and Poor's recognized the City of Springfield with a double credit rating upgrade. This demonstrates that Standard & Poor's believes so strongly in the City's financial management and ability to make difficult decisions to balance the budget. S&P credited the City for having strong budgetary flexibility, with available reserves above 8% of general fund expenditures, very strong management conditions led by formalized financial policies and an experienced and capable management team as a few reasons for the credit rating upgrade. The S&P rating continues to be the highest rating in the City's recorded history. Credit ratings has an integral role in the municipal bond market and are one factor that affects the City's cost of funds on debt offerings.

The debt service illustrates the City's ability to finance debt within its current budget as a Percentage of General Fund Expenditures. This is the most immediate measure of ability to pay; however, it only examines the ability to pay for debt within a community's existing budget. The City's measure of debt service as a percentage of General Fund expenditures is strong, with 6.8% of the Fiscal Year 2014 budget dedicated to debt service. This is down from 7.3% from Fiscal Year 2013. The improvement in the debt service ratio is attributable to the reduction of 2013 total debt service.

According to the measures presented in this plan, the City is in a solid debt position but can improve its standing even more. One way to bring the City more in line with its debt policies is to foster an environment that promotes jobs and increase citizens' wealth. These policies help decrease the percentage of debt per total income and decrease debt per capita. This will bring Springfield in line with other communities in the Commonwealth and have the desired affect of increasing the City's financial standing.

The ability to address the City's large capital liability will be a substantial issue over the next few fiscal years. In addition to its standard capital improvement needs, Springfield was hit by a tornado on June 1, 2011 and an early snowstorm on October 29, 2011 realizing over \$120 million in infrastructure damage, specifically to two of its schools, a community center and several hundred city-owned trees. With help from the Federal Emergency Management Agency (FEMA), Massachusetts Emergency Management Agency (MEMA) and the MSBA most of the costs will be reimbursed. What remains will have to be paid for by Springfield and added to its capital liability.

In order to address some of its capital needs, Springfield is looking to issue short and long term debt in 2015 and 2016 as well as use a combination of Pay-As-You-Go Capital funds and Capital Reserve funds. In 2015 Springfield plans to issue BANs to continue efforts to update its infrastructure and for permanent funding needed for previously issued BANs and Council authorized debt issuances. Capitalizing on its decreasing debt schedule, in 2016, Springfield plans to go out to bond again, alleviating almost half of its highest priority requests.

Appendix A

Current Outstanding Debt Issuances

City of Springfield, Massachusetts

Net Long-Term Debt Outstanding as of June 30, 2013

Includes the Effects of the December 2012 Refunding

Net of MSBA, MWPAT & QSCB Subsidies

Does Not Reflect Annual Required Sinking Fund Deposits or Invested Sinking Fund Interest Earnings on QSCB

Date	Principal	Interest	MSBA Subsidy	MWPAT Subsidy	QSCB Subsidy	Net D/S
06/30/2014	28,024,556.00	10,834,424.16	(15,628,899.00)	(46,918.83)	(966,442.40)	22,216,719.93
06/30/2015	26,232,046.00	9,251,369.37	(14,435,652.00)	(36,069.71)	(966,442.40)	20,045,251.26
06/30/2016	25,155,000.00	7,929,577.51	(12,797,680.00)	-	(966,442.40)	19,320,455.11
06/30/2017	24,325,000.00	6,755,877.52	(10,795,752.00)	-	(966,442.40)	19,318,683.12
06/30/2018	20,010,000.00	5,722,327.53	(5,517,277.00)	-	(966,442.40)	19,248,608.13
06/30/2019	20,995,000.00	4,736,565.04	(5,517,277.00)	-	(966,442.40)	19,247,845.64
06/30/2020	17,635,000.00	3,810,327.52	(5,517,277.00)	-	(966,442.40)	14,961,608.12
06/30/2021	17,685,000.00	3,000,565.00	(5,517,284.00)	-	(966,442.40)	14,201,838.60
06/30/2022	15,010,000.00	2,284,327.50	(2,887,946.00)	-	(966,442.40)	13,439,939.10
06/30/2023	10,680,000.00	1,725,715.00	-	-	(966,442.40)	11,439,272.60
06/30/2024	4,055,000.00	1,410,658.75	-	-	(966,442.40)	4,499,216.35
06/30/2025	1,830,000.00	1,284,915.00	-	-	(966,442.40)	2,148,472.60
06/30/2026	1,885,000.00	1,201,327.50	-	-	(966,442.40)	2,119,885.10
06/30/2027	19,799,000.00	1,115,377.50	-	-	(966,442.40)	19,947,935.10
Total	\$233,320,602.00	\$61,063,354.90	\$(78,615,044.00)	\$(82,988.54)	\$(13,530,193.60)	\$202,155,730.76

Par Amounts Of Selected Issues

August 1 2001 SQ Non-Called -School Construction (Chestnut) (l).....	758,000.00
August 1 2001 SQ Non-Called -School Construction (Commerce) (l).....	229,000.00
August 1 2001 SQ Non-Called -Aerial Mapping (l).....	21,000.00
August 1 2001 SQ Non-Called -Park Improvements (l).....	26,000.00

August 1 2001 SQ Non-Called -GIS (I).....	10,000.00
August 1 2001 SQ Non-Called -Park Restoration (I).....	41,000.00
August 1 2001 SQ Non-Called -Street Construction 1 (I).....	92,000.00
August 1 2001 SQ Non-Called -Departmental Equipment (I).....	31,000.00
August 1 2001 SQ Non-Called -Street Construction 2 (I).....	46,000.00
August 1 2001 SQ Non-Called -Sidewalk Construction (I).....	25,000.00
August 1 2001 SQ Non-Called -School Design (Harris) (I).....	66,000.00
August 1 2001 SQ Non-Called -School Construction (Van Sickle) (I).....	188,000.00
August 1 2001 SQ Non-Called -Edward P. Boland Learnign Center Design (I).....	56,000.00
August 1 2001 SQ Non-Called -Edward P. Boland Learning Center Land Acq. (I).....	51,000.00
August 1 2001 SQ Non-Called -School Construction (Harris) (I).....	468,000.00
August 1 2001 SQ Non-Called -Library (I).....	188,000.00
August 1 2001 SQ Non-Called -Edward P. Boland Learning Center Construction (I).....	519,000.00
August 1 2001 SQ Non-Called -Fire and Safety Complex (I).....	234,000.00
August 1 2001 SQ Non-Called -Demolition (I).....	121,000.00
August 1 2001Phase I MWPAT 94-24 (O).....	579,920.00
August 1 2001 MWPAT 91-59 (I).....	231,682.00
July 25 2002 QZAB (I).....	2,000,000.00
July 2005 Advance Refunding SQ -96 School Construction.....	2,418,344.00
July 2005 Advance Refunding SQ -97 Chestnut Middle School Remodeling.....	232,909.00
July 2005 Advance Refunding SQ -97 Chestnut Middle School Land.....	222,689.00
July 2005 Advance Refunding SQ -97 School Roofs.....	130,189.00
July 2005 Advance Refunding SQ -97 Industrial Park.....	86,772.00
July 2005 Advance Refunding SQ -97 Milton Bradley School Land.....	1,767,953.00
July 2005 Advance Refunding SQ -97 HS of Science and Tech.....	5,537,625.00
July 2005 Advance Refunding SQ -97 Indian Orchard School Remodeling.....	96,614.00
July 2005 Advance Refunding SQ -97 Commerce HS Remodeling.....	251,164.00
July 2005 Advance Refunding SQ -97 Sumner Ave School Remodeling.....	96,614.00
July 2005 Advance Refunding SQ -97 Chestnut Middle School.....	1,144,836.00
July 2005 Advance Refunding SQ -98 Land Aquisition and Appraisal.....	762,927.00
July 2005 Advance Refunding SQ -98 School Construction.....	22,735,996.00
July 2005 Advance Refunding SQ -99 School 1.....	15,608,570.00
July 2005 Advance Refunding SQ -99 Chestnut School Land Acquisition.....	722,397.00
July 2005 Advance Refunding SQ -99 Urban Renewal.....	4,194,929.00
July 2005 Advance Refunding SQ -99 Demolition.....	1,260,227.00
July 2005 Advance Refunding SQ -99 Public Building 1.....	702,251.00
July 2005 Advance Refunding SQ -99 Public Building 2.....	791,994.00
July 7 2005 New Money 1 non-called -Remodeling Public Buildings (ISQ).....	160,760.40
July 7 2005 New Money 1 non-called -Dept. Equip. Facility Mgmt and Park	31,568.39

(ISQ).....	
July 7 2005 New Money 1 non-called -Public Building Renovations (ISQ).....	600,613.72
July 7 2005 New Money 1 non-called -Roof Repairs - School (ISQ).....	126,060.03
July 7 2005 New Money 1 non-called -Boston Road/Parker Street (ISQ).....	32,973.66
July 7 2005 New Money 1 non-called -Repairs to Public Buildings ADA Requirements.....	303,979.60
July 7 2005 New Money 1 non-called -Repairs to Public Buildings (ISQ).....	292,704.60
July 7 2005 New Money 1 non-called -Repairs to Public Buildings-School (ISQ).....	141,339.60
July 7 2005 New Money 1 non-called -Repairs to Public Buildings-School Emerg. (I.....	300,000.00
July 7 2005 New Money 1 non-called -Library & Museums Remodeling (SQ).....	6,000.00
July 7 2005 New Money 1 non-called -Repairs to Municipal Group (ISQ).....	1,096,908.10
July 7 2005 New Money 1 non-called -Final Phase Tapley Street (ISQ).....	316,223.43
July 7 2005 New Money 1 non-called -School Building Repairs (ISQ).....	443,117.44
July 7 2005 New Money 1 non-called -Public Building Repairs (ISQ).....	78,751.03
July 7 2005 New Money 1 non-called -Rebecca Johnson School Improvements (ISQ).....	149,000.00
July 7 2005 New Money 1 non-called -Demolition of Former Tech. High School (ISQ).....	320,000.00
July 7 2005 New Money 2 non-called -Facility Construction (ISQ).....	35,000.00
July 7 2005 New Money 2 non-called -Landfill Closure (OSQ).....	815,000.00
July 7 2005 New Money 2 non-called -Departmental Equipment (ISQ).....	45,000.00
July 7 2005 New Money 2 non-called -Urban Renewal I (OSQ).....	115,000.00
July 7 2005 New Money 2 non-called -Park Improvements I (ISQ).....	330,000.00
July 7 2005 New Money 2 non-called -Park Improvements II (ISQ).....	690,000.00
July 7 2005 New Money 2 non-called -Cyr Arena (ISQ).....	110,000.00
July 7 2005 New Money 2 non-called -Fire/Safety Complex (ISQ).....	330,000.00
July 7 2005 New Money 2 non-called -Library & Museum (SQ).....	495,000.00
July 7 2005 New Money 2 non-called -Urban Renewal II (OSQ).....	495,000.00
July 7 2005 New Money 2 non-called -Park Improvements III (ISQ).....	145,000.00
February 7 2007 New Money SQ -Putnam School Renovation.....	6,255,000.00
February 7 2007 New Money SQ -Our Lady Hope School Renovation.....	3,445,000.00
February 7 2007 New Money SQ -Various School Water & Sewer.....	270,000.00
February 7 2007 New Money SQ -Demolition 1.....	1,535,000.00
February 7 2007 New Money SQ -Demolition 2.....	1,125,000.00
February 7 2007 New Money SQ -Demolition 3.....	1,795,000.00
February 7 2007 New Money SQ -Road Construction.....	1,830,000.00
February 7 2007 New Money SQ -Sidewalk Construction.....	460,000.00
February 7 2007 New Money SQ -Financial Software.....	1,360,000.00
February 7 2007 New Money SQ -Fire Station Land Acquisition.....	390,000.00

February 7 2007 New Money SQ -Fire Upgrades.....	395,000.00
February 7 2007 New Money SQ -Library Upgrades.....	395,000.00
February 7 2007 New Money SQ -Police Department Renovation.....	3,650,000.00
February 7 2007 New Money SQ -Police/Fire Design.....	1,065,000.00
February 7 2007 New Money SQ -Hope/Baptist Land Acquisition.....	195,000.00
February 7 2007 New Money SQ -Greenleaf Park Building Repair.....	60,000.00
February 7 2007 New Money SQ -Blunt Park Renovation.....	30,000.00
February 7 2007 New Money SQ -Treetop Park Renovation.....	170,000.00
February 7 2007 New Money SQ -Marshall Roy Park Renovation.....	160,000.00
February 7 2007 New Money SQ -Park Land Acquisition.....	195,000.00
February 7 2007 New Money SQ -Project Management.....	120,000.00
February 7 2007 ESCO SQ.....	10,860,000.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Chestnut School Construction.....	7,627,280.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Commerce School Construction.....	2,308,700.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Aerial Mapping (ISQ).....	237,230.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Park Improvements (ISQ).....	260,150.00
February 7 2007 Advance Refunding -Adv Ref of 2001 GIS (ISQ).....	129,750.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Park Restoration (ISQ).....	422,380.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Street Construction (ISQ).....	723,450.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Departmental Equipment (ISQ).....	329,830.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Street Construction 2 (ISQ).....	363,775.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Sidewalk Construction (ISQ).....	263,200.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Harris School Design (ISQ).....	684,435.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Van Sickle School Construct (.....)	1,930,115.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Bowland LearningCenter Design.....	568,915.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Bowland LearningCenter Land (.....)	529,200.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Harris School Construction (I.....)	4,722,500.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Library (ISQ).....	1,893,950.00
February 7 2007 Advance Refunding -AdvRef of 2001 BowlandLearningCenterConstruct.....	5,244,515.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Fire and Safety Complex (ISQ).....	2,358,440.00
February 7 2007 Advance Refunding -Adv Ref of 2001 Demolition (ISQ).....	1,206,700.00
February 7 2007 Advance Refunding -Adv Ref of 2003 Harris Elementary School (OSQ).....	3,745,361.71
February 7 2007 Advance Refunding -Adv Ref of 2003 Bowland Learning Center (OSQ).....	8,539,194.98
February 7 2007 Advance Refunding -Adv Ref of 2003 Van Sickle Middle/ HS (OSQ).....	29,620,928.31
April 15 2009 Series A SQ -South End Development (ISQ).....	1,240,000.00
April 15 2009 Series A SQ -White Street Fire Station	3,225,000.00

(ISQ).....	
April 15 2009 Series A SQ -Paving (ISQ).....	240,000.00
April 15 2009 Series A SQ -Technology (ISQ).....	480,000.00
April 15 2009 Series A SQ -Chapman Valve Eco. Dev. (ISQ).....	575,000.00
April 15 2009 Series A SQ -Old First Church (ISQ).....	510,000.00
April 15 2009 Series A SQ -Demolition (ISQ).....	150,000.00
April 15 2009 Series A SQ -Forest Park Maintenance (ISQ).....	230,000.00
April 15 2009 Series A SQ -Administrative Expenses (ISQ).....	150,000.00
April 15 2009 Series A SQ -Van Horn Dam Study (ISQ).....	80,000.00
June 24 2010 QSCB (Taxable).....	17,864,000.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Remodel Public Buildings (ISQ).....	563,790.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Dep.Equip.Fac.Mgmt & Park(ISQ).....	134,790.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Public Building Reno (ISQ).....	2,135,270.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Roof Repairs - School (ISQ).....	439,000.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Boston Road/Parker St (ISQ).....	104,525.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Public Build.ADA Require (ISQ).....	1,067,350.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Repairs to Public Build (ISQ).....	1,037,800.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Repairs to School Build (ISQ).....	503,950.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Emergency School Repair (ISQ).....	1,067,350.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Library & Museum Remodel (ISQ).....	13,000.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Repairs to Muni Garage (ISQ).....	3,858,100.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Final Phase Tapley St (ISQ).....	1,127,675.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 School Build Repairs (ISQ).....	1,541,500.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Public Building Repairs (ISQ).....	259,900.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Rebecca Johnson School (ISQ).....	523,775.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Demo of Former Tech HS (ISQ).....	1,143,725.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Facility Construction (ISQ).....	115,400.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Landfill Closure (OSQ).....	2,423,500.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Departmental Equip (ISQ).....	153,550.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Urban Renewal 1 (ISQ).....	347,175.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Park Improve 1 (ISQ).....	1,001,800.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Park Improve 2 (ISQ).....	2,086,150.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Cyr Arena (ISQ).....	314,500.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Fire/Safety Complex (ISQ).....	981,450.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Library & Museum (OSQ).....	1,474,350.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Urban Renewal 2 (OSQ).....	1,478,925.00
December 20 2012 SQ Refunding -Adv Ref July 7 2005 Park Improve 3 (ISQ).....	456,700.00

TOTAL.....

233,320,602.00

FirstSouthwest
Public Finance