Grantee: Springfield, MA

Grant: B-13-MS-25-0002

July 1, 2022 thru September 30, 2022 Performance

Grant Number: B-13-MS-25-0002

Grantee Name: Springfield, MA

Grant Award Amount: \$17,056,880.00

LOCCS Authorized Amount: \$17,056,880.00

Total Budget: \$17,256,880.00

Disasters:

Declaration Number

No Disasters Found

Narratives

Executive Summary:

Contract End Date: 09/30/2025

Obligation Date:

Grant Status:

Active

Estimated PI/RL Funds: \$200,000.00

Award Date:

Review by HUD: Reviewed and Approved

QPR Contact: No QPR Contact Found

Springfield, Massachusetts, located at the crossroads of New England at the confluence of four rivers, is creating an Urban Watershed Resilience Zone made up of its most economically distressed neighborhoods. With National Disaster Resilience funding and leveraged resources, the City will carry out a portfolio of projects throughout this 6.8 square mile Zone that will: provide flood protection; introduce two clean redundant energy sources; create and enhance business, employment, and job training opportunities; provide safe and healthy housing; and continue to engage residents regarding climate change and environmental stewardship. The Zone's projects have significant co-benefits, including recreation opportunities, local and regional health benefits, decreased heat island effect, disaster preparedness, and climate change mitigation. The City's comprehensive approach in a focused target area will support neighborhood revitalization. Springfield is piloting these projects in the region's lowest-income neighborhoods, with the long-term plan of expanding key interventions city-wide and providing a model for other towns in the Pioneer Valley. In addition, the Urban Watershed Resilience Zone is intended to serve as a model for Springfield's peer cities - waterfront urban communities in the northeast and mid-Atlantic - to respond to flood and energy interruption risks expected as a result of climate change, as well as to the challenges of urban poverty.

The City was awarded \$17,056,880 in National Disaster Resilience funds to support this resilience initiative, which will leverage \$63,087,905 in other investments. The five projects funded by NDR are Clean Redundant Energy Sources, Healty Homes Rehab Program, Business and Job Opportunities, Administration and Planning including Community Engagement. The projects draw on strategies identified in region's 2012-2014 HUD-funded Sustainable Communities Regional Planning initiative, and will significantly enhance the long-term commitment that Springfield has already made to climate change adaptation and mitigation through long-term planning, and legislative and policy change. The impacts of climat change and recognition of the need to find ways to live with water and the changing environment became strikingly The impacts of climate apparent for Springfield during the period 2011through 2013, when the city experienced five presidentially-declared disasters, the most of any municipality in the country during that time period. The most severe was an EF3 tornado—very unusual in New England—which tore a ½ mile wide, 6.2-mile long swath of destruction through the heart of the City's downtown and residential neighborhoods. Tornado damage to structures, including leaking roofs, was exacerbated by wind and rains of Tropical Storm Irene in August2011. Another freak storm, the October 2011 record early snowstorm, decimated the City's tree canopy which was vulnerable because trees were still fully-leafed out. Springfield's other disasters were a 2011 blizzard and 2013 Superstorm Nemo. Springfield is located in western Massachusetts and is the fourth largest city in New England, with a population of roughly 150,000, in a metropolitan area of almost 700,000. While the City is unique in experiencing so many disasters in suchsis otherwise a prototypical northeast post-industrial city. Following loss of manufacturing jobs, white flight ,foreclosures and housing abandonment, the City's economic distress has become geographically concentrated in the neighborhoods designated as the Urban Watershed Resilience Zone. These neighborhoods abut the downtown area, are closest to the Connecticut River, have a 41% poverty rate, and are made up predominantly of people of color. The target neighborhoods are home to10% of the region's total population but include 3

MID-URN Areas:

Springfield is located in Hampden County, Massachusetts, which is designated as a most impacted and distressed area in the NDR competition. Within Hampden County, Springfield is targeting a defined geographic portion of the City that it has designated as the Urban Watershed Resilience Zone, made up of all or portions of Springfield's disaster-impacted and most economically distressed eight neighborhoods: Brightwood, Memorial Square, lower LibertyHeights, Metro Center, South End, Six Corners, Old Hill, and a portion of Forest Park. The following census tracts/blocks comprise the Urban WaterResilience Zone: 8004.001, 8004.002, 8005.001, 8005.002, 8006, 8007, 8008, 8009, 8011.01,8011.02, 8012, 8017, 8018, 8019.01, 8019.02, 8021.001, 8021.002, 8021.004, 8022, and8023.



Key Agencies, Partners, Positions, Personnel:

Springfield will partner with Baystate Health, DevelopSpringfield, the Pioneer ValleyPlanning Commission, the Hampden County Regional Employment Board, Tech Foundry,ReGreen Springfield, and Partners for a Healthier Community. The Springfield Water and SewerCommission is providing critical supporting commitments.

Baystate Health will develop, own and operate the cogeneration facility at BaystateMedical Center. Baystate Health is made up of six hospitals, 80 medical groups and its own health insurance plan, Health New England. The system is overseen by a 23-member Board of Trusteesrand President and CEO Dr. Mark A. Keroack. Baystate Health completed a \$296 million new "Hospital of the Future" facility in 2012, developed the TechSpring Innovation Center in 2014, and purchased Noble Hospital, in Westfield, Massachusetts, in 2015. Development of the cogeneration facility is being led by Sean M. Gouvin, Director Facilities Planning & Engineering. Mr. Gouvin oversees planning, design, maintenance, and construction for approximately 4 million square feet of facility space, including BayState Health's six hospitals.

DevelopSpringfield is developing the Springfield Innovation Center. DevelopSpringfield is a nonprofit, 501(c)(3) corporation with the mission to advance development and redevelopmentprojects, to stimulate and support economic growth, and to expedite the revitalization processwithin the City of Springfield. The organization is led by a board of directors which includesrepresentatives from the City, state, and local business community, and its Executive Director isJay Minkarah, who has over 25 years' experience in planning and economic development, including serving as Economic Development Director for the City of Nashua, NH and Community Development Director for the Town of Merrimack NH.

Director for the City of Nashua, NH and Community Development Director for the Town of Merrimack NH. The Pioneer Valley Planning Commission (PVPC) will support the NDR Program byproviding ongoing assistance with community engagement, undertaking community-involvedclimate change planning and providing ongoing data collection and analysis. PVPC is alsoconsulting with the City on its Complete Streets program and providing technical assistanceregarding bio retention tree boxes. PVPC, a quasi-governmental regional planning agency, is theprimary agency responsible for increasing communication, cooperation, and coordination amongall levels of government as well as the private business and civic sectors for the benefit of thePioneer Valley region and its residents' quality of life. The Regional Employment Board of Hampden County (REB) will provide job training.Established by Federal and State

The Regional Employment Board of Hampden County (REB) will provide job training.Established by Federal and State legislation, the REB is a business-led, non-profit corporation that engages its members from business, education, labor and community-based agencies to set public policies that will build a better workforce.The REB has an annual budget of \$12.3 million in state and federal funding.It is governed by a 44-member Board of Directors, and its Executive Director is David Cruise, who has been with the organization for 9 years.

Tech Foundry will operate the Information Technology job training program. TechFoundry is a nonprofit organization that teaches technical and workplace skills that tech companies want in an entry-level employee. The organization seeks to transform the economic landscape of the Pioneer Valley by creating a highly trained IT workforce that draws national companies to the region. It graduated its first class of 23 yearlong students in June 2015. The nonprofit organization ReGreen Springfield will operate tree planting, tree care, education, and volunteer

The nonprofit organization ReGreen Springfield will operate tree planting, tree care,education, and volunteer opportunities to City residents. The mission of ReGreen Springfield is to promote the reforestation of Springfield, improve growing conditions for trees, and engage new allies in tree care and monitoring, education, and citizen science. ReGreen Springfield's experience includes partnership with the City to operate a \$0.5 million program to help restore Springfield'surban forest canopy by strategically planting 1,140 trees on over 450 private properties in locations that will lead to reduced energy use. This project was awarded the Massachusetts Municipal Association's 2014 Kenneth E. Pickard Municipal Innovation Award.

Partners for a Healthier Community (PHC) is leading Springfield's Healthy HomesInitiative. PHC is a nonprofit organization committed to improving the public's health by fostering innovation, leveraging resources, and building partnerships across sectors, including government agencies, communities, the health care delivery system, media, and academia. The agency is led by a 21-member Board of Directors and its Executive Director, Jessica Collins, who holds a master's degree and over 15 years' experience in the public health field. The work of the organization is carried out by eight staff and contracted consultants.

The Springfield Water and Sewer Commission (SWSC) is coordinating with the City to enhance flood control systems. SWSC's is governed by a three-member Board of the Commissioners, appointed by the Mayor of Springfield and approved by the City Council, and responsible for establishing policies and procedures for efficient water and sewer operations. Operations are carried out by 240 employees under the Executive Director, Katherine Pederson. Construction projects are managed by Chief Engineer Robert Stoops who has over 25 years design and construction experience, and has overseen capital projects at the SWSC for 13 years.

Overall	This Report Period	To Date
Total Projected Budget from All Sources	\$0.00	\$41,303,846.28
Total Budget	\$0.00	\$17,056,880.00
Total Obligated	\$0.00	\$17,056,880.00
Total Funds Drawdown	\$24,497.12	\$12,982,014.40
Program Funds Drawdown	\$24,497.12	\$12,982,014.40
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$24,497.12	\$12,982,014.40
HUD Identified Most Impacted and Distressed	\$24,497.12	\$12,982,014.40
Other Funds	\$ 0.00	\$ 24,246,966.28
Match Funds	\$ 0.00	\$ 24,246,966.28
Non-Match Funds	\$ 0.00	\$ 0.00
Funds Expended		
Overall	This Period	To Date

City of Springfield1	\$ 0.00
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\$ 168,964.81





City of Springfield2	\$ 24,497.12	\$ 12,813,049.59
Other Funds:		
Overall	This Period	To Date
Matching Funds	\$ 0.00	\$ 1,053,353.56
City of Springfield	\$ 0.00	\$ 1,053,353.56
Non-Matching Funds	\$ 0.00	\$ 0.00
Partners for a Healthier Community	\$ 0.00	\$ 0.00

Progress Toward Required Numeric Targets

Requirement	Target	Projected	Actual
Overall Benefit Percentage	50.00%	64.48%	40.78%
Overall Benefit Amount	\$8,047,806.75	\$10,248,905.27	\$6,564,251.00
Minimum Supporting Leverage	\$38,746,683.00	\$38,746,683.00	\$.00
Minimum Direct Leverage	\$24,341,222.00	\$24,341,222.00	\$1,053,353.56
Limit on Public Services	\$2,558,532.00	\$853,112.49	\$850,358.06
Limit on Admin/Planning	\$3,411,376.00	\$1,161,266.51	\$879,471.47
Limit on Admin	\$.00	\$852,844.00	\$576,854.59
Most Impacted and Distressed	\$17,056,880.00	\$.00	\$12,982,014.40

Overall Progress Narrative:

07/01/2022-09/30/2022

Activity #1: Cogeneration Facility. This activity is closed. The completion date is 12/26/2019.

Activity #2: Solarpower. - Watershops Dam â¿¿ Construction is substantially complete and the contractor is completing minor checklist items around the dam. The waterway has been refilled and the resilience upgrades at the dam have been completed and it is functioning as anticipated.

Solar power at Brookings School â¿¿Installation of the solar panels, necessary conduit and electric panel infrastructure is complete. There have been some supply chain delays causing delays in delivery of the BESS equipment that will control the electrical monitoring, fault detection system and on/off switch for the system. It is anticipated that these will be delivered within the next quarter and construction will be completed.

Activity #3: Healthy Homes I/m: Round one funding had a total of thirteen properties. 12 are completed and closed out and 1 is still underway. Round two funding has 26 properties to date. 7 are completed and closed out, 7 are in the closeout phase, 9 are under construction, and 3 are in the contract signing process.

Activity #12: Healthy Homes s/b: Two properties are completed and closed and the final property is in the close out phase. It is anticipated that the final project will be completed in the next quarter.

Activity #4: Springfield Innovation Center. The City has concluded funding this activity and is working with the sub-recipient to close out this activity, COVID-19 and the recent rise in cases have impacted timelines, but the City anticipates closing this within the next quarter. The City anticipates that due to the impacts of COVID-19 related shutdowns on operations at the innovation center and overall economic conditions, there will be impacts on final accomplishments in this activity.

Activity #5: Safe Homes Training. All training under this program has concluded. This activity will be closed out in the next quarter.

Activity #6: IT Workforce Program. All training under this program has concluded and this activity will be closed within the next quarter.

Activity #7: Administration. Expenditures for the administration of the CDBG-NDR Grant both programmatic and fiscal.

span style="font-size: 12.0pt;" data-mce-style="font-size: 12.0pt;">Activity #8: Planning. Expenditures for the planning of the CDBG-NDR Grant.



Activity #9 Climate Change Action Plan: The plan is complete. This activity is closed. The Plan was completed on 06/30/2017.

Activity #10: Citizen Science Initiative. This activity is completed. 18 low/mod students obtained certificates of completion. Completed Date: 12/30/2019 Activity #11: Citizen Tree Stewart Program. This activity is completed. 30 low/mod students obtained certificates of completion. Completed Date: 12/30/2019 Activity #12: Phase 2 â¿¿ Climate Action Plan. This is linked to Activity# 9 and has been completed. Completed Date: 06/30/2017

Activity #13: % Reduction of Municipal Energy Use. The City committed to reducing Energy use by an additional 5%. As of December 2020, the city has reached its goal of reducing Energy use by an additional 5%. This activity is closed Activity #14: Complete Hazard Mitigation Plan. The Hazard Mitigation Plan was reviewed and accepted by FEMA on October 28, 2016. This activity is closed.

Activity #15: Supporting Leverage â¿¿ Springfield Water and Sewer total leveraged funding commitment was \$54,350,000.00. To date they have spent \$35,000,000.00 with construction ongoing. The original anticipated cost for the work was \$54,350,000. The new estimated for total cost for all projects is \$100,000,000.00

Activity #16: Environmental Values $\hat{a}\dot{\iota}\dot{\iota}$ # of Climate Action Plans Completed and % reduction in kWh used. The Climate Action Plan is complete and the City continues to work towards implementation of the plan. This activity is linked to Activity 9. The City committed to reducing Energy use by an additional 5%. The City has reached its goal of reducing Energy use by an additional 5%. This activity is linked to Activity 13. % reduction in kWh is also linked to Activities 1 and 2. Activity #17: Economic Values $\hat{a}\dot{\iota}\dot{\iota}$ % reduction in utility costs and % increase in business revenue.

The Economic Value for reduction in utility costs is linked to Activity 1 and Activity 2. The Cogeneration Facility work is complete and the activity is closed. The City will continue to work with Baystate on % reduction in utility costs. % increase in business revenues for business utilizing the innovation center \hat{a} ? The business revenue is linked to Activity 4.

Activity #18: Social Values $\hat{a}\dot{c}\dot{c}$ # of healthy homes interventions and # of people enrolled in training programs. # of healthy homes interventions is linked to activity 3 and is ongoing. # of people enrolled in training programs is ongoing and is linked to activities 4, 5, and 6.

Activity #19: Resilience Values - # of Mitigation Plans Completed, # of residential building permits, and % reduction in kWh used. The Hazard Mitigation Plan was reviewed and accepted by FEMA on October 28, 2016. Residential building permits is linked to Activity 3. Construction is ongoing. The City committed to reducing Energy use by an additional 5%. The City has reached its goal of reducing Energy use by an additional 5%. % reduction in kWh is also linked to Activities 1 and 2.

Project Summary

Project #, Project Title	This Report	To Date		
	Program Funds Drawdown	Project Funds Budgeted	Program Funds Drawdown	
9999, Restricted Balance	\$0.00	\$0.00	\$0.00	
LTC-5, LTC-Long Term Committments	\$0.00	\$0.00	\$0.00	
NDR-1, NDR-Clean Redundant Energy Sources	\$120.00	\$10,067,500.00	\$7,817,807.80	
NDR-2, NDR-Healthy Homes Rehabilitation Program	\$7,410.00	\$4,675,001.00	\$3,151,758.17	
NDR-3, NDR-Business and Job Opportunities	\$0.00	\$894,716.00	\$874,580.47	
NDR-4, NDR-Administration and Planning	\$16,967.12	\$1,422,663.00	\$1,137,867.96	
OV-7, OV-Outcome Values	\$0.00	\$0.00	\$0.00	
SL-6, SL-Supporting Leverage	\$0.00	\$0.00	\$0.00	

Activities



Project # / NDR-1 / NDR-Clean Redundant Energy Sources





Grantee Activity Number: 02-NDR Activity Title: Solar/Hydropower

Activity Type:	Activity Status:
Acquisition, construction, reconstruction of public facilities	Under Way
Project Number:	Project Title:
NDR-1	NDR-Clean Redundant Energy Sources
Projected Start Date:	Projected End Date:
10/29/2016	09/30/2023
Benefit Type:	Completed Activity Actual End Date:
Area (Survey)	
National Objective:	Responsible Organization:
Low/Mod	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$4,980,791.78
Total Budget	\$0.00	\$4,980,791.78
Total Obligated	\$0.00	\$4,980,791.78
Total Funds Drawdown	\$120.00	\$2,731,099.58
Program Funds Drawdown	\$120.00	\$2,731,099.58
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$120.00	\$2,731,099.58
City of Springfield2	\$120.00	\$2,731,099.58
Most Impacted and Distressed Expended	\$120.00	\$2,731,099.58

Activity Description:

Hydropower. Hydropower will be restored downstream of the Watershops Pond dam, onland owned by the City of Springfield. The City has already conducted a feasibility analysis for this project and has filed a permit application with the Federal Energy Regulatory Commission (FERC). The restored hydropower will have the potential to generate 707,000 kWh during an average year and will be capable of functioning independent of the grid. A portion of this electricity will fully power the newly-built Brookings School, located about 800 feet to the north of the project site, which was developed to have the capacity to be used as an emergency center/shelter in the event of disaster. The remainder of the energy has the ability to be made available in the neighborhood.

Approved Modification of Activity - Approved August 19, 2019

Replace Hydropower with Solar

In response to the unforeseen challenges with the original proposal, the City proposes that the clean and redundant energy portion of the project be changed from hydropower to solar. This modification would still include restoration/hardening for the dam at Watershops Pond, but would substitute construction of a photovoltaic (PV) and energy storage system at the Brookings Elementary School for the original hydropower portion of the project.

The energy component of the modified project would incorporate installation of PV systems and energy storage at Brookings School. PV panels would be mounted on the school roof and atop a carport on the site of the school, with an on-site battery storage system. The system would be owned and operated by the City and would provide ongoing energy to Brookings School. With the on-site battery storage, the system would enable the school to have energy even if utility lines are down. The City would procure a contractor for the purchase and installation of the PV and energy storage system.

The modification of the project from hydropower to solar preserves the benefits of the original project, which



were: creation of clean and redundant energy; power to the Brookings School, even when the grid or utility lines are down; and repair of the Watershops Pond dam to protect the low-income neighborhood located below the dam.

Location Description:

1 Allen Street Census Track: 8023 Block Group: 1

Activity Progress Narrative:

Activity #2: Solarpower. - Watershops Dam – Construction is substantially complete and the contractor is completing minor checklist items around the dam. The waterway has been refilled and the resilience upgrades at the dam have been completed and it is functioning as anticipated.

Solar power at Brookings School –Installation of the solar panels, necessary conduit and electric panel infrastructure is complete. There have been some supply chain delays causing delays in delivery of the BESS equipment that will control the electrical monitoring, fault detection system and on/off switch for the system. It is anticipated that these will be delivered within the next quarter and construction will be completed.

Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

Match Sources City of Springfield Subtotal Match Sources **Amount** \$1,000,000.00

Activity Supporting Documents:

None

Project # / NDR-2 / NDR-Healthy Homes Rehabilitation Program



Grantee Activity Number: 012-NDR Activity Title: Housing Rehabilitation - S/B

Activity Type:	Activity Status:
Rehabilitation/reconstruction of residential structures	Under Way
Project Number:	Project Title:
NDR-2	NDR-Healthy Homes Rehabilitation Program
Projected Start Date:	Projected End Date:
10/13/2016	09/30/2023
Benefit Type:	Completed Activity Actual End Date:
Direct (HouseHold)	
National Objective:	Responsible Organization:
Slums and Blight	City of Springfield1

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$260,000.00
Total Budget	\$0.00	\$260,000.00
Total Obligated	\$0.00	\$260,000.00
Total Funds Drawdown	\$0.00	\$168,964.81
Program Funds Drawdown	\$0.00	\$168,964.81
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$168,964.81
City of Springfield1	\$0.00	\$168,964.81
Most Impacted and Distressed Expended	\$0.00	\$168,964.81

Activity Description:

Springfield will operate a Healthy Homes Rehabilitation program, which will be available for owners of 1-4 unit structures to complete rehabilitation, lead abatement, and healthy homes interventions. The City's goal is to improve the quality of owneroccupied and rental housing stock in targeted and concentrated areas of the City that are vulneralbe to abaondonment, so that, in a future disaster owners would be more likely to repair rather than abandon. The project's inclusion of a healthy homes component responds to the significant health disparities faced by the low-income population that lives in the Urban Watershed Resilience Zone. In particular, the Zone's high asthma rates support an effort to address indoor air quality issues.

Location Description:

Urban Watershed Resiliance Zone

Activity Progress Narrative:

Activity #12: Healthy Homes s/b: Two properties are completed and closed and the final property is in the close out phase. It is anticipated that the final project will be completed in the next quarter.





Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Housing Units	0	2/3
# of Singlefamily Units	0	2/3

Beneficiaries Performance Measures

		This Report Period		Cumulative Actual Total / Expected			pected
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
# of Households	0	0	0	0/0	0/0	2/0	0.00
# Owner	0	0	0	0/0	0/0	2/0	0.00
# Renter	0	0	0	0/0	0/0	0/0	0

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

Match Sources City of Springfield Subtotal Match Sources

Activity Supporting Documents:

None

Amount \$101,690.00





Grantee Activity Number: 03-NDR Activity Title: Housing Rehabilitation

Activity Type:	Activity Status:
Rehabilitation/reconstruction of residential structures	Under Way
Project Number:	Project Title:
NDR-2	NDR-Healthy Homes Rehabilitation Program
Projected Start Date:	Projected End Date:
12/31/2016	09/30/2023
Benefit Type:	Completed Activity Actual End Date:
Direct (HouseHold)	
National Objective:	Responsible Organization:
Low/Mod	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$4,415,001.00
Total Budget	\$0.00	\$4,415,001.00
Total Obligated	\$0.00	\$4,415,001.00
Total Funds Drawdown	\$7,410.00	\$2,982,793.36
Program Funds Drawdown	\$7,410.00	\$2,982,793.36
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$7,410.00	\$2,982,793.36
City of Springfield2	\$7,410.00	\$2,982,793.36
Most Impacted and Distressed Expended	\$7,410.00	\$2,982,793.36

Activity Description:

Springfield will operate a Healthy Homes Rehabilitation program, which will be available for owners of 1-4 unit structures to complete rehabilitation, lead abatement, and healthy homes interventions. The City's goal is to improve the quality of owneroccupied and rental housing stock in targeted and concentrated areas of the City that are vulnerable to abandonment, so that, in a future disaster, owners would be more likely to repair rather than abandon. The project's inclusion of a healthy homes component responds to the significant health disparities faced by the low-income population that lives in the Urban Watershed Resilience Zone. In particular, the Zone's high asthma rates support an effort to address indoor air quality issues.

Location Description:

Urban Watershed Resilience Zone

Activity Progress Narrative:

Activity #3: Healthy Homes I/m: Round one funding had a total of thirteen properties. 12 are completed and closed out and 1 is still underway. Round two funding has 26 properties to date. 7 are completed and closed out, 7 are in the closeout phase, 9 are under construction, and 3 are in the contract signing process.



Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Elevated Structures	0	0/0
# of Properties	0	19/100
# of Substantially Rehabilitated	0	19/75

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Housing Units	0	37/100
# of Multifamily Units	0	32/60
# of Singlefamily Units	0	5/40

Beneficiaries Performance Measures

		This Report Period		Cumulative Actual Total / Expected			pected
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
# of Households	0	0	0	11/60	12/40	37/100	62.16
# Owner	0	0	0	4/10	9/10	16/20	81.25
# Renter	0	0	0	7/50	3/30	21/80	47.62

Activity Locations

No Activity Locations found.

Other Funding Sources Partners for a Healthier Community	Amount \$367,065.00
Total Other Funding Sources	\$0.00
Other Funding Sources Budgeted - Detail	
Match Sources	Amount
City of Springfield	\$398,310.00

Subtotal Match Sources

Activity Supporting Documents:

None

Project # / NDR-3 / NDR-Business and Job Opportunities

\$0.00



Grantee Activity Number: 04-NDR Activity Title: Springfield Innovation Center

Activity Status:
Under Way
Project Title:
NDR-Business and Job Opportunities
Projected End Date:
09/30/2023
Completed Activity Actual End Date:
Responsible Organization:
City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$300,000.00
Total Budget	\$0.00	\$300,000.00
Total Obligated	\$0.00	\$300,000.00
Total Funds Drawdown	\$0.00	\$282,618.90
Program Funds Drawdown	\$0.00	\$282,618.90
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$282,618.90
City of Springfield2	\$0.00	\$282,618.90
Most Impacted and Distressed Expended	\$0.00	\$282,618.90

Activity Description:

Springfield Innovation Center. The City's partner DevelopSpringfield will rehabilitate two adjacent buildings in downtown Springfield to create a 16,500 sq. ft. entrepreneurial center . The Innovation Center is a catalytic project designed to jumpstart reinvestment, job creation and redevelopment activity, while building a community of entrepreneurs. The Center is a collaborative enterprise of developSpringfield, the nonprofit Valley Venture Mentors (VVM), the state of Massachusetts, and MassDevelopment, VVM will manage the business accelerator, which will support emerging entrepreneurs through mentorship. education and enhanced collaboration. Approximately 9,300 square feet of the Innovation Center make up the business accelerator's presentation, conference and co-working space. The Innovation Center will offer rent-free office space and an "innovation cafe" in the adjacent retail space. In addition to providing food and beverage service, the café will provide a test kitchen and prep area to support the emerging food truck industry and other food service entrepreneurs. Over a three-year period, the SIC will support the creation of 50 new businesses. To measure the success of the initiative, the City and its partners will track and evaluate the number of jobs created or retained by the businesses benefitting from the SIC's support. Modification of Scope: Develop Springfield initially sought to incorporate an Innovation Cafe as part of the Innovation Center development. However, after working with the interested operator for many months, the parties have been unable to execute a lease agreement for the cafe.

DevelopSpringfield will be leasing the space to Berkshire Bank. Berkshire Bank will be partnering with Valley Venture Mentors to establish the space for emerging retail businesses as pop-up shops. It is ancitipated that approximately 4-5 pop-ups will operate out of the space simultaniously and the pop-up business will be refreshed on a regular basis. VVM will provide the pipeline of retail entrepreners. During the time the business occupies the space they will not be paying rent. The demographic focus of the business mentoring is minority entrepreneurs. Additionally, Berkshire Bank will utilize a portion of the space to provide on-site "my bankers"



from exisiting staff that will provide financial technical support and financial literacy to VVM associated businesses.

Location Description:

Springfield Innovation Center

Activity Progress Narrative:

Activity #4: Springfield Innovation Center. The City has concluded funding this activity and is working with the sub-recipient to close out this activity, COVID-19 and the recent rise in cases have impacted timelines, but the City anticipates closing this within the next quarter. The City anticipates that due to the impacts of COVID-19 related shutdowns on operations at the innovation center and overall economic conditions, there will be impacts on final accomplishments in this activity.

Accomplishments Performance Measures

-	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of Businesses	0	21/50

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

Match Sources
Develop Springfield
Subtotal Match Sources

Activity Supporting Documents:

None





Amount \$3,874,414.00

Grantee Activity Number: 05-NDR Activity Title: Safe Homes Training

Activity Type:	Activity Status:
Public services	Under Way
Project Number:	Project Title:
NDR-3	NDR-Business and Job Opportunities
Projected Start Date:	Projected End Date:
10/29/2016	09/30/2023
Benefit Type:	Completed Activity Actual End Date:
Direct (Person)	
National Objective:	Responsible Organization:
Low/Mod	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$194,716.00
Total Budget	\$0.00	\$194,716.00
Total Obligated	\$0.00	\$194,716.00
Total Funds Drawdown	\$0.00	\$191,986.89
Program Funds Drawdown	\$0.00	\$191,986.89
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$191,986.89
City of Springfield2	\$0.00	\$191,986.89
Most Impacted and Distressed Expended	\$0.00	\$191,986.89

Activity Description:

The Regional Employment Board of Hampden County (REB) will provide job trainingin the areas of home rehabilitation, lead hazard reduction, and healthy homes. The REB willoperate three sessions of the Safe Homes Training Program, which will provide training to 42 low income individuals, with 34 of the individuals becoming employed.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #5: Safe Homes Training. All training under this program has concluded. This activity will be closed out in the next quarter.

Accomplishments Performance Measures

No Accomplishments Performance Measures



Beneficiaries Performance Measures

		This Report Period		d Cumula		ulative Actual Total / Expected	
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
# of Persons	0	0	0	36/25	0/17	36/42	100.00

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents:

None





Grantee Activity Number: 06-NDR Activity Title: IT Workforce Program

Activity Type:	Activity Status:
Public services	Under Way
Project Number:	Project Title:
NDR-3	NDR-Business and Job Opportunities
Projected Start Date:	Projected End Date:
01/10/2017	09/30/2023
Benefit Type:	Completed Activity Actual End Date:
Direct (Person)	
National Objective:	Responsible Organization:
Low/Mod	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$400,000.00
Total Budget	\$0.00	\$400,000.00
Total Obligated	\$0.00	\$400,000.00
Total Funds Drawdown	\$0.00	\$399,974.68
Program Funds Drawdown	\$0.00	\$399,974.68
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$399,974.68
City of Springfield2	\$0.00	\$399,974.68
Most Impacted and Distressed Expended	\$0.00	\$399,974.68

Activity Description:

Tech Foundry will provide information technology training to eligible, low-income residents. The training will consist of five sessions that include classroom work and on-the-job internships. In addition to practical IT skills and badges, the training will also include soft skills development, resume writing instruction and interview skills. To measure the success of the training programs, the City and its partners will track and evaluate the following: the number of low-income residents trained and jobs obtained by low-income residents as a result of the training.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #6: IT Workforce Program. All training under this program has concluded and this activity will be closed within the next quarter.





Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

		This Rep	This Report Period		Cumulative Actual Total / Expected		
	Low	Mod	Total	Low	Mod	Total	Low/Mod%
# of Persons	0	0	0	18/75	0/10	18/85	100.00

Activity Locations

No Activity Locations found.

Other Funding Sources No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents:

None

Project # / NDR-4 / NDR-Administration and Planning





Grantee Activity Number: 07-NDR Activity Title: Administration

Activity Type:	Activity Status:
Administration	Under Way
Project Number:	Project Title:
NDR-4	NDR-Administration and Planning
Projected Start Date:	Projected End Date:
10/30/2016	09/30/2023
Benefit Type:	Completed Activity Actual End Date:
N/A	
National Objective:	Responsible Organization:
NA	City of Springfield2

Overall Total Projected Budget from All Sources	Jul 1 thru Sep 30, 2022 \$0.00	To Date
Total Projected Budget from All Sources	+	\$852,844.00
Total Budget	\$0.00	\$852,844.00
Total Obligated	\$0.00	\$852,844.00
Total Funds Drawdown	\$16,967.12	\$576,854.59
Program Funds Drawdown	\$16,967.12	\$576,854.59
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$16,967.12	\$576,854.59
City of Springfield2	\$16,967.12	\$576,854.59
Most Impacted and Distressed Expended	\$16,967.12	\$576,854.59

Activity Description:

Administrative costs for general program oversight. Activity capped at 5% of total grant

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #7: Administration. Expenditures for the administration of the CDBG-NDR Grant both programmatic and fiscal.

Accomplishments Performance Measures

No Accomplishments Performance Measures





Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents:

None





Grantee Activity Number: 08-NDR Activity Title: Planning

Activity Type:	Activity Status:
Planning	Under Way
Project Number:	Project Title:
NDR-4	NDR-Administration and Planning
Projected Start Date:	Projected End Date:
10/31/2011	09/30/2023
Benefit Type:	Completed Activity Actual End Date:
Area(Survey)	
National Objective:	Responsible Organization:
NA	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$90,153.88
Total Budget	\$0.00	\$90,153.88
Total Obligated	\$0.00	\$90,153.88
Total Funds Drawdown	\$0.00	\$84,348.25
Program Funds Drawdown	\$0.00	\$84,348.25
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$84,348.25
City of Springfield2	\$0.00	\$84,348.25
Most Impacted and Distressed Expended	\$0.00	\$84,348.25

Activity Description:

Planning costs associated with the implementation of the NDR Grant. Total planning activities capped at 15% of total grant.

Location Description:

Clty of Springfield

Activity Progress Narrative:

Activity #8: Planning. Expenditures for the planning of the CDBG-NDR Grant.

Accomplishments Performance Measures

No Accomplishments Performance Measures





Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents:

None

Project # / OV-7 / OV-Outcome Values





Grantee Activity Number: 16-OV Activity Title: Environmental Values

Activity Type:	Activity Status:
NDR - Environmental Value	Under Way
Project Number:	Project Title:
OV-7	OV-Outcome Values
Projected Start Date:	Projected End Date:
10/30/2016	09/01/2022
Benefit Type:	Completed Activity Actual End Date:
N/A	
National Objective:	Responsible Organization:
NA	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$0.00
Total Budget	\$0.00	\$0.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
Most Impacted and Distressed Expended	\$0.00	\$0.00

Activity Description:

Environmental Values: # of Climate Action Plans Completed

The plan is linked to Project 4 - Activity 9. The City is partnering with the Pioneer Valley Planning Commission to complete phase 2 of the plan.

% reduction in kWh used

This reduction is linked to Project 1 - Activities 1 and Activity 2. Two new sources of clean and redundant power will be introduced in the form of cogeneration for the regional hospital and hydropower for a new elementary school built to serve a community center during a disaster. This will also include a reduction in Municipal engergy used.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #16: Environmental Values – # of Climate Action Plans Completed and % reduction in kWh used. The Climate Action Plan is complete and the City continues to work towards implementation of the plan. This activity is linked to Activity 9. The City committed to reducing Energy use by an additional 5%. The City has reached its goal of reducing Energy use by an additional 5%. This activity is linked to



Activity 13. % reduction in kWh is also linked to Activities 1 and 2.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of climate action plans	0	1/1
% reduction in kWh used	0	5/5

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents:

None



Grantee Activity Number: 17-OV Activity Title: Economic Values

Activity Type:	Activity Status:
NDR - Economic Value	Under Way
Project Number:	Project Title:
OV-7	OV-Outcome Values
Projected Start Date:	Projected End Date:
10/30/2016	09/01/2022
Benefit Type:	Completed Activity Actual End Date:
N/A	
National Objective:	Responsible Organization:
NA	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$0.00
Total Budget	\$0.00	\$0.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
Most Impacted and Distressed Expended	\$0.00	\$0.00

Activity Description:

Economic Values:

% reduction in utility costs

The Economic Value for reduction in utility costs is linked to Project 1, Activity 1 and Activity 2.Two new sources of clean and redundant power will be introduced in the form of cogeneration for the regional hospital and hydropower for a new elementary school built to serve a community center during a disaster.

% increase in business revenues for business utilizing the innovation center -

The Economic Value for the % in business revenue is linked to Project 3, Activity 6. The Springfield Innovation Center is a new business incubator. It is a catalytic project designed to jumpstart reinvestment, job creation and redevelopment activities while building a community of entrepreneurs.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #17: Economic Values - % reduction in utility costs and % increase in





business revenue.

The Economic Value for reduction in utility costs is linked to Activity 1 and Activity 2. The Cogeneration Facility work is complete and the activity is closed. The City will continue to work with Baystate on % reduction in utility costs. % increase in business revenues for business utilizing the innovation center – The business revenue is linked to Activity 4.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected	
	Total	Total	
% increase in business revenue	0	0/5	
% reduction in utility costs	0	0/5	

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents:

None



Grantee Activity Number: 18-OV Activity Title: Social Values

Activity Type:	Activity Status:
NDR - Social Value	Under Way
Project Number:	Project Title:
OV-7	OV-Outcome Values
Projected Start Date:	Projected End Date:
10/30/2016	09/01/2022
Benefit Type:	Completed Activity Actual End Date:
N/A	
National Objective:	Responsible Organization:
NA	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$0.00
Total Budget	\$0.00	\$0.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
Most Impacted and Distressed Expended	\$0.00	\$0.00

Activity Description:

Social Values:

of healthy homes interventions

This value is linked to Project 2 - Activity 3.

The project's inclusion of a healthy homes component responds to the significant health disparities faced by the low-income population that lives in the Urban Watershed Resilience Zone.

of people enrolled in training programs

The value is linked to Project 3 - Activity 4, 5, and 6

The City is using two strategies, job training and a new business incubator to assist low-income adults and youth to gain employment.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #18: Social Values – # of healthy homes interventions and # of people enrolled in training programs. # of healthy homes interventions is linked to activity 3 and is ongoing. # of people enrolled in training programs is ongoing and is linked to activities 4, 5, and 6.





Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of healthy homes	0	17/80
# of people enrolled	0	54/127

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources

No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents:

None





Grantee Activity Number: 19-OV Activity Title: Resilience Value

Activity Type:	Activity Status:
NDR - Resilience Value	Under Way
Project Number:	Project Title:
OV-7	OV-Outcome Values
Projected Start Date:	Projected End Date:
10/30/2016	09/01/2022
Benefit Type:	Completed Activity Actual End Date:
N/A	
National Objective:	Responsible Organization:
NA	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$0.00
Total Budget	\$0.00	\$0.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
Most Impacted and Distressed Expended	\$0.00	\$0.00

Activity Description:

Resilience Value:

of Mitigation Plans Completed

The plan is linked to Project 5 - Activity 3.

Springfield has created a comprehensive Hazard Mitigation Plan, which incorporates projections and risk from climate change science to guide the City's disaster planning

of residential building permits

This increase is linked to Project 2 - Activity #3.Springfield will operate a Healthy Homes Rehabilitation program, which will be available for owners of 1-4 unit structures to complete rehabilitation, lead abatement, and healthy homes interventions. % reduction in kWh used

This reduction is linked to Project 1 - Activities 1 and Activity 2. Two new sources of clean and redundant power will be introduced in the form of cogeneration for the regional hospital and hydropower for a new elementary school built to serve a community center during a disaster. This will also include a reduction in Municipal engergy used.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #19: Resilience Values - # of Mitigation Plans Completed, # of residential





building permits, and % reduction in kWh used. The Hazard Mitigation Plan was reviewed and accepted by FEMA on October 28, 2016. Residential building permits is linked to Activity 3. Construction is ongoing. The City committed to reducing Energy use by an additional 5%. The City has reached its goal of reducing Energy use by an additional 5%. % reduction in kWh is also linked to Activities 1 and 2.

Accomplishments Performance Measures

	This Report Period	Cumulative Actual Total / Expected
	Total	Total
# of mitigation plans completed	0	1/1
# of residential building permits	0	0/100
% reduction in kWh used	0	5/5

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources No Other Funding Sources Found

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents:

None

Project # / SL-6 / SL-Supporting Leverage



Grantee Activity Number: 15-SL Activity Title: Springfield Water and Sewer Commission

Activity Type:	Activity Status:
NDR - Supporting Leverage	Under Way
Project Number:	Project Title:
SL-6	SL-Supporting Leverage
Projected Start Date:	Projected End Date:
10/30/2016	09/01/2022
Benefit Type:	Completed Activity Actual End Date:
N/A	
National Objective:	Responsible Organization:
NA	City of Springfield2

Overall	Jul 1 thru Sep 30, 2022	To Date
Total Projected Budget from All Sources	\$0.00	\$0.00
Total Budget	\$0.00	\$0.00
Total Obligated	\$0.00	\$0.00
Total Funds Drawdown	\$0.00	\$0.00
Program Funds Drawdown	\$0.00	\$0.00
Program Income Drawdown	\$0.00	\$0.00
Program Income Received	\$0.00	\$0.00
Total Funds Expended	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
Most Impacted and Distressed Expended	\$0.00	\$0.00

Activity Description:

Supporting Commitment: Springfield Water and Sewer Commission Flood Protection and Stormwater-Sewer Separation. The City's flood protection work at Watershops Pond (theincreased storage capacity and dam restoration/upgrade) is significantly enhanced by work that the Springfield Water and Sewer Commission (SWSC) is undertaking in the same watershed area. SWSC is separating stormwater and sewage pipes in the Upper Hill neighborhood adjacent to Watershops Pond, and in the main interceptor system which extends from the Watershops Pond dam to the Connecticut River. Both projects will incorporate larger pipes with greater carrying capacity, which will both reduce flood events and CSO discharges. SWSC is also adding additional stormwater and sewer pipe crossings from the City side under the Connecticut River to the water treatment plant, and adding an additional pump station to move water through these new crossings. This additional capacity also reduces flood risk and CSO discharge.

Location Description:

City of Springfield

Activity Progress Narrative:

Activity #15: Supporting Leverage – Springfield Water and Sewer total leveraged funding commitment was \$54,350,000.00. To date they have spent \$35,000,000.00 with construction ongoing. The original anticipated cost for the work was \$54,350,000. The new estimated for total cost for all projects is \$100,000,000.00



Accomplishments Performance Measures

No Accomplishments Performance Measures

Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources SWSC Total Other Funding Sources

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

Activity Supporting Documents:

None



Amount \$38,746,683.00

\$0.00