

# City of Springfield, Massachusetts

## Action Plan, FY11-12



### **Homeless Resource Center**

Friends of the Homeless, Inc.

Project funded with HOME Entitlement and McKinney Homeless Grant Funding

# **SECOND Program Year Action Plan, 2011-12**



**City of Springfield,  
Massachusetts**

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# Second Program Year Action Plan

## GENERAL

### **Executive Summary**

The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

Every five years, the City of Springfield undertakes a planning process in which it assesses its community needs, seeks public input, and devises a strategy to accomplish priority projects, which is set out in the City's Five-Year Consolidated Plan. The plan is carried out under the leadership of the Office of Planning and Economic Development. Through OPED, the City works to create and sustain a healthy, vibrant City that stimulates balanced growth through economic development, housing options, neighborhood revitalization, and support for Springfield residents.

The City undertook this strategic consolidated planning process in 2009-2010, and established 12 top-level goals to guide its use of community development funds during years 2010 through 2014.

### **City of Springfield Consolidated Plan Goals, 2010-2014**

#### ***Economic Development Goals***

1. Promote an environment that encourages entrepreneurship, strengthens existing businesses and expands economic opportunities.
2. Develop and execute strategies that promote development within neighborhood commercial corridors.
3. Prepare and promote existing commercial sites for development.
4. Expand job training and readiness programs to effectively develop a competitive workforce.

#### ***Community Development Goals***

5. Improve the physical environment of the City through enhancement of streets and streetscapes, parks and open space, and remediation of blight.
6. Provide support and increased opportunities for residents of Springfield, with a particular focus on the City's youth.

7. Support creation and maintenance of appropriate community facilities to serve residents' needs.

***Neighborhood Stabilization and Housing Goals*** Increase housing stability throughout the City, with a particular emphasis on neighborhoods in need of revitalization.

8. Improve the quality of the City's housing stock.
9. Preserve and expand housing options in order to provide opportunity for residents to access safe, sanitary and affordable homes.

***Goals Related to Special Needs Populations***

10. Continue efforts to end homelessness throughout the City and region, while continuing to meet the emergency needs of people experiencing a housing crisis.
11. Support special needs populations with housing options, supportive services, and facilities as appropriate.

**FY 2011-2012 Plan, Funding, and Outcomes.** During each year of the Consolidated Plan, the City publishes an Annual Plan, which indicates the programs to be carried out during the year. This document is the City of Springfield's Annual Plan for the second year of the 5-year Consolidated Plan.

In FY 2011-2012, the City of Springfield will receive approximately \$3.9 million in federal Community Development Block Grant (CDBG) and \$1.6 million in the HOME Investment Partnerships Program funding. The City will also receive \$164,666 in Emergency Shelter Grant (ESG) funds, and \$433,614 in funds for Housing Opportunities for Persons with AIDS (HOPWA). During this year, the City will continue to administer multi-year programs funded in 2009 by the Neighborhood Stabilization Program (NSP) and the Homelessness Prevention and Rapid ReHousing Program (HPRP).

The Annual Plan describes how these funds will be used. A full listing of the programs to be funded in this fiscal year is provided within the Appendix.

During FY2011-2012, the City will undertake or advance the following major activities and initiatives:

- *Economic Development:* continued redevelopment of the Indian Motorcycle building and the Mason Square Fire Station; continued retail storefront enhancement targeted in the NRSA neighborhoods.
- *Job creation:* Job training programs will be available to low income individuals. The programs will offer hands on training, classroom instruction and job placement. The program will create at least 6 jobs.

- *Community Development*: reconstruction of parks; rehabilitation/reconstruction of streets and sidewalks; and assistance to neighborhood councils to improve City neighborhoods.
- *Public services*: provision of a variety of social and development services, especially services targeted to youth and children. These services also include services for elders, people with disabilities, and people with substance abuse and health needs.
- *Neighborhood stabilization, particularly in critical neighborhoods*: redevelopment of abandoned/vacant homes; homebuyer down payment incentives for homebuyers in targeted neighborhoods; demolition of blighted residential structures; homeowner emergency repairs for existing homeowners; rehabilitation for homeowners; receivership of residential properties; targeted proactive code enforcement; board and secure vacant homes; acquisition and disposition of tax-foreclosed residential properties; rehabilitation of historic properties; cleanup of lots and graffiti removal.
- *Encouragement of homeownership and housing stability*: homebuyer education and down payment assistance for income-eligible households buying throughout the City; this work will complement the “Buy Springfield Now” campaign, which encourages homeownership in the City.
- *Improvement of the City’s housing stock*: rehabilitation of housing units; evaluation and elimination of lead paint hazards in housing units; and increased energy efficiency. The City will provide funding for redevelopment of apartment blocks at the intersection of Federal and Worthington, and in the North End.
- *Continued efforts to decrease homelessness*: development of permanent supportive housing opportunities; homelessness prevention and rapid rehousing assistance; and continued provision of emergency and triage services to households newly becoming homeless. The City and its service providers are in the process of transforming the response to homelessness to emphasize Housing First and to be prepared for changes that will take place under implementation of the HEARTH Act.

Neighborhood-Specific and Development Initiatives:

- *South End Revitalization*: completion of paving and streetscape improvements on Main Street; redevelopment of residential parcels; demolition of blighted buildings; storefront façade improvements to Main Street businesses and park renovation.
- *North End Community Development*: investment in human capital; infill housing development targeted to homeownership; targeted demolition of abandoned properties.

- *State Street Corridor and Old Hill/Six Corners Revitalization:* Redevelopment of residential properties; infill housing units; demolition of blighted structures; conveyance of abutter lots to responsible neighbors; and street improvements.
- *Continued redevelopment:* Union Station; Court Square; former Asylum building; Mason Square; the former Zanetti School; Indian Orchard Business Park and the former VIC.

**Past Performance.** Accomplishments for FY2010-11 include:

***South End Revitalization Initiative***

The City made important progress toward the revitalization of Emerson Wight Park this past year, through completion of takings by eminent domain of a row of homes that will be demolished to enable park expansion and the connection of the park to the neighborhood. The City secured state park funding to assist with the overall renewal of the park.

The City has committed support to a private developer, First Resource Development, to undertake substantial renovation of the 22 multi-family buildings that make up the Hollywood District in this neighborhood. Over the past fiscal year, the developer obtained approval of the area as a historic district, and was awarded state historic tax credits for the project.

The City demolished blighted buildings throughout the neighborhood, and funded two infill houses on Adams Street, one of the more stable streets in the neighborhood. The City's code enforcement department undertook several proactive sweeps of all residences in the neighborhood.

The City and the Springfield Housing Authority partnered to submit an application for a Choice Neighborhoods Planning Grant to support demolition of Marble Street Apartments, but was unsuccessful in this year's grant round.

***Central Street Corridor***

The City accomplishes several projects which have greatly improved a portion of the Central Street Corridor in the Six Corners neighborhood. In a three-block area, the City has demolished the long-vacant and blighted Spruce Manor nursing home, provided funding for development of six single-family homes, and undertook clearing and interim greening of a large city-owned vacant lot and the nursing home site.

***Neighborhood Stabilization Initiatives***

The impact of the foreclosure crisis and housing market decline is seen in abandoned and vacant properties throughout the City. The City was awarded

Neighborhood Stabilization Program funds in the amount of \$3.5 million, and developers are eligible to receive NSP2 funds from state agencies for redevelopment efforts in Springfield.

In order to best use this investment, the City undertook a careful planning process for neighborhood stabilization, and is combining the NSP work with a number of City-funded initiatives. The City's neighborhood stabilization efforts include:

- Targeted demolition of blighted properties;
- Infill development of single and two-family homes for homeownership;
- Code enforcement quality-of-life sweeps;
- Receivership of abandoned properties;
- "Clean and lien" of vacant lots;
- Use of tax title properties for homeownership opportunities;
- Emergency home repair program; and
- Foreclosure prevention.

Four NSP-funded developers are currently undertaking redevelopment of seventeen properties in the Old Hill, Six Corners, and South End neighborhoods. The City has also used NSP funds for the removal of blight in the target neighborhoods.

#### ***State Street Corridor***

The State Street Alliance, a collaboration of over 50 private and public entities dedicated to the redevelopment of this corridor, has continued to examine market opportunities for retail, office and housing; identify site-specific development opportunities; and create a market-driven program that identifies catalytic projects.

#### ***Reduction of Homelessness; the Worthington Street Homeless Resource Center***

One of the City's key priorities during the prior Consolidated Plan period was addressing homelessness among individuals in the City. The City made major strides in this area, by creating and beginning implementation of a ten-year plan to end homelessness; housing over 140 chronically homeless individuals; improving outreach, coordination, and access to supportive and mainstream services, and the creation of a Homeless Resource Center, which was completed in fall 2010. The effects of these combined efforts have been a 85% reduction in street homelessness in the City, as well as a 19% reduction overall in the number of homeless individuals without children in the City.

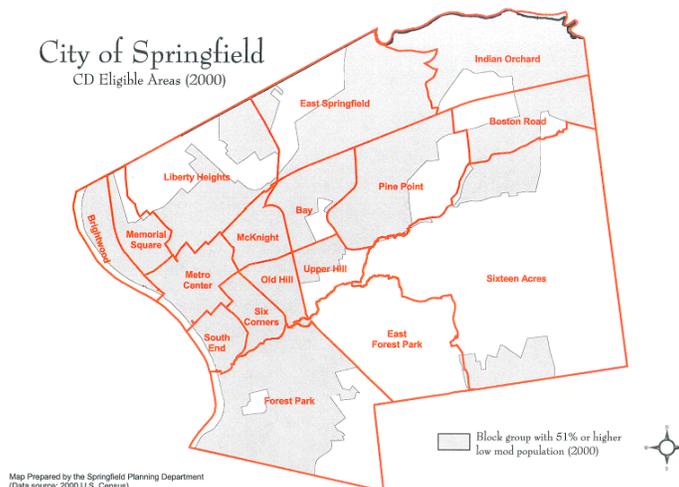
The City received \$1.7 million in federal Homelessness Prevention and Rapid ReHousing Program (HPRP) funds, which it used to design a new triage and rapid rehousing system, with one lead agency that serves families, and a second lead agency coordinating the response for individuals without children.

The City has taken the lead in creating the Western Massachusetts Network to End Homelessness, a regional effort focused on reducing chronic and family homelessness.

## General Questions

1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.
2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.
3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.
4. Identify the federal, state, and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.

**Target Geographic Area.** The City of Springfield proposes to expend its CDBG allocation predominately within census block group areas made up of 51% or more low/moderate income population. The City estimates that it will spend more than 70% of its CDBG funds within the City's CDBG target area. The map below illustrates the CDBG-eligible areas.



Of 17 City neighborhoods, six are entirely CDBG eligible and ten are partially eligible. Within the Low-Mod CDBG-eligible areas, most of the neighborhoods contain concentrations of low-income households, and greater than average rates of minorities.

The eligible area includes the census tracts and block groups listed in the table below. Within this area, the City will prioritize eligible projects within its existing Neighborhood Revitalization Strategy Areas (NRSAs), which are marked on the table.

TRACT	BLK GRP	NRSA	LOW MOD PCT	TRACT	BLK GRP	NRSA	LOW MOD PCT	TRACT	BLK GRP	NRSA	LOW MOD PCT
8026.01	3		59.9	8018.00	6	✓	85.7	8011.01	2	✓	100.0
8026.01	4		55.8	8017.00	3		75.4	8009.00	1	✓	86.0
8026.01	5		68.2	8017.00	4		64.0	8009.00	2	✓	81.6
8023.00	1		56.2	8017.00	5		65.8	8009.00	3	✓	95.2
8023.00	2		51.8	8017.00	6		67.4	8009.00	4		70.3
8023.00	4	✓	82.8	8016.05	2		54.2	8009.00	5	✓	89.9
8023.00	5		74.4	8016.03	1		52.3	8008.00	1	✓	90.2
8023.00	6		75.4	8016.02	1		55.9	8008.00	2	✓	84.0
8022.00	1		67.8	8015.03	1		63.5	8007.00	1	✓	85.4
8022.00	2		65.2	8015.03	2		66.0	8007.00	2		75.4
8022.00	3		77.8	8015.02	1		56.3	8006.00	1	✓	85.9
8021.00	1	✓	78.6	8015.02	4		72.4	8006.00	2	✓	96.6
8021.00	4	✓	56.6	8015.01	3		71.4	8006.00	3	✓	99.4
8021.00	6		53.1	8015.01	4		52.1	8005.00	1		61.1
8021.00	9		67.1	8014.02	1		57.1	8005.00	2		56.9
8020.00	1	✓	85.7	8014.02	4		59.1	8004.00	2		53.8
8020.00	2	✓	86.2	8014.01	5		74.3	8004.00	4		54.1
8020.00	3		79.1	8014.01	6		78.2	8004.00	5		62.7
8019.00	1	✓	84.3	8013.00	1		75.2	8004.00	6		66.1
8019.00	2	✓	84.3	8013.00	2	✓	85.2	8003.00	1		59.0
8019.00	3	✓	78.4	8013.00	3		63.2	8002.02	1		52.6
8019.00	4	✓	81.7	8013.00	5		58.4	8002.01	3		58.6
8019.00	5	✓	86.6	8012.00	1	✓	92.7	8002.01	6		69.4
8019.00	8	✓	83.0	8012.00	2	✓	82.4	8001.00	1	✓	80.6
8018.00	1	✓	79.0	8012.00	3		63.4	8001.00	2		54.8
8018.00	2		64.4	8011.02	1	✓	61.1	8001.00	4		74.4
8018.00	3	✓	81.9	8011.02	2		84.3	8001.00	5		72.0
8018.00	5		68.9	8011.01	1	✓	86.6	8001.00	8		65.1

Source: Springfield Planning Department analysis of 2000 US Census

**Basis for Allocating Investments.** The City of Springfield will predominately expend its FY11-12 CDBG allocation with these target neighborhoods and federally eligible areas. Springfield's investment of CDBG funds is based on whether the activity falls within a City funding priority, whether the service is an eligible activity, and whether the service or need meets a national objective. In addition, the activity must meet one of the following CDBG objectives: (1) provide a suitable living environment; (2) provide decent housing; and (3) provide economic opportunity.

Resources are allocated to maximize the benefits to residents within target areas. While public infrastructure, parks, open space, and public-facility projects are exclusively within targeted areas, other strategic investments made for the benefit of low and moderate income residents are throughout the City. It has been necessary to invest outside low/moderate census tracts in order to meet high priority needs of the community such as job creation and economic development.

HOME Investment Partnership Funds (HOME) are used to rehabilitate rental housing, directly assist homebuyers, provide tenant-based rental assistance, and produce and/or preserve affordable housing citywide.

ESG and HOPWA funds are targeted to meet the identified needs of the eligible populations within the geographic area. For ESG, the service area is the City of Springfield. Investments are made in accordance with relative priority and statutory spending caps. HOPWA funds are allocated throughout the EMSA which includes the tri-county area. HOPWA funds are allocated primarily to alleviate the housing cost burden for eligible household.

Specific final funding decisions are made by the Mayor, with substantial input from City staff, and taking into consideration the data and community input received in the Consolidated Plan process. Where the City chooses not to carry out activities through its own departments, it issues Requests for Proposals to solicit organizations to carry out the activities. In evaluation of responses to RFPs, the City focuses whether particular funding proposals enable Springfield to achieve its overall community development goals.

**Addressing Obstacles to Meeting Underserved Needs.** The greatest obstacle to meeting the needs identified in the plan is the lack of resources needed to do so. The City will strive to maximize the resources it has, through targeting and efficient programming, and it will attempt to increase the resources available to address the needs. The City's attempts to increase resources will include:

- Application for competitive grant funding;
- Partnership with the private sector to achieve community goals;

- Assistance to nonprofit agencies and private partners to enable them to compete for government and private funds;
- Advocacy with state administration and local legislative delegation to increase state support for priority City projects and initiatives.

The City’s response is also limited by restrictions placed on available funding sources. Most significantly, restrictions on the use of CDBG funds make it difficult for the City to use these funds more broadly for job creation and job training, which are critical needs in the City.

Other obstacles to meeting underserved needs include the difficulty in addressing community problems which are regionally based, and the need to have high quality data and analysis of the City’s challenges and opportunities. Springfield works to address the first obstacle by collaborating with our jurisdictional neighbors whenever possible. The City has done this effectively in the area of homelessness, where it has been a leader in creating the Western Massachusetts Network to End Homelessness, which advocates and implements a regional response to homelessness. The City is also collaborating regionally in the initiative to bring a north-south high-speed rail line through Springfield, and in supporting the region’s ‘brand’ as the Education Corridor.

In order to make decisions and design programs based on good data and analysis of that data, the City relies on its CitiStat Department, and particularly on the NeighborhoodStat process. NeighborhoodStat is a series of regular meetings (currently biweekly), in which City staff from multiple departments come together to review and analyze data collected from a variety of sources regarding a focus neighborhood. Staff develop a common understanding of neighborhood problems and strategize about how different departments can contribute to solving the problems. Meetings end with a list of identified action steps. This approach is currently focused on NSP target areas, and is examining the areas block-by-block and house-by-house.

**Additional Resources to Address Needs in Plan.** The following federal, state, and local resources are expected to be made available to address the needs identified in the plan during FY11-12:

Boston Road Corridor Roadway and Traffic Improvements Design	
Chapter 90 Funds	\$300,000
State Highway Funds	\$300,000
Allen Street/Bicentennial Highway Road and Traffic Improvements	
State Highway Funds	\$2,000,000
Road and Infrastructure Improvements	
Chapter 90 Funds	\$3,626,553
Demolition Program	

City Capital Fund	\$750,000
Emerson Wight Park State PARC Grant	\$500,000
Green Repairs Project MSBA	\$23,836,456
Forest Park Walkway and Bikeway Improvement MassDOT	\$60,000
Forest Park Middle School Mass School Building Authority	\$43,400,000
Parker Street & Wilbraham Road-CVS Private Investment	\$2,500,000
603 Hendee Street – Titeflex Private Investment	\$3,000,000
1592 Main Street EPA/PVPC	\$550,000
City Demo Funds	\$300,000
State Funds	\$400,000
Smith and Wesson Industrial Park Private Investment	\$9,000,000
Elliot Street – State Data Center State Funding	\$76,000,000
Neighborhood Stabilization NSP 1 State Funds	\$1,050,000
NSP 1 Federal Funds	\$2,566,272
NSP3 Funds	\$1,197,000
Heartwap Program State – DHCD	\$550,000
Health Care for the Homeless HRSA	\$1,210,098
Supportive Housing Program Federal HUD Funds	\$1,409,822
Shelter Plus Care Program Federal HUD Funds	\$331,728

## Managing the Process

1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.
3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

**Lead Agency and Administering Agencies.** OPED is the lead agency responsible for administering the programs covered by the Consolidated Plan, and this Annual Action Plan. This Division is made up of the following departments: Community Development, Planning, Economic and Economic Development, Housing, Building, and Neighborhoods. The Division administers funds provided to other City Departments to carry out the plan, which include Parks and Recreation, Public Works, Elder Affairs, and Health and Human Services. The Division also administers grant funding to various agencies and nonprofit organizations.

**Process for Plan Development.** To create the Consolidated Plan, the City undertook an extensive outreach process and needs analysis. OPED and other City departments that implement community and economic development programs worked together to solicit input for the City of Springfield's strategy. Outreach included consultations with residents, private industry and non-profit organizations, including Community Based Development Organizations (CBDOs). The consultation process included public hearings, meetings of key City boards and Commissions, community meetings sponsored by neighborhood-based organizations, and regularly held meetings of community-based organizations and human service providers. More specifically, in developing the plan the City consulted:

### *Housing Services, Homeless Services Providers*

RiverValley Counseling (HIV); New North Citizens Council (Anti-poverty); Law Consortium (HIV, Low-Income); YWCA (Victims of Domestic Violence); Mental Health Association (Mental health/Dual Diagnosis); Friends of The Homeless (Homeless); Mercy Hospital (Homeless); Springfield Partner's for Community Action (Anti-poverty); Open Pantry Community Services (Homeless); Massachusetts Justice Project (Low-Income); Square One (Low-Income); and Human Resources Unlimited (Mental Health).

### *Private Sector*

Chamber of Commerce; Springfield College; and the Regional Employment Board.

### *HOPWA Consultation*

City of Northampton; River Valley Counseling; HIV/AIDS Law Consortium; Mercy Hospital; New North Citizen's Council; Tapestry Health Systems; Cooley Dickinson Hospital

### *Social Services*

New North Citizens Council; Holyoke-Chicopee-Springfield Head Start, Inc. ; The City of Springfield's Department of Adult Education; The Citywide Violence Prevention Task Force; The Mayor's Commission on Youth; The Mayor's Office of Elder Affairs; Greater Springfield Senior Services; Hungry Hill Senior Center; Pine Point Senior Center; Mason Square Senior Center; Catholic Charities; and Martin Luther King Family Services.

### *Health Services*

Mercy Medical Center; Baystate Medical Center; Partners for a Healthy Community; American Heart Society, Springfield Chapter; American Cancer Society, Springfield Chapter; Northern Education Services; New North Citizens Council; The Springfield Health Coalition; The Massachusetts Department of Public Health (which sends Springfield data extrapolated from its state wide health indices system); The Massachusetts Office of Emergency Preparedness; and The Executive Office of Health and Human Services.

### *State Agencies*

The City submitted the Draft Consolidated Plan to the Director of the Community Service Division at the Massachusetts Department of Housing and Community Development and the Chief of Staff of the Massachusetts Office of Commonwealth Development.

### *Adjacent Government*

The City notified and consulted with adjacent units of local government. Springfield's Office of Community Development sent notification of the Draft Consolidated Plan and the draft Action Plan web site availability to the Directors of the Community Development Departments in the cities of Chicopee, Westfield, West Springfield, and Holyoke.

### *Public Housing Agencies*

The City of Springfield has been actively engaged with the Springfield Housing Authority during the development of the Plan. A regional public housing authority, HAP Housing, was consulted during the Consolidated Plan development. HAP plays an integral role through its development division, which is a certified CHDO.

**Enhanced Coordination.** The City seeks to enhance coordination between public and private housing, health, and social service agencies through multi-disciplinary/multi-agency task forces and teams that focus on particular issues or neighborhoods. Some of these teams that will be active during FY10-11 are: The Springfield Food Policy Council, the Springfield Adolescent Sexual Health Advisory Committee; the Implementation Committee for the City's Ten-Year Plan to End Homelessness; the Buy Springfield Now committee; the Closing the Achievement Gap Initiative; the State Street Alliance; the Old Hill Collaborative; and the South End Revitalization Coalition.

## **Citizen Participation**

1. Provide a summary of the citizen participation process.
2. Provide a summary of citizen comments or views on the plan.
3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

**Citizen Participation Process.** During the development of the Second Year Action Plan, the City used three main mechanisms to solicit citizen input. The City: 1) Conducted two public hearings to obtain input to be used in the plan; 2) Convened a citizen input hearing to receive comments from residents regarding the DRAFT Action Plan; and 3) Solicited written comments about the DRAFT Action Plan.

In order to publicize the public hearings, the City mailed a flyer to the individuals and organizations listed on the Office of Community Development's mailing list, posted the flyer on the City's community development website, printed an advertisement in the Neighborhoods Plus section of the Republican, printed an advertisement in LaVoz and printed a Legal Notice in the Republican. The public hearings were held in neighborhoods where the majority of funding will be spent.

**Hearing 1: January 18, 2011 was canceled due to snow.**

**Hearing 2: January 25, 2011 at the Chestnut Accelerated School, 355 Plainfield St.**

Attendees:

Cathy Buono, Office of Community Development

Lori Santaniello, Office of Community Development

Cathy Buono opened up the hearing by explaining the CDBG process, the development of the Action Plan and what the public hearing was for.

Russell Selig spoke as a private citizen and outlined his Community Development agenda. Ms. Buono again said that the hearing is to explain the process and what the CBDG funds are used for.

Mr. Selig's top priority is to see the blighted properties eliminated. He is also concerned with the quality of life issues. Mr. Selig's agenda is included in this document.

Nicki Johnson from Angel's on Wheels was interested in learning how she could make her "program" eligible. Ms. Buono explained that she should take out an RFP when they are released. Ms. Johnson was asking how to prepare a budget for the program. The staff briefly described the budget format of a similar program to help guide her. Ms. Buono emphasized the need to fully read the RFP document before starting and submit any questions she may have by February 15<sup>th</sup>.

Diane Flemming from the Pioneer Valley Project explained the apprenticeship programs and how she would like to see the CDBG funds allocated towards more apprenticeship programs.

Edward Suarez, Executive Director, ECHO for Sustainable Development, wants to partner with the City of Springfield and develop an apprenticeship program in the building trades. A graduate of the program spoke on behalf of ECHO and the training that he received and the job with benefits he was able to obtain through the assistance of the program. Written comments were also submitted and included as part of the document.

The comments received from Hungry Hill Neighborhood Council are included and part of the document.

#### Citizen Input: DRAFT 11-12 ACTION PLAN

The DRAFT Action Plan was available for public review and comment from April 8<sup>th</sup> through May 9<sup>th</sup>, 2011. In order to receive input on the DRAFT Annual Action Plan, the City will hold a public hearing during the thirty day comment period. A synopsis of the public comments will be prepared at the conclusion of the thirty day public review period.

Senior staff of the Office of Community Development will review all input and recommend if any modifications should be incorporated into the final version of the Annual Action Plan. All written and oral comments received will be incorporated in the Plan as will minutes of the meeting. If any comments are not accepted, the City will set forth the reasons within its Plan. The DRAFT Action Plan was available for review at multiple locations to increase the likelihood of citizen participation, including the Office of Community Development, 36 Court Street, Room 101; Office of Housing, 1600 East Columbus Avenue, 1st Floor; and Office of Planning and Economic Development, 70

Tapley St., and the Department of Health and Human Services, 95 State St. An electronic version was posted on the City's website at [www.cityofspringfield.com](http://www.cityofspringfield.com).

A notice about this review period, the availability of the draft plan and the public hearing about the DRAFT plan, was published in the Republican on Thursday, March 24, 2011. In addition, a flyer in English and Spanish was sent to individuals and organizations on OCD's extensive mailing list. The City also posted the legal notice and flyer on the Office of Community Development's website.

### Public Hearing

A public hearing to obtain comments on the Draft Annual Action Plan was held on Wednesday, April 13, 2011 at 5:00PM at City Hall, Room 220.

### Attendees:

**Citizen Comments on the Plan. Any comments from Public Hearing here...**

## **Institutional Structure**

1. Describe actions that will take place during the next year to develop institutional structure.

Through a cabinet of departments that includes Office of Community Development, Office of Housing, Office of Neighborhood Services, Office of Economic Development and Planning, the City continues to enhance the coordination of the delivery of services and in the development of low- and moderate-income areas regardless of project funding sources. The major institutional focus is to increase coordination and communication among all involved parties from the initial concept through project completion.

Springfield undertook a City-wide strategic planning process in 2010, in order to empower all City departments to move forward in a more planful and coordinated way to advance the City's overall goals. The City also is implementing the Continuous Improvement Springfield initiative, which uses employee teams to examine and improve how we work, with the goal of eliminating waste, reducing cost and improving services.

Springfield will implement its consolidated plan strategy through private industry; non-profit organizations, including CBDOs; CHDOs; and City departments. The utilization of a broad base of organizations will assist the City in addressing its community development, housing, homeless and special needs objectives. However, while the number and abilities of the organizations and departments involved are an institutional strength, the City will constantly work to coordinate the projects and programs. Such coordination is integral to the success of the Plan.

## Monitoring

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

OPED, through its Community Development Administration Division, has an established monitoring plan that governs the oversight of all subrecipient and interdepartmental contract agreements including: Community Development Block Grant (CDBG); HOME Investment Partnership Program; Emergency Shelter Grant (ESG); Housing Opportunities for Persons with AIDS (HOPWA); McKinney-Vento Homeless Assistance grants; Neighborhood Stabilization Program (NSP); and Homelessness Prevention and Rapid ReHousing Program (HPRP.)

Most community development projects are implemented by CD staff, with internal monitoring via the Integrated Disbursement and Information System (IDIS) project reports, and strong internal procedures. For these projects and others implemented by City departments (such as public works), the CD staff fully understands and incorporates program requirements. The CD program also undergoes an annual performance audit, to insure compliance with HUD regulations.

A comprehensive system has been developed by CD for subrecipients in order to insure compliance with program and budget requirements. These subrecipients are usually implementing a social service or housing program. OPED has contractual agreements with subrecipients of the program funds that require compliance with programmatic statutes and regulations. OPED is responsible for ensuring that subrecipients comply with all regulations governing their administrative, financial and programmatic operations and confirm that the sub recipients are achieving their performance objectives within the contractual schedule and budget and performance measurement system. Per HUD's recommendation, OPED utilizes a coordinated project monitoring process, including coordinated fiscal and program on-site monitoring visits.

Main program files for CDBG-funded programs and projects are maintained within CD's central file system, but the programs and projects are managed by program delivery staff within their respective departments. The Community Development Director of Administration and Finance has primary responsibility for long-term compliance with program and comprehensive planning requirements. In addition, CD staff oversee the fiscal monitoring of all activities funded through CDBG, HOME, ESG, HOPWA, NSP, and HPRP. CD monitors CDBG contracts with organizations, and inter-departmental agreements with other City departments.

The monitoring process includes these essential components:

a. ***Progress Reports***

All subrecipients are required to submit status reports to their Program Monitor. Reports are reviewed by Program Monitors to ensure that subrecipients are undertaking the activities contained within the Scope of Service and that they have achieved or are making diligent efforts to achieve the goals and objectives contained within the contract.

b. ***Invoicing***

Requests for payment are submitted on a reimbursement basis. The subrecipient submits a Requisition Form accompanied by all source documentation totaling the amount of the request. Source documentation includes: time sheets, invoices, canceled checks, purchase orders, and other sufficient documentation to justify the expenditures. In addition to source documentation, all requests for payment must include a status/progress report.

The CD Administrative Division reviews the request for payment to determine it is reasonable, appropriate and in accordance with the contract. If source documentation and monitoring are satisfactory, the request will be scheduled for payment. If deficiencies are found, the subrecipient is notified immediately.

CD is unable to process any requests for payment that do not include source documentation and a current progress report. Payment is contingent on: 1) expenditures being in accordance with the contract; and 2) satisfactory monitoring with no other outstanding issues.

c. ***Monitoring Schedule***

The CD Administration Division maintains a master contract schedule to track the dates and results of monitoring for all subrecipients and inter-departmental contracts. The schedule measures each contract against six risk factors.

- RISK FACTOR 1: Subrecipient is new to the program
- RISK FACTOR 2: Turnover of key staff
- RISK FACTOR 3: Prior compliance or performance problems
- RISK FACTOR 4: Subrecipient is carrying out a high risk activity (*e.g.* economic development)
- RISK FACTOR 5: Multiple CDBG Contracts for the first time
- RISK FACTOR 6: Reports not turned in on time

Any contract not included in the program monitoring schedule is subject to “bench monitoring.” This process involves contract scope review and review of monthly

report forms and monthly narratives submitted by the subrecipient.

**d. *On-Site Monitoring***

A notification letter is sent to the subrecipient confirming the date and the scope of the monitoring and a description of the information that will be required at the visit.

At the visit, the monitor reviews project files to verify: (1) that the activities undertaken by the sub recipient are appropriate to satisfy the contractual obligations; (2) the accuracy of the information contained within the monthly progress reports; and (3) that the sub recipient is properly administering and implementing the program within federal guidelines. In addition, the monitor ensures that the subrecipient is achieving or making diligent efforts to achieve the goals and objectives stated in the contract.

**e. *Follow-up***

As a follow-up to a monitoring visit, the monitor will send a determination of compliance letter notifying the sub recipient of the monitoring results. The letter will detail the purpose of the visit, provide feedback, and address areas for improvement, if necessary.

If the monitor identifies findings, corrective action will be recommended to the subrecipient. If the monitor has any concerns, specific recommendations will be provided to the subrecipient. The subrecipient will be required to provide to CD a written response describing how the subrecipient will resolve any findings and correct any deficiency identified in the letter.

Upon receipt of a subrecipient's response to identified findings or concerns, the monitor will determine if a follow-up site visit is necessary to ensure that (1) corrective action was taken; and (2) the agency is now complying and performing in accordance with its contract.

**f. *Long Term Compliance***

Projects that have long-term compliance requirements are monitored annually to ensure compliance with funding terms.

The City's monitoring policy requires unit inspections and tenant rent and income certifications of Federally-assisted properties every year. All rental units subsidized with CDBG, HOME and Lead Based Paint Hazard Control funds must be recertified to determine that the rent and/or income remains in compliance with the HUD rent and/or income limits for the project and that the units are occupied by income-eligible tenants. In addition, every Federally-assisted unit is inspected to determine compliance with HUD's Housing Quality Standards.

*Tenant Rent and Income Recertification.* During the Restriction Commitment Period required by the particular loan documents, tenants in all rental units subsidized through the Lead Hazard Control Grant Program, CDBG, NSP and HOME program must be recertified to determine that the rent and/or income remains in compliance with the HUD rent and/or income limits for the project and that the units are occupied by income-eligible tenants. Rental project owners or managers are required to submit annual reports detailing the income-eligibility of tenants.

*Unit HQS Inspections.* During the Restriction Commitment Period required by the particular loan documents, all rental units subsidized through the Lead-Based Paint Hazard Control Grant Program, the HOME program and the CDBG Program must be periodically re-inspected to determine that they remain in compliance with HQS standards. The frequency of the re-inspection depends on the type of restriction, but is not less than every year. The City schedules and undertakes inspections according to the required schedule.

*On-Site Compliance Monitoring.* During the Restriction Commitment Period required by the particular loan documents, the City undertakes regular on-site monitoring visits to ensure that self-reporting on income and rent certification is accurate, and to ensure that all program requirements and policies are in compliance with federal requirements.

## **Lead-based Paint**

1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.

Specific actions the City will take to evaluate lead-paint hazards during the Annual Plan period will include:

- City Code Enforcement inspections to evaluate potential hazards in units where children under six reside and to enforce remediation in compliance with Massachusetts lead laws.
- Aggressive enforcement, including—as necessary—legal prosecution of property owners who fail to comply with orders to remediate hazards.
- Mandatory pre-rehabilitation lead testing including soil samples for all HOME-funded project-based homeownership and multi-family production programs.
- The City will apply for Lead-Based Paint Hazard Control funding.

Specific actions to reduce the number of housing units containing lead-based paint hazards will include:

- Mandatory remediation within rehabilitation specifications for all project-based and multi-family projects.
- Administration of a state-funded lead abatement program for existing homeowners, if funds are available.

In compliance with Title X, the City has integrated lead hazard controls into all housing policies and programs. Federal requirements for evaluating and remediating lead hazards are fully incorporated into the City's protocol for housing rehabilitation.

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### Specific Housing Objectives

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

**Priorities and Objectives for FY11-12.** Neighborhood stabilization and responding to foreclosures continue to the highest priorities for the City this year.

Springfield is responding to housing foreclosure and abandonment with programming that is focused on keeping current owners in their homes (emergency repairs), encouraging buyers to purchase in Springfield (homebuyer education, down payment assistance), and addressing blighted homes (rehabilitation/redevelopment, disposition of tax title properties, demolition, code enforcement). When existing homes are abandoned, the City boards and secures the home to keep the property and the neighborhood safe. Springfield also administers a “clean and lien” program, where the City clears abandoned properties and places a lien to secure the cost.

The foreclosure crisis has increased the number of distressed multi-family rental properties in the City. Springfield is addressing these problem properties through a receivership program which includes a revolving loan fund for receivers, and through investment in rehabilitation of apartment blocks.

The existing housing stock in the City is aged. High heating costs are associated with aged housing, and the low income levels of Springfield residents make these costs even more burdensome. The City responds to this concern with its energy efficiency and heating system program. Another problem associated with aged housing is the presence of lead-based paint. The City inspects for and identifies lead-based paint hazards. In 2011, it is seeking grant funding to address these hazards.

The City seeks to address the housing cost burden for City residents through the development of new infill affordable homeownership units, the preservation of existing subsidized housing in expiring use properties, and through rehabilitation of poor or marginal rental stock in exchange for income-restricting future occupancy.

The provision of tenant-based rental assistance is another mechanism to reduce cost burden for very-low income households, while providing adequate funds to ensure owner maintenance of aged housing stock. The City will use this type of assistance to increase affordability for vulnerable populations such as the chronic homeless, persons with

HIV/AIDS, and other populations in need of permanent supportive housing.

The City's overall strategies and their relationship to identified housing problems are summarized in the following chart.

		Strategic Response							
		Home-ownership	New Construction /In-fill	Housing Redevelopment	Homeowner Emergency Repair	Lead-based Paint Abatement	Education	Energy Efficiency	Foreclosure Prevention Funds
Housing Problem	Vacant & Abandoned Homes	✓	✓	✓		✓			✓
	Foreclosure	✓	✓	✓			✓		✓
	Substandard Housing		✓	✓	✓	✓			
	Lead-Based Paint Hazard					✓	✓		
	Cost Burden	✓	✓	✓	✓		✓	✓	✓

**Additional Resources Expected to Be Available to Meet Needs.** The City expects that the funds it commits in this plan will leverage additional funds, and that increased funding will become available through competitive opportunities. Additional resources expected include Neighborhood Stabilization 2 and 3 funds, Low Income Housing Tax Credit funds, private equity, Lead Paint Hazard Control grant, McKinney and Shelter + Care grants, and City of Springfield capital funds (for demolition).

## Needs of Public Housing

1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.
2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

**Needs of Public Housing and its Residents.** The City has a close working relationship with the Springfield Housing Authority. The City was a co-applicant with SHA for a

Choice Neighborhoods planning grant, to be used to explore opportunities to transform the Marble Street Apartments, a 48-unit poorly-designed complex in the City's South End. Together, the City and SHA envision this project as becoming a Neighborhoods of Opportunity project, which will support revitalization of the South End while improving housing and neighborhood conditions for the public housing residents. Unfortunately, Springfield was not chosen for a Choice Neighborhoods planning grant, but the City and SHA will continue to work together to advance this project.

The City and SHA have partnered to create up to 90 units of supportive housing for chronically homeless individuals and 10 units of supportive housing for families that experience repeat homelessness. The "Housing First" program uses SHA project-based Section 8 vouchers in existing units owned by private landlords. Applicants for the program, who must have been homeless for one year or more or at least four times in the last three years, are screened by a multi-disciplinary team. The team links the applicants to service providers who agree to provide intensive supportive services, targeted toward helping the tenant to maintain housing. The City funds the supportive services for 32 of the tenants. The remaining services are provided by agencies with existing contracts to provide services to this population.

The Springfield Housing Authority has a Section 8 homeownership program, and the City works with SHA to expand use of the program. In partnership with SHA, the City conducts targeted outreach to public housing and Section 8 residents, and offers customized credit and homebuyer classes to residents on-site at SHA properties. As the City provides development funds for affordable homeownership opportunities, it seeks to find qualified homebuyers among SHA residents. This partnership provides the opportunity for public housing residents to move up into homeownership and obtain the asset of a home, while opening up public housing rental units for very-low income households on the waiting list.

The City and SHA will continue to explore development, homeownership and neighborhood stabilization opportunities, and the City will continue to work with the SHA to ensure fair housing practices are included as part of SHA programs.

**"Troubled" Designation.** SHA is not designated as "troubled," and it is not a poorly functioning housing authority. It is currently under very strong management.

## **Barriers to Affordable Housing**

1. [Describe the actions that will take place during the next year to remove barriers to affordable housing.](#)

Widespread poverty and the City's aged housing stock create an enormous demand for safe, affordable housing. However, the City's high concentration of poverty and

associated social problems, along with the fact that households impacted by concentrated poverty are predominantly minority, suggest that significant creation of new affordable rental units in the City may have negative consequences in terms of providing existing City residents with economic opportunity and fair housing choices. The City's primary response to the need for safe affordable housing in the City is funding for preservation and rehabilitation of existing affordable housing stock, and initiatives which support affordable homeownership opportunities. The City uses HOME funds to provide tenant-based rental assistance, a strategy that both supports housing affordability and addresses the concentration of poverty. The City encourages its partner agencies and municipalities to assist in simultaneously addressing affordability and concentrated poverty through use of mobile housing resources such as Section 8 vouchers, and through creation of affordable housing throughout the Springfield metropolitan area.

The City's Office of Planning and Economic Development actively promotes the development of collaborations and partnerships with both non-profit and for-profit builders, developers, and other interested parties for the purpose of increasing the capacity for the development of housing opportunities of all types in Springfield. Through collaboration and increased capacity, OPED seeks to position the City to receive additional housing resources.

## **HOME/American Dream Down payment Initiative**

1. Describe other forms of investment not described in § 92.205(b).
2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
  - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
  - b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
  - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
  - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.

- e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.
  - f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.
4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
- a. Describe the planned use of the ADDI funds.
  - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
  - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

**Forms of Investment.** The City of Springfield will not use forms of investment for the HOME Program during this fiscal year other than those described in 92.205(b).

**Resale/Recapture provisions.** The City of Springfield's HOME Program Recapture provisions are as follows:

*HOME Purchase Assistance.* In the event that the buyer continues to occupy and does not sell or refinance the property during their period of affordability, the buyer's obligation to repay under the loan shall be null and void. If the buyer continues to own the property during the period of affordability but fails to maintain it as a principal place of residence, the entire loan shall be due and payable.

*Project Based Homeownership (PBHO) Projects.* The City allocates funds for the rehabilitation of existing houses or new, construction of single-family houses to be marketed and sold to first-time homebuyers. These homebuyers must be income-eligible under HOME program guidelines and, depending upon the amount of funding that was allocated for a project, must maintain the home as their primary residence for between 5 and 15 years. To enforce this provision, the City requires all deeds conveying HOME assisted houses contain a deed rider that outlines the specific 'resale/recapture' provisions of the HOME program and puts the buyer on notice of their responsibilities upon purchasing the HOME-assisted property.

The City reserves the right to repurchase the property or to locate an eligible first-time homebuyer to acquire the property. If the City elects not to purchase or

locate an eligible homebuyer for the property the homeowner may sell to any third party with the following recapture provisions:

- the Assistance Amount reduced by one (fifth, tenth or fifteenth--however long the duration of the deed rider is) for each full year that has elapsed from the date of this Deed Rider until the date of such sale; OR
- fifty percent (50%) of the amount by which the Net Proceeds exceed the sum of the Grantee's out of pocket costs for the Property including the total amount of principal payments made, the cost of any capital improvements made to the Property.

The assistance amount shall be defined as the difference between fair market value as determined by the appraisal performed at the time the owner first acquired the property and the sale price of the property at acquisition.

**Refinancing.** The City does not intend to use HOME funds for refinancing.

**American Dream Down payment Initiative (ADDI) funds.** The City no longer receives ADDI funds.

**HOME Matching Funds.** Springfield is not currently subject to a requirement for matching HOME funds.

**Affirmative Marketing of Units.** Springfield requires all housing developers funded by the City to submit an Affirmative Fair Housing Marketing plan, which must be approved by the City's Office of Housing. The AFHM plan must describe the proposed activities to be carried out during advance marketing and during all rent-ups. The affirmative marketing program should ensure that any groups of persons not ordinarily likely to apply for the housing without special outreach know about the housing, feel welcome to apply, and have the opportunity to rent or buy.

**Outreach to Women- and Minority-Owned Businesses, and Section 3 Requirements.** The City requires developers of City-funded housing to undertake outreach to women and minority-owned business for inclusion in subcontracts. The City also requires developers to comply with Section 3 hiring requirements.

For both W/MBE outreach and Section 3 hiring responsibilities, the City requires that applicants describe their plans as part of the application process for HOME funds, and includes the requirements in funding contracts. At project completion, developers are required to report on compliance with both these requirements.

## Specific Homeless Prevention Elements

1. Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.
3. Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.
4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.
5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

**Sources of Funds and Uses for Addressing Needs of Homeless.** The City of Springfield anticipates the use of significant public and private resources to address homeless needs and to prevent homelessness. The most significant of these resources are the federal McKinney Vento funds and funding through the federal Department of Health and Human Services.

The City will use McKinney-Vento Homeless Assistance Act funds to renew existing permanent supportive and transitional housing programs, and expects to receive new McKinney funds to provide new funding for 8 units of transitional housing for homeless youth and 4 units of permanent supportive housing for mentally ill individuals. The City is waiting to learn if it will be awarded competitive bonus funds which would support another 4 units of permanent supportive housing.

The City will receive Emergency Shelter Grant funds in FY11-12, which it will use to support operation of emergency shelter; to fund rapid rehousing programs for households experiencing homelessness; and to fund homelessness prevention for households at imminent risk of homelessness.

The City has released a Request for Proposals for these funds, and will make funding awards to agencies in June 2011. The ESG program requires matching resources; applicants are required to demonstrate the applicable match at application. Common sources of match are state shelter, health, and human services funds.

The Commonwealth of Massachusetts is expected to award ESG funds to agencies in Springfield.

In 2009, Springfield was awarded \$1.7 million in Homeless Prevention and Rapid Re-Housing Program (HPRP) funds for a two-year period. These funds were awarded to two lead entities to create prevention and rapid rehousing initiatives: HAP received \$1.1 million to serve families, and Catholic Charities received over \$500,000 to serve individuals without children. The Commonwealth of Massachusetts awarded HPRP funds to HAP and Open Pantry Community Services for rapid rehousing initiatives. In addition, Springfield is part of a regional initiative to prevent and end homelessness, which is funded by the Commonwealth of Massachusetts to provide rapid rehousing initiatives and Housing First programs for chronically homeless individuals.

The City receives \$1.2 million annually from the Department of Health and Human Services to support the Health Care for the Homeless program.

In addition to the funds detailed above, each homeless service provider funded by McKinney or ESG funds is required to demonstrate other public or private funds targeted to provide services to eligible households. McKinney funds require a 20% match; ESG requires a 100% match. A conservative estimate of the funds matched and leverage to support homeless programs within the City exceeds \$1 million annually.

#### **Action Plan Activities that Support the City's Strategic Plan to Address**

**Homelessness.** The City will fund several initiatives during the FY11-12 program year to assist homeless and special needs individuals and families transition to permanent housing and independent living. Specifically:

##### *Homeless Assessment and Resource Center*

Funds have been allocated for operating costs for a new 24-hour facility, built with City support in 2010, which provides emergency shelter beds and meals, triage services, a medical and dental clinic, employment and housing resources, and an array of supportive services and opportunities to apply for mainstream services; the facility include SRO units for chronically homeless individuals with high service needs.

*Tenant Based Rental Assistance:* HOME funds provide TBRA subsidies to support housing in the community with wrap-around services for chronically homeless households. Use of TBRA in the local housing market is effective

because the City's vacancy rate is high; there are available units but they are not affordable to the population served.

The City's efforts to prevent and end homelessness are limited by the extraordinary need in our community and the lack of sufficient resources to meet the need. In particular, the City is finding that it is spending its HPRP funds more quickly than anticipated.

**Chronic Homelessness.** In 2007, the City committed to the creation of 250 units of permanent supportive housing targeted to chronically homeless individuals, and 50 units of permanent supportive housing targeted to chronically homeless families, over a ten year period. To date, the City has produced 140 units for individuals, and 38 for families.

While the City has continued to experience a decrease in its overall population of homeless single adults, this year's point-in-time count indicated an increase in chronic homelessness, for the first time since 2007.

Obstacles to continued progress in reducing chronic homelessness include:

- Reluctance by landlords—private and publicly-funded—to rent to people who are chronically homeless;
- Severe cuts to mainstream services programs—particularly community-based mental health services—that assist the chronically homeless and those at risk of chronic homelessness to maintain their housing;
- Tightening of rental market due to high foreclosure rate; and
- The very high cost of developing permanent supportive housing, combined with uncertainty about stable funding in the future for the supportive services.

**Homelessness Prevention.** In FY11-12, the City will continue providing HPRP funds for prevention initiatives, and will devote 30% of its ESG grant to homelessness prevention. The City also provides CDBG funding for homelessness prevention through its receivership program. Three specific prevention programs are notable:

- **The Housing Court Homelessness Prevention Collaboration.** Several agencies providing prevention services and assistance attend housing court eviction sessions, in order to resolve cases before they become evictions. The network of providers works together, to ensure that needy tenants are able to easily access the resources of any of the collaborating agencies.
- **Rapid Response to Fire and Housing Condemnation.** Numerous tenants in the City become homeless each year due to fire or condemnation of housing units. The Red Cross, HAP Housing, Catholic Charities and Springfield Partners for Community Action collaborate to ensure that families receive quick-response relocation assistance and funds. As a result, these households facing homelessness are now often able to avoid shelter altogether.

- **Receivership.** The City Legal Department observed that it was frequently causing homelessness in the winter when it ordered vacate orders due to lack of heat or hot water. While the City attempted to assist tenants through relocation assistance, the vacate orders in these situations created empty buildings even though the lack of heat or hot water might not be an expensive problem to resolve. Working with the Springfield Housing Authority and the Massachusetts Housing Partnership, the City created and partially funds a receivership program, which repairs conditions causing no heat or no hot water, and enables tenants to remain in their housing.

**Discharge Coordination Policy.** The Springfield CoC monitors compliance with state-mandated discharge policies, which discourage or prohibit discharge into homelessness. The monitoring effort consists of collecting and reviewing local data regarding discharge status. Local adherence to and improvement of discharge policies is a regular topic for CoC monthly meetings. The CoC also coordinates directly with entities with discharge responsibilities, in order to create options other than homelessness for individuals being discharged.

## Community Development

1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.
2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

Springfield's non-housing CDBG-eligible community development needs are specified under each funding category below, along with the City's primary goal(s), strategies to accomplish those goals, and specific activities funded in FY11-12.

**Public Facilities.** The City supports creation and maintenance of appropriate community facilities to serve residents' needs.

**Public Improvements.** The City will improve the physical environment of the City through enhancement of streets and streetscapes, parks and open space, and remediation of blight. Strategies:

1. Renovate/rehabilitate various City parks and recreational facilities.
2. Fund street improvements and sidewalks in CDBG-eligible areas, with particular emphasis on the NRSAs.
3. Eliminate blight. In FY11-12, the City will acquire and dispose of tax-title properties; preserve historic buildings; remove graffiti from businesses; clean vacant lots; undertake quality-of-life proactive code enforcement inspections; and board and secure abandoned buildings.

**Public Services.** The City will provide support and increased opportunities for residents of Springfield, with a particular focus on the City's youth. Strategies:

1. Provide assistance in meeting residents' basic needs, such as food, shelter, homelessness prevention, and fuel assistance.
2. Provide early education and childcare services; recreational activities for youth; increased opportunities that focus on at-risk youth.
3. Provide community health programs, including programs directed toward prevention of teen pregnancy.

4. ***Economic Development.*** The City has four key economic development goals. The goals and strategies to carry out each goal follow.
  - Promote an environment that encourages entrepreneurship, strengthens existing businesses and expands economic opportunities. Strategies:
    1. Offer low interest and forgivable loans to small businesses seeking capital in its Small Business Loan Program.
  - Provide funding and assistance to providers offering technical assistance to small businesses and microenterprises.
  - Develop and execute strategies that promote development within neighborhood commercial corridors. Strategies:
    1. Fund exterior improvements to local businesses.
  - Prepare and promote existing commercial sites for development.
    1. Prepare and promote existing commercial sites for development. Provide renovation funding for vacant buildings in business corridors.
  - Expand job training and readiness programs to effectively develop a competitive workforce. Strategy:
    1. Fund programs which create jobs, with a particular emphasis on programs that serve youth.

## **Antipoverty Strategy**

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

Springfield is faced with an alarmingly high percentage of families living on or below the poverty level, as defined by the Office of Management and Budget. Almost 27% of Springfield households live in poverty (\$22,350 for a family of four in 2010). Over a third (33.9%) of children under 18 live in poverty, giving the City one of the highest child poverty rates in the state. The rate is higher for Latino families, with 58% of children under 18, and 74% of children under five, living in poverty. Of all household types, single-parent households headed by women are the poorest, with 62% with children under age five living in households with poverty-level incomes.

There is a strong correlation between literacy rates (early childhood education, K-12, and adult education) and the incidence of poverty. Many poor families are headed by parents who have not finished high school, and cannot compete for better-paying jobs. In Springfield, 26.6% of adults age 25 and over have not completed high school or earned a

GED; only 15.4% have earned a bachelor's degree. Without further education, many low-income parents are unlikely to earn incomes that will support their families.

The City's anti-poverty efforts focus on three broad categories: increasing education and literacy; increasing employment and training opportunities; and increasing household assets.

***Increasing education and literacy.*** Many low-income adults lack the education and English language proficiency needed to support their efforts to attain self-sufficiency. In order to assist individuals in overcoming these barriers, the City shall support Adult Basic Education, GED and English Language classes.

The City is active in many collaborative efforts to improve literacy and education of young children, including Cherish Every Child, Talk/Read/Succeed, and targeted efforts to address the achievement gap. The City supports and will pursue additional grant opportunities regarding these efforts.

***Increasing employment and training opportunities.*** Within the City, there is a mismatch between the jobs available and the skill levels of local residents; the problem is even more pronounced with regard to youth. In FY11-12, the City will support education, employment and training opportunities for at-risk youth.

In addition, the City has identified and will pursue economic development strategies that improve income, job expansion and job accessibility. Efforts will be made to develop partnerships with businesses and educational institutions to create work-site and distance learning strategies for job progression. Massachusetts Career Development Institute (MCDI) administers programs that provide job training, counseling and educational training to people who are unemployed or underemployed. The City administers the Senior Community Employment Program, which provides subsidized on-the-job training for adults 55 years and older.

The City will, in its projects and through contractual relationships with subgrantees, ensure compliance with the provision of Section 3 of the Housing and Urban Development (HUD) Act of 1968, which helps foster local economic development, neighborhood economic improvement, and individual self-sufficiency by assuring that job training, employment, and contracting opportunities will be made available for low- or very-low income residents in connection with projects and activities in their neighborhoods.

***Increasing household assets.*** Families living in poverty are often unable to take any steps toward building wealth, thereby continuing to struggle in poverty and being unable to support a better life for children or other family members. The City encourages strategies that enable families to save, to invest, and to become homeowners, and believes that these strategies support families and their future generations in escaping poverty.

Creation of affordable homeownership opportunities using HOME and NSP funds, the Section 8 Homeownership Program, use of City-owned tax-title houses for rehabilitation or redevelopment, and support for sweat-equity programs such as Habitat for Humanity, provide affordable homeownership opportunities. The City provides further support for low-income households to become homeowners through homebuyer education classes, home-buyers' support clubs, fair housing education, and post-purchase counseling.

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## NON-HOMELESS SPECIAL NEEDS HOUSING

### **Non-homeless Special Needs (91.220 (c) and (e))**

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Springfield’s overall goal with regard to Special Needs Populations is to support special needs populations with housing options, supportive services, and facilities as appropriate.

Many of the needs of persons with special needs are addressed in the sections that discuss the City’s strategies regarding community and economic development, housing, and homeless services. The City’s types of responses and the relationship to identified special needs populations are summarized in the following chart.

		Strategic Response					
		General Housing Needs	Permanent Supportive Housing	Transitional Housing	Supportive Services	Recreational or Other Programming	Other Facility
Special Needs Population	Elderly	✓			✓	✓	✓
	Persons with Disabilities	✓	✓		✓	✓	✓
	Persons with Alcohol or other Drug Addiction		✓		✓		
	Victims of Domestic Violence	✓		✓	✓		
	Persons with HIV/AIDS	Strategies for this population are covered in the section about Housing Opportunities for Persons With AIDS (HOPWA)					

The City’s specific objectives and strategies to meet those objectives are below.

- Support persons who are elderly or disabled to remain in their homes or otherwise access stable affordable housing. Strategies:
  1. Provide elderly and disabled homeowner with deferred payment loans to perform needed emergency repair to their homes.

2. Allow modifications needed due to mobility limitations to be financed under the homeowner emergency repair program. This will be funded as part of the Homeowner Emergency Repair Program.
  3. Support fair housing education and advocacy.
- Provide community support for elders and persons with disabilities. Strategies:
    1. Provide senior centers with programming and support directed toward elderly residents.
    2. Provide supportive services for seniors and persons with disabilities.
    3. Create permanent supportive housing opportunities.
  - Promote housing stability and treatment for persons with behavioral health disabilities and people with alcohol or other drug addiction. Strategies:
    1. Create permanent supportive housing opportunities
    2. Provide community support for people in recovery from alcohol or drug addiction.
    3. Provide programs which seek to engage active substance abusers, with the goal of encouraging treatment. The City is providing operating support for the Homeless Resource Center, which prioritizes engagement around recovery.
  - Support victims of domestic violence in their transition to safety and housing stability.

## **Housing Opportunities for People with AIDS**

1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
4. Report on annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop

and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.

5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

**Brief summary description.** The City of Springfield administers the Housing Opportunities for Persons with AIDS (HOPWA) program for the three-county area of Hampden, Hampshire and Franklin Counties. In this area, there are 1939 reported cases of HIV/AIDS: 60 in Franklin County, 122 in Hampshire County, and 1757 in Hampden County.

The grant administrator for the HOPWA grant is the Springfield Office of Housing. The Director oversees the full grant; two senior program managers are responsible for generating contracts and monitoring program compliance; and the City's Community Development Administration and Finance office provides fiscal controls and oversight.

The Springfield area HOPWA grant is used to fund Tenant-Based Rental Assistance (TBRA); Short-Term Rent, Mortgage and Utility (STRMU) Assistance; housing information and advocacy/legal services; and supportive services. In past years, over 70% of funds have been used to provide Tenant-Based Rental Assistance or Short Term Rental, Utilities or Mortgage Assistance. The rest of the funds go to supportive services, including Rental Start-Up (first, last and security deposit) and legal assistance related to housing issues.

**Report on 2009-10 actions.** In FY09-10, recipients of HOPWA funding served 425 households. The funded agencies provided Tenant-Based Rental Assistance (TBRA) for 27 households; Short-Term Rent, Mortgage, and Utility (STRMU) Assistance for 76 households; housing information and advocacy/legal services to 106 households; and supportive services to 216 households. FY10-11 activities are still underway, and will be reported in the City's 2010-2011 CAPER.

Projected goals and actual accomplishments are summarized in the following table:

Organization	Type of Services	Performance Measure	Projected Accomplishment	FY09-10 Actual Accomplishment
HIV/AIDS Law Consortium	Housing advocacy & legal services	Households	100	65
Cooley Dickinson AIDS Care	TBRA	Households	10	13
New North Citizens Council	Shallow Subsidy/Support Services	Households	150	76/76
River Valley Counseling Center	TBRA/Housing Info & Referral	Households	12	14

**Evaluation of progress.** Provider organizations regularly meet target goals. The primary barrier in our region to achieving the goal of meeting the housing needs of persons with AIDS is the lack of sufficient resources in the face of such overwhelming need.

**Annual HOPWA output goals.** The annual output goals for HOPWA for FY11-12 are:

Short-term Assistance	50 Households
Rental Assistance	35 Households
Housing Info/ Advocacy & Legal Services	200 Households
Support Services	60 Households

**Leveraging.** Housing services leverage substantial supportive services and health care funds.

**Distribution of funds.** Because the highest rates of HIV/AIDS are overwhelmingly in the cities located in Hampden County (Springfield, Holyoke and Chicopee), this area is targeted to receive the bulk of the funding.

In order to select providers of HOPWA programs, Springfield undertakes a formal Request for Proposals process. The funding opportunity is advertised through a legal notice and direct mailing to potential sponsors, including faith-based organizations. The RFP solicits annual goals for each eligible HOPWA activity.

In FY09, the City RFP process was designated as a three-year round of funding. Agencies funded in the first year would receive renewal funding in the following two

years, provided that they met performance targets and complied with all grant obligations. For FY12, the City expects to put out an RFP for three years of funding.

**Barriers encountered.** Through consultation with consumers and service providers, the single greatest stated housing need has been identified as affordable rental housing. The preference is for scattered-site housing with a range of wrap around services to be matched to the household needs. The greatest obstacle to serving this need is the lack of sufficient resources to provide both the number and depth of subsidy required. In recognition of this, HOPWA has prioritized rental assistance activities.

**Expected trends.** Due to improved medication regimens, people with HIV/AIDS are living longer and have a higher quality of life. The primary housing need identified by the community for this population is housing affordability. Some households also need supportive services to maintain their housing.

In Western Massachusetts, the highest contributing factor to HIV infection is injection drug use. Due to this factor, impacted households have barriers to accessing and retaining housing that are in addition to affordability. These include overcoming negative tenant histories and criminal backgrounds. These households are in need housing information and referral, and advocacy and legal services related to housing issues.

Within Hampden County, there is not a shortage of housing units, but there is a shortage of affordable units. Consequently, development of housing facilities has not been identified as a priority need for HOPWA funds.

**Planned Evaluations/studies/assessments.** No evaluations, studies or other assessments are planned for FY11-12.

## **Specific HOPWA Objectives**

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

Additional funding sources are committed to meeting the housing needs of persons with AIDS as follows:

- Springfield receives a McKinney Supportive Housing Program grant to provide permanent supportive housing to 13 individuals and three families impacted by AIDS.
- Springfield commits the use of HOME tenant-based rental assistance to serve individuals with AIDS.

## NEIGHBORHOOD REVITALIZATION STRATEGY AREA

The City of Springfield intends to maintain its intense efforts to fundamentally change its urban neighborhoods that are located within the NRSAs. These communities are home to some of the City's poorest residents and have a wealth of ethnic diversity. The residents, businesses owners, and key stakeholders within the NRSA are dynamic, diverse, and eager for positive change and new investment.

The premise of a NRSA is that a concentrated investment of resources in a limited impact area can have a substantial impact for a targeted revitalization area. Springfield's strategy for these areas hinges on a coordinated marshalling of resources, including those of federal, state and local governments; the private sector; community organizations; and neighborhood residents.

Springfield's NRSA initiatives started in 2005 with initial planning, investment in capacity, and identification of partners and resources. As a result, revitalization has been taking place at a steady rate since NRSA designation, but many major initiatives were started in 2008 or 2009, and are still ongoing. In addition, success in the NRSAs has been handicapped by the down-turn in the housing market. These neighborhoods have been very hard-hit by foreclosures, and now have significant numbers of vacant and abandoned homes and blighted commercial structures. Continued investment in these neighborhoods has the potential to take advantage of redevelopment of these properties, would build on the work that that has been initiated, and would support the City's overall efforts to attract private investment.

Specific objectives and strategies for each of the NRSAs are below. Many of these are subsets of goals otherwise set forth in this plan, demonstrating an intention to focus some programs specifically in the NRSAs.

### **Specific NRSA Objectives**

#### **THE SOUTH END**

During this second year of the Consolidated Plan, the City's specific objectives for the South End and strategies to meet those objectives are below.

#### **Objective 1. Attract and retain business on Main Street.**

Strategies:

- a. Provide technical assistance to businesses.
- b. Continue road and streetscape improvements along Main Street.

- c. Provide funding to improve building facades along Main Street.

**Objective 2. Increase income diversity by providing new housing ownership opportunities.**

Strategies:

- a. Create infill homeownership opportunities on vacant lots in the neighborhood.
- b. Promote homeownership in the neighborhood through an incentive buyer down payment program.

**Objective 3. Improve appearance and appeal of existing apartment buildings.**

Strategies:

- a. Provide funding to undertake the rehabilitation of apartment buildings throughout the neighborhood, especially in the Hollywood section.
- b. Remove blighted structures in and around the Hollywood section.

**Objective 4. Increase the visibility and safety of Emerson Wight Park.**

Strategies:

- a. Undertake park improvements and reconfiguration as set forth in plan for redevelopment of Emerson Wight Park.

**Objective 5. Improve opportunities and support for neighborhood residents.**

Strategies:

- a. Support key agencies in the neighborhood
- b. Provide neighborhood-level outreach and information regarding the City's emergency repair program.

**Objective 6. Increase public safety.**

Strategies:

- a. Clear abandoned and vacant property.
- b. Continue with quality of life code enforcement sweeps in neighborhood.
- c. Demolish blighted houses in the neighborhood.

## **THE OLD HILL/SIX CORNERS NRSA**

### **Objective 1. Attract retail, commercial, and market-rate housing to the State Street Corridor.**

Strategies:

- a. Promote market-rate housing and commercial opportunities in historic buildings and commercial opportunities on available lots on State Street.

### **Objective 2. Improve appearance of the Central Street Corridor.**

Strategies:

- a. Continue to develop single-family homes along both sides of Central Street, east of Pine Street.

### **Objective 3. Increase income diversity by providing new housing ownership opportunities.**

Strategies:

- a. Create infill homeownership opportunities on vacant lots in the neighborhood.
- b. Promote homeownership in the neighborhood through an incentive buyer down payment program.

### **Objective 4. Assist existing homeowners to preserve their housing and stay in the neighborhood.**

Strategies:

- a. Provide neighborhood-level outreach and information regarding the City's homeowner emergency repair program.

### **Objective 5. Increase public safety.**

Strategies:

- a. Clear abandoned and vacant property.
- b. Continue with quality of life code enforcement sweeps in neighborhood.
- c. Demolish blighted houses in the neighborhood.

**Objective 6. Improve the physical attractiveness of the neighborhood.**

Strategies:

- a. Target streets with newly-developed homeownership opportunities for street improvements.

**MEMORIAL SQUARE/BRIGHTWOOD NRSA**

**Objective 1. Revitalize the Main Street retail/commercial corridor.**

Strategies:

- a. Through the Develop Springfield initiative, provide funding for façade and storefronts to business owners along the Main Street corridor.
- b. Provide street, sidewalk and streetscape improvements which augment the Mass Highway project, including on side streets directly off Main Street.

**Objective 2. Provide training to assist neighborhood residents to obtain living wage jobs, particularly jobs expected to be created as a result of the Baystate Hospital expansion.**

Strategies:

- a. Fund workforce development initiatives targeted to the North End.

**Objective 3. Increase income diversity by providing new housing ownership opportunities.**

Strategies:

- a. Create infill homeownership opportunities on vacant lots in the neighborhood.
- b. Promote homeownership in the neighborhood through an incentive buyer down payment program.
- c. Continue promotion of neighborhood homeownership through the Buy Springfield Now campaign and promotion of the Baystate employee assistance program.

**Objective 4. Assist existing homeowners to preserve their housing and stay in the neighborhood.**

Strategies:

- a. Provide neighborhood-level marketing of the City's homeowner emergency repair program.

**Objective 5. Improve neighborhood facilities.**

Strategies:

- a. Assist New North Citizens Council in the development of a new facility.

**Objective 6. Improve the physical attractiveness of the neighborhood.**

Strategies:

- a. Clear abandoned and vacant property.
- b. Continue with quality of life code enforcement sweeps.

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# Appendix

*2011-2012 Funding Sources and Uses*

*CDBG 2011-2012 Funding Allocations*

*Table 3: Consolidated Plan List of Projects*

*Certifications*

*Notices of Public Meetings*

*Notice of Release of Requests for Proposals*

**2011-2012 Funding Sources and Uses**

<b>CES</b>	<b>Amounts</b>
CDBG Entitlement	\$ 3,996,953.00
CDBG Carryover	\$ 400,000.00
CDBG Program Income	\$ 250,000.00
HOPWA	\$ 433,614.00
ESG Entitlement	\$ 164,666.00
HOME Entitlement	\$ 1,621,212.00
HOME Carryover	\$ 185,000.00
HOME Program Income	\$ 150,000.00
<b>TOTAL</b>	<b>\$ 7,201,445.00</b>

**CDBG Activities**

Administration	\$ 849,390.00
Public Service-Exempt	\$ 637,041.00
Public Service-Non-Exempt	\$ 110,000.00
Economic Development	\$ 350,000.00
Public Facilities/Parks/Infrastructure	\$1,083,920.00
Clearance and Demolition	\$ 761,102.00
Code Enforcement	\$ 40,000.00
Housing	\$ 703,000.00
Neighborhoods	\$ 90,000.00
Disposition	<u>\$ 22,500.00</u>

\$ 4,646,953.00

**HOME Activities**

<b>Program</b>	<b>Funding</b>
Administration	\$ 177,121.00
Homebuyer Assistance	\$ 250,000.00
Tenant Based Rental Assistance	\$ 350,000.00
Project Based Homeownership-CHDO	\$ 265,681.00
Project Based Homeownership-NON-CHDO	\$ 663,410.00
Rental Production	<u>\$ 250,000.00</u>

\$ 1,956,212.00

**ESG Activities**

<b>Program</b>	<b>Funding</b>
Administration	\$ 8,233.00
Homeless Shelter Operations	\$ 57,633.00
Homeless Essential Services	\$ 49,400.00
Homeless Prevention	<u>\$ 49,400.00</u>

\$ 164,666.00

**HOPWA Activities**

<b>Program</b>	<b>Funding</b>
Administration	\$ 13,008.00
Project Sponsor Administration	\$ 30,353.00
HOPWA	<u>\$390,253.00</u>

\$ 433,614.00

**CDBG 2011-2012 Funding Allocations**

<b>Project Title</b>	<b>Amount</b>
Economic Development Prog Delivery	\$ 50,000.00
Economic Development Programs	\$100,000.00
Workforce Development Programs	\$200,000.00
Existing Homeowner Rehab-Emergency Repairs	\$100,000.00
Lead Abatement Program	\$ 50,000.00
HEARTWAP Program	\$175,000.00
Housing Program Delivery-Rehabilitation	\$ 78,000.00
Housing Program Delivery-Direct Assistance	\$100,000.00
Historic Restoration-Rehab blight	\$ 75,000.00
Home Retention & Community Revitalization	\$ 75,000.00
Receivership Program-Emergency Repairs	\$ 50,000.00
Clearance and Demolition - Program Delivery	\$ 28,000.00
Bond Payment	\$433,102.00
Demolition of Vacant/Abandon Properties Acquisition/Disposition	\$300,000.00
Code Enforcement - Street Sweeps	\$ 22,500.00
Park Reconstruction	\$ 40,000.00
Streets/Sidewalks	\$733,920.00
Neighborhood Capacity Building Program Delivery.	\$350,000.00
Graffiti Removal	\$ 45,000.00
	\$ 45,000.00



**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**            City of Springfield, Massachusetts

**Priority Need**                    Housing

**Project**                            First Time Homebuyer Financial Assistance Program

**Description**

Funding for the first time homebuyers financial assistance program, eligible households will be provided purchase assistance (down payment, closing costs and interest rate buy down) at the time of closing; priority funding will be made available to first time homebuyers acquiring foreclosed properties. The program is operated by the Office of Housing.

**Objective category:**    Suitable Living Environment     Decent Housing             Economic Opportunity  
**Outcome category:**    Availability/Accessibility             Affordability                     Sustainability

**Location/Target:** CDBG eligible target neighborhoods

Objective Number DH-2	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... HOME            \$250,000.00 ..... HOPWA ..... Total Formula            \$250,000.00 ..... Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding            \$250,000.00 ..... Total ..... .....
HUD Matrix Code 13	CDBG Citation N/A	
Type of Recipient Grantee/Subrecipient	CDBG National Objective N/A	
Start Date (mm/dd/yyyy) 07/01/2011	Completion Date (mm/dd/yyyy) 06/30/2012	
Performance Indicator Households	Annual Units 100	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**      City of Springfield, Massachusetts

**Priority Need**                      Housing

**Project**                              Rental Production

**Description**

Funds for a program to expand and/or preserve affordable rental housing. The program will be operated by the Office of Housing. Funds will be loaned to both for profit and non-profit developers.

**Objective category:**    Suitable Living Environment     Decent Housing                       Economic Opportunity  
**Outcome category:**     Availability/Accessibility               Affordability                               Sustainability

**Location/Target Area:**    Springfield, MA

Objective Number DH-1	Project ID
HUD Matrix Code 14B	CDBG Citation N/A
Type of Recipient Grantee/Subrecipient	CDBG National Objective N/A
Start Date (mm/dd/yyyy) 07/01/2011	Completion Date (mm/dd/yyyy) 06/30/2012
Performance Indicator Housing Units	Annual Units 10
Local ID	Units Upon Completion

**Funding Sources:**

CDBG	.....
ESG	.....
HOME	\$250,000.00
HOPWA	.....
Total Formula	\$250,000.00
Prior Year Funds	.....
Assisted Housing	.....
PHA	.....
Other Funding	\$250,000.00
Total	.....

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name** City of Springfield, Massachusetts

**Priority Need** Housing

**Project** Project Based Homeownership - CHDO

**Description**

Funds for developers to acquire and rehabilitate and/or construct housing for resale to income eligible households.

**Objective category:** Suitable Living Environment     Decent Housing     Economic Opportunity  
**Outcome category:**  Availability/Accessibility     Affordability     Sustainability

**Location/Target Area: Springfield, MA**

Objective Number DH-1	Project ID	<b>Funding Sources:</b>	.....
HUD Matrix Code 14G	CDBG Citation 570.208(a)(3)	CDBG	.....
Type of Recipient Grantee/Subrecipient	CDBG National Objective LMH	ESG	.....
Start Date (mm/dd/yyyy) 07/01/2011	Completion Date (mm/dd/yyyy) 06/30/2012	HOME	\$265,681.00
Performance Indicator Housing Units	Annual Units 4	HOPWA	.....
Local ID	Units Upon Completion	Total Formula	\$265,681.00
		Prior Year Funds	.....
		Assisted Housing	.....
		PHA	.....
		Other Funding	\$265,681.00
		Total	.....

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name** City of Springfield, Massachusetts

**Priority Need** Housing

**Project** Project Based Homeownership – NON-CHDO

**Description**

Funds for NON-CHDO developers to acquire and rehabilitate and/or construct housing for resale to income eligible households.

**Objective category:** Suitable Living Environment  Decent Housing  Economic Opportunity  
**Outcome category:**  Availability/Accessibility  Affordability  Sustainability

**Location/Target Area:** Springfield, MA

Objective Number DH-1	Project ID	<b>Funding Sources:</b>	.....
HUD Matrix Code 14G	CDBG Citation 570.208(a)(3)	CDBG	.....
Type of Recipient Grantee/Subrecipient	CDBG National Objective LMH	ESG	.....
Start Date (mm/dd/yyyy) 07/01/2011	Completion Date (mm/dd/yyyy) 06/30/2012	HOME	\$663,410.00
Performance Indicator Housing Units	Annual Units 1	HOPWA	.....
Local ID	Units Upon Completion	Total Formula	\$663,410.00
		Prior Year Funds	.....
		Assisted Housing	.....
		PHA	.....
		Other Funding	\$663,410.00
		Total	.....

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**                      City of Springfield, Massachusetts

**Priority Need**                                Housing

**Project**                                        Tenant Based Rental Assistance (TBRA)

**Description**

Rental assistance will be provided to special needs households. Ongoing rental assistance is provided to as many as 50 households in an initiative that links housing subsidies with supportive services for chronically homeless individuals. One time security deposit assistance is being provided to as many as 50 households to assist them in moving from homelessness into stable housing.

**Objective category:**    Suitable Living Environment     Decent Housing                       Economic Opportunity  
**Outcome category:**     Availability/Accessibility                       Affordability                                       Sustainability

**Location/Target Area:** City of Springfield

Objective Number DH-1	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... HOME                      \$350,000.00 ..... HOPWA ..... Total Formula                      \$350,000.00 ..... Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding                      \$350,000.00 ..... Total ..... .....
HUD Matrix Code 31F	CDBG Citation N/A	
Type of Recipient Grantee/Subrecipient	CDBG National Objective N/A	
Start Date (mm/dd/yyyy) 07/01/2011	Completion Date (mm/dd/yyyy) 06/30/2012	
Performance Indicator Households	Annual Units 50	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need** ..... Planning & Administration

**Project** ..... ESG Administration

**Description**

The Office of Housing will utilize these funds for the planning & execution of the ESG Program, including general management and oversight,

**Objective category:**     Suitable Living Environment    Decent Housing                     Economic Opportunity  
**Outcome category:**    Availability/Accessibility             Affordability                                     Sustainability

**Location/Target Area:** Springfield, Ma

Objective Number N/A	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... \$8,233.00 HOME ..... HOPWA ..... Total Formula ..... \$8,233.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$8,233.00
HUD Matrix Code 21A	CDBG Citation N/A	
Type of Recipient Grantee/Subrecipients	CDBG National Objective N/A	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units N/A	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:     the Homeless     Persons with HIV/AIDS     Persons with Disabilities     Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need** ..... Homeless

**Project** ..... ESG Homeless Essential Services

**Description**

Funds will be provided to homeless service providers to operate ESG eligible service programs for homeless households.

**Objective category:**     Suitable Living Environment     Decent Housing     Economic Opportunity  
**Outcome category:**     Availability/Accessibility     Affordability     Sustainability

**Location/Target Area:** Springfield, Ma

Objective Number SL-1	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... \$49,400.00 HOME ..... HOPWA ..... Total Formula ..... \$49,400.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$49,400.00
HUD Matrix Code 03T	CDBG Citation N/A	
Type of Recipient Grantee/Subrecipients	CDBG National Objective N/A	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator People	Annual Units TBD	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless     Persons with HIV/AIDS     Persons with Disabilities     Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need** ..... Homeless

**Project** ..... ESG Homeless Prevention

**Description**

Funds will be provided to homeless service providers to operate ESG eligible homeless prevention programs.

**Objective category:**  Suitable Living Environment     Decent Housing     Economic Opportunity  
**Outcome category:**  Availability/Accessibility     Affordability     Sustainability

**Location/Target Area:** Springfield, Ma

Objective Number SL-1	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... \$49,400.00 HOME ..... HOPWA ..... Total Formula ..... \$49,400.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$49,400.00
HUD Matrix Code 03T	CDBG Citation N/A	
Type of Recipient Grantee/Subrecipients	CDBG National Objective N/A	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator People	Annual Units TBD	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless     Persons with HIV/AIDS     Persons with Disabilities     Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's**                      City of Springfield Massachusetts

**Priority Need**                      Homeless

**Project**                              ESG Homeless Shelter Operations

**Description**

Funds will be provided to existing emergency shelter operators to expend the current capacity of emergency systems.

**Objective category:**    Suitable Living Environment     Decent Housing                       Economic Opportunity  
**Outcome category:**     Availability/Accessibility                       Affordability                       Sustainability

**Location/Target Area:** Springfield, Ma

Objective Number DH-1	Project ID	<b>Funding Sources:</b> CDBG ..... ESG                      \$57,633.00 ..... HOME ..... HOPWA ..... Total Formula                      \$57,633.00 ..... Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$57,633.00 .....
HUD Matrix Code 03T	CDBG Citation N/A	
Type of Recipient Grantee/Subrecipients	CDBG National Objective N/A	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator People	Annual Units TBD	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless     Persons with HIV/AIDS     Persons with Disabilities     Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need** ..... Planning & Administration

**Project** ..... HOPWA Administration

**Description**

The Office of Housing will utilize these funds for the planning and execution of the HOPWA Program, including general management and oversight.

**Objective category:** Suitable Living Environment    Decent Housing    Economic Opportunity  
**Outcome category:** Availability/Accessibility    Affordability    Sustainability

**Location/Target Area:** N/A

Objective Number N/A	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... HOME ..... HOPWA ..... \$13,008.00 Total Formula ..... \$13,008.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$13,008.00
HUD Matrix Code 21A	CDBG Citation N/A	
Type of Recipient Grantee/Subrecipients	CDBG National Objective N/A	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator N/A	Annual Units N/A	
Local ID	Units Upon Completion	

The primary purpose of the project is to help: the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need** ..... Planning & Administration

**Project** ..... HOPWA Project Sponsor Administration

**Description**

The Office of Housing will allocate these funds for administrative expenses associated with HOPWA funding.

**Objective category:** Suitable Living Environment    Decent Housing    Economic Opportunity  
**Outcome category:** Availability/Accessibility    Affordability    Sustainability

**Location/Target Area:** Tri-County areas; Hampden, Hampshire and Franklin Counties

Objective Number N/A	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... HOME ..... HOPWA ..... \$30,353.00 Total Formula ..... \$30,353.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$30,353.00
HUD Matrix Code 31D	CDBG Citation N/A	
Type of Recipient Grantee/Subrecipients	CDBG National Objective N/A	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator N/A	Annual Units N/A	
Local ID	Units Upon Completion	

The primary purpose of the project is to help: the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need** ..... Non-Homeless Special Needs

**Project** ..... HOPWA

**Description**

Funding to provide rental assistance, short term subsidies and support services to households impacted by HIV/AIDS. Programs will be operated by human service providers in the tri-county areas: Hampshire and Franklin counties

**Objective category:** Suitable Living Environment    X Decent Housing    Economic Opportunity  
**Outcome category:** X Availability/Accessibility    Affordability    Sustainability

**Location/Target Area:** Tri-County areas; Hampden, Hampshire and Franklin Counties

Objective Number DH-1	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... HOME ..... HOPWA ..... \$390,253.00 Total Formula ..... \$390,253.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$390,253.00 .....
HUD Matrix Code 31	CDBG Citation N/A	
Type of Recipient Grantee/Subrecipients	CDBG National Objective LMH	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units 25	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**      City of Springfield Massachusetts

**Priority Need**                      Planning & Administration

**Project**                              CDBG Planning & Administration

**Description**

Funding for the planning and execution of the CDBG program; including the general management and oversight, fiscal management and compliance.

**Objective category:**      Suitable Living Environment      Decent Housing      Economic Opportunity  
**Outcome category:**      Availability/Accessibility      Affordability      Sustainability

**Location/Target Area:**

N/A

Objective Number N/A	Project ID	<b>Funding Sources:</b> CDBG ..... \$849,390.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$849,390.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$849,390.00
HUD Matrix Code 21A	CDBG Citation N/A	
Type of Recipient Grantee	CDBG National Objective N/A	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator N/A	Annual Units N/A	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**            City of Springfield Massachusetts

**Priority Need**                    Human Capital

**Project**                            Public Service

**Description**

CDBG funds will be used for public service programs to improve the lives of low income residents of the City of Springfield. Categories of funding may include but are not necessarily limited to programs for youth, elders, job training, GED, self-sufficiency training, health care, gang prevention, day care for young children, substance abuse and housing security.

**Objective category:**         Suitable Living Environment        Decent Housing        Economic Opportunity  
**Outcome category:**         Availability/Accessibility        Affordability        Sustainability

**Location/Target Area:**

CDBG eligible target areas in Springfield, MA

Objective Number SL-1	Project ID
HUD Matrix Code 05	CDBG Citation 570.201 (e)
Type of Recipient Grantee	CDBG National Objective LMC
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012
Performance Indicator People	Annual Units 5000
Local ID	Units Upon Completion

**Funding Sources:**

CDBG	\$747,041.00
ESG	.....
HOME	.....
HOPWA	.....
Total Formula	\$747,041.00
Prior Year Funds	.....
Assisted Housing	.....
PHA	.....
Other Funding	.....
Total	\$747,041.00

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**                      City of Springfield Massachusetts

**Priority Need**                                      Business Development

**Project**    Economic Development Program Delivery

**Description**

CDBG funds will be used to staff a Business Development person for eligible costs related to business assistance and to provide technical assistance to new businesses in CDBG target neighborhoods.

**Objective category:**              Suitable Living Environment              Decent Housing              x              Economic Opportunity  
**Outcome category:**              x Availability/ Accessibility              Affordability                                      Sustainability

**Location/Target Area:**

CDBG eligible target areas in Springfield, MA

Objective Number EO-1	Project ID	<b>Funding Sources:</b>	
HUD Matrix Code 18B	CDBG Citation 570.203 (b)	CDBG	\$50,000.00
Type of Recipient Grantee	CDBG National Objective LMJ	ESG	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	HOME	
Performance Indicator Jobs	Annual Units 2	HOPWA	
Local ID	Units Upon Completion	Total Formula	\$50,000.00
		Prior Year Funds	
		Assisted Housing	
		PHA	
		Other Funding	
		Total	\$50,000.00

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**                      City of Springfield Massachusetts

**Priority Need**                              Business Development

**Project**                                      Economic Development Programs

**Description**

Technical Assistance to further Economic Development in the City of Springfield with an emphasis on job creation within NRSA neighborhoods.

**Objective category:**            Suitable Living Environment            Decent Housing            x    Economic Opportunity  
**Outcome category:**            x Availability/ Accessibility            Affordability                                    Sustainability

**Location/Target Area:**

CDBG eligible target areas and NRSA neighborhoods in Springfield, MA

Objective Number EO-1	Project ID	<b>Funding Sources:</b> CDBG ..... \$100,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$100,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$100,000.00 .....
HUD Matrix Code 18C	CDBG Citation 570.201	
Type of Recipient Grantee	CDBG National Objective LMJ	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Jobs	Annual Units 3	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs



**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need**  
Housing

**Project**  
Existing Homeowner Rehab – Emergency Repairs

**Description**

The Office of Housing with offer 0% deferred interest loans to income eligible homeowner's to complete emergency repairs or modifications to accommodate mobility limitation to homeowners.

**Objective category:** Suitable Living Environment     Decent Housing    Economic Opportunity  
**Outcome category:**  Availability/Accessibility    Affordability    Sustainability

**Location/Target Area:** Springfield, Ma

Objective Number DH-1	Project ID	<b>Funding Sources:</b>	.....
HUD Matrix Code 14A & 14B	CDBG Citation 570.202	CDBG	\$100,000.00
Type of Recipient Grantee	CDBG National Objective LMH	ESG	.....
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	HOME	.....
Performance Indicator Housing Units	Annual Units 15	HOPWA	.....
Local ID	Units Upon Completion	Total Formula	\$100,000.00
		Prior Year Funds	.....
		Assisted Housing	.....
		PHA	.....
		Other Funding	.....
		Total	\$100,000.00
			.....

The primary purpose of the project is to help: the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** City of Springfield Massachusetts

**Priority Need** Housing

**Project** Lead Abatement

**Description**

The Office of Housing will use CDBG funds to match a Lead Abatement Grant to loans to income eligible homeowners to complete lead abatement.

**Objective category:** Suitable Living Environment     Decent Housing    Economic Opportunity  
**Outcome category:**  Availability/Accessibility    Affordability    Sustainability

**Location/Target Area:** Springfield, Ma

Objective Number DH-1	Project ID	<b>Funding Sources:</b> CDBG ..... \$50,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$50,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$50,000.00
HUD Matrix Code 14A & 14B	CDBG Citation 570.202	
Type of Recipient Grantee	CDBG National Objective LMH	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units 15	
Local ID	Units Upon Completion	

The primary purpose of the project is to help: the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need** ..... Housing

**Project** ..... HEARTWAP Program

**Description**

The Office of Housing will provide staff to operate a state funded heating system repair and replacement program for income eligible households. Some funding will set aside to pay for direct costs that exceed the programmatic limits for system repairs and replacement.

**Objective category:**    Suitable Living Environment    X Decent Housing    Economic Opportunity  
**Outcome category:**    X Availability/Accessibility    Affordability    Sustainability

**Location/Target Area:** Springfield, Ma

Objective Number DH-1	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... \$175,000.00 HOME ..... HOPWA ..... Total Formula ..... \$175,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$175,000.00
HUD Matrix Code 14F	CDBG Citation 570.202	
Type of Recipient Grantee	CDBG National Objective LMH	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units 350	
Local ID	Units Upon Completion	

The primary purpose of the project is to help: the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need**  
..... Housing

**Project**  
..... Housing Program Delivery – Rehabilitation

**Description**

Funds for staff costs associated with administering housing rehabilitation programs including homeowner rehabilitation, project based homeownership, rental rehabilitation, graffiti and lead removal programs operated through the Office of Housing.

**Objective category:** Suitable Living Environment    X Decent Housing    Economic Opportunity  
**Outcome category:** X Availability/Accessibility    Affordability    Sustainability

**Location/Target Area:** Eligible households in Springfield, Ma

Objective Number DH-1	Project ID	<b>Funding Sources:</b> CDBG ..... \$78,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$78,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$78,000.00
HUD Matrix Code 14H	CDBG Citation 570.202	
Type of Recipient Grantee	CDBG National Objective LMH	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Linked	Annual Units Linked to Activity	
Local ID	Units Upon Completion	

The primary purpose of the project is to help: the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts .....

**Priority Need**  
..... Housing .....

**Project**  
..... Housing Program Delivery – Direct Assistance .....

**Description**

Funds for staff costs associated with administering homebuyer/homeowner assistance programs; including First Time Homebuyers. NRSA homebuyer incentive and homeowner emergency repair programs. The program is administered through the Office of Housing.

**Objective category:** Suitable Living Environment    X Decent Housing    Economic Opportunity  
**Outcome category:** X Availability/Accessibility    Affordability    Sustainability

**Location/Target Area:** Springfield, Ma

Objective Number DH-1	Project ID	<b>Funding Sources:</b> CDBG ..... ESG ..... \$100,000.00 HOME ..... HOPWA ..... Total Formula ..... \$100,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$100,000.00
HUD Matrix Code 13	CDBG Citation 570.201 (n)	
Type of Recipient Grantee	CDBG National Objective LMH	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units Linked to Activity	
Local ID	Units Upon Completion	

The primary purpose of the project is to help: the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**            City of Springfield Massachusetts

**Priority Need**                    Neighborhood Enhancement

**Project**                            Historic Restoration-Rehab Blight

**Description**

The Office of Planning & Economic Development will work in conjunction with the Office of Housing in looking for funding to historic renovation of City owned properties. The properties will be put out to RFP if chosen. The properties have to be within one of the City's local or national registered historic districts.

**Objective category:**            Suitable Living Environment     Decent Housing             Economic Opportunity  
**Outcome category:**            Availability/Accessibility        Affordability                     Sustainability

**Location/Target Area:**  
CDBG eligible properties in Springfield, MA

Objective Number DH-3	Project ID	<b>Funding Sources:</b> CDBG                                    \$75,000.00 ESG                                        ..... HOME                                    ..... HOPWA                                 ..... Total Formula                         \$75,000.00 Prior Year Funds                     ..... Assisted Housing                    ..... PHA                                        ..... Other Funding                         ..... Total                                        \$75,000.00 ..... .....
HUD Matrix Code 14G	CDBG Citation 570.280 (b) (2)	
Type of Recipient Grantee	CDBG National Objective SBS	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units 3	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** City of Springfield Massachusetts

**Priority Need** Housing

**Project** Home Retention and Revitalization Program

**Description**

The Home Retention and Revitalization Program will complete home repairs, modifications or rehab project in any of the eligible areas of Springfield. All projects will serve low income, family homeowners that will consist of either families with children, elderly, military vets or disabled.

**Objective category:** Suitable Living Environment    X Decent Housing    Economic Opportunity  
**Outcome category:** X Availability/Accessibility    Affordability    Sustainability

**Location/Target Area:** Springfield, Ma

Objective Number DH-1	Project ID	<b>Funding Sources:</b> CDBG ..... \$75,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$75,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$75,000.00
HUD Matrix Code 06	CDBG Citation 570.201 (h)	
Type of Recipient Grantee/Subrecipients	CDBG National Objective LMH	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units 25	
Local ID	Units Upon Completion	

The primary purpose of the project is to help: the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's** ..... City of Springfield Massachusetts

**Priority Need** ..... Housing

**Project** ..... Receivership

**Description**

Funds will be made available to encourage participation in receivership properties where code violations are detrimental to health, safety and wellbeing of the occupants. Funds will be used for rehabilitation to correct code violations and other problems that affect the habitability of the dwelling.

**Objective category:** Suitable Living Environment    X Decent Housing    Economic Opportunity  
**Outcome category:** Availability/Accessibility    Affordability    X Sustainability

**Location/Target Area:** Eligible Housing units in Springfield, Ma

Objective Number DH-3	Project ID	<b>Funding Sources:</b> CDBG ..... \$50,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$50,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$50,000.00
HUD Matrix Code 14B	CDBG Citation 570.202	
Type of Recipient Grantee	CDBG National Objective LMH	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units 20	
Local ID	Units Upon Completion	

The primary purpose of the project is to help: the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**            City of Springfield Massachusetts

**Priority Need**                    Neighborhood Enhancement

**Project**                            Clearance & Demo- Program Delivery

**Description**

Funding for staff costs associated with the clearance and demolition of blighted properties in CDBG eligible areas. The program is administered through the Office of Housing.

**Objective category:**     Suitable Living Environment            Decent Housing            Economic Opportunity  
**Outcome category:**    Availability/ Accessibility            Affordability             Sustainability

**Location/Target Area:**

CDBG Target areas in Springfield

Objective Number SL-3	Project ID	<b>Funding Sources:</b> CDBG ..... \$28,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$28,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$28,000.00 .....
HUD Matrix Code 04	CDBG Citation 570.201 (d)	
Type of Recipient Grantee	CDBG National Objective LMA	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Linked to Activity	Annual Units Linked to Activity	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**                      City of Springfield Massachusetts

**Priority Need**                                      Neighborhood Enhancement

**Project**    Bond Payment

**Description**

Funding will be used to pay debt service on City Bonds.

**Objective category:**     Suitable Living Environment    Decent Housing                       Economic Opportunity  
**Outcome category:**    Availability/Accessibility                       Affordability                       Sustainability

**Location/Target Area:**

CDBG Target areas in Springfield

Objective Number SL-3	Project ID	<b>Funding Sources:</b> CDBG ..... \$433,102.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$433,102.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$433,102.00 .....
HUD Matrix Code 04	CDBG Citation 570.201 (d)	
Type of Recipient Grantee	CDBG National Objective SBS	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Public Facilities	Annual Units 1	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**                      City of Springfield Massachusetts

**Priority Need**                                      Neighborhood Enhancement

**Project**    Demolition of Vacant/Abandon Properties

**Description**

The Office of Housing will utilize CDBG funds to oversee the demo of vacant/abandoned properties located within the CDBG target areas.

**Objective category:**     Suitable Living Environment                      Decent Housing                      Economic Opportunity  
**Outcome category:**    Availability/ Accessibility                      Affordability                       Sustainability

**Location/Target Area:**  
NRSA and NSP areas

Objective Number SL-3	Project ID	<b>Funding Sources:</b> CDBG ..... \$300,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$300,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$300,000.00 .....
HUD Matrix Code 04	CDBG Citation 570.201 (d)	
Type of Recipient Grantee	CDBG National Objective LMA	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units 30	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:     the Homeless     Persons with HIV/AIDS     Persons with Disabilities     Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**      City of Springfield Massachusetts

**Priority Need**                      Neighborhood Enhancement

**Project**                              Acquisition/Disposition

**Description**

Funds to provide staff and administrative costs associated with the acquisition and disposition of tax title properties. Program is designed to effect redevelopment.

**Objective category:**     Suitable Living Environment     Decent Housing                       Economic Opportunity  
**Outcome category:**     Availability/Accessibility             Affordability                               Sustainability

**Location/Target Area:**

CDBG eligible properties in Springfield, MA

Objective Number DH-1	Project ID
HUD Matrix Code 02	CDBG Citation 570.201 (b)
Type of Recipient Grantee	CDBG National Objective LMA
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012
Performance Indicator People	Annual Units 75
Local ID	Units Upon Completion

**Funding Sources:**

CDBG	\$22,500.00
ESG	
HOME	
HOPWA	
Total Formula	\$22,500.00
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	
Total	\$22,500.00

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**      City of Springfield Massachusetts

**Priority Need**                      Neighborhood Enhancement

**Project**                              Targeted Code Enforcement-Street Sweeps

**Description**

CDBG funds will be used to conduct proactive street sweeps on Saturday's. They will be done on a house-house/street-street basis. All are located within CDBG eligible target neighborhoods.

**Objective category:**    Suitable Living Environment     Decent Housing             Economic Opportunity  
**Outcome category:**    Availability/Accessibility             Affordability                       Sustainability

**Location/Target Area:**

CDBG eligible properties in Springfield, MA

Objective Number DH-3	Project ID	<b>Funding Sources:</b> CDBG ..... \$40,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$40,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$40,000.00 .....
HUD Matrix Code 15	CDBG Citation 570.202 (c)	
Type of Recipient Grantee	CDBG National Objective LMA	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Housing Units	Annual Units 2000	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**            City of Springfield Massachusetts

**Priority Need**                    Neighborhood Enhancement

**Project**                            Park Reconstruction

**Description**

CDBG funds to be allocated to provide upgrades and improvements to Parks and Playgrounds in CDBG target areas. The Office of Community Development will work with the Park Department and the Capital Assets Department to complete these various projects.

**Objective category:**             Suitable Living Environment            Decent Housing            Economic Opportunity  
**Outcome category:**            Availability/Accessibility            Affordability             Sustainability

**Location/Target Area:**

CDBG eligible properties in Springfield, MA

Objective Number SL-3	Project ID
HUD Matrix Code 03F	CDBG Citation 570.201 (c)
Type of Recipient Grantee	CDBG National Objective LMA
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012
Performance Indicator People	Annual Units 6253
Local ID	Units Upon Completion

**Funding Sources:**

CDBG	\$733,920.00
ESG	.....
HOME	.....
HOPWA	.....
Total Formula	\$733,920.00
Prior Year Funds	.....
Assisted Housing	.....
PHA	.....
Other Funding	.....
Total	\$733,920.00

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**            City of Springfield Massachusetts

**Priority Need**                    Neighborhood Enhancement

**Project**                            Streets/Sidewalk Improvements

**Description**

DPW will prepare plans specifications and bidding docs for the paving of streets and the replacement or reconstruction of sidewalks that will improve the infrastructure system in these CDBG eligible neighborhoods which will also compliment other projects in eligible areas.

**Objective category:**     Suitable Living Environment     Decent Housing     Economic Opportunity  
**Outcome category:**     Availability/Accessibility     Affordability     Sustainability

**Location/Target Area:**

CDBG eligible properties in Springfield, MA

Objective Number SL-3	Project ID
HUD Matrix Code 03K & 03L	CDBG Citation 570.201 (c)
Type of Recipient Grantee	CDBG National Objective LMA
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012
Performance Indicator People	Annual Units 10,000
Local ID	Units Upon Completion

**Funding Sources:**

CDBG	..... \$350,000.00
ESG	.....
HOME	.....
HOPWA	.....
Total Formula	..... \$350,000.00
Prior Year Funds	.....
Assisted Housing	.....
PHA	.....
Other Funding	.....
Total	..... \$350,000.00

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**            **City of Springfield Massachusetts**

**Priority Need**                    **Human Capital**

**Project**                            **Neighborhood Capacity Building Program**

**Description**

Funds will be allocated for staffing costs associated with building capacity within existing neighborhood organizations to undertake neighborhood revitalization projects.

**Objective category:**     Suitable Living Environment            Decent Housing             Economic Opportunity  
**Outcome category:**     Availability/ Accessibility            Affordability            Sustainability

**Location/Target Area:**

CDBG Target areas in Springfield

Objective Number SL-1	Project ID	<b>Funding Sources:</b> CDBG ..... \$45,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$45,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$45,000.00 ..... .....
HUD Matrix Code 19C	CDBG Citation 570.201 (p)	
Type of Recipient Grantee	CDBG National Objective LMA	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Organizations	Annual Units 10	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:     the Homeless     Persons with HIV/AIDS     Persons with Disabilities     Public Housing Needs

**Table 3C  
Consolidated Plan Listing of Projects**

**Jurisdiction's Name**      City of Springfield Massachusetts

**Priority Need**                      Neighborhood Enhancement

**Project**                              Graffiti

**Description**

Funds for staff and materials associated with the removal of graffiti from privately-owned buildings. This program is administered through the Office of Housing.

**Objective category:**     Suitable Living Environment    Decent Housing                      Economic Opportunity  
**Outcome category:**    Availability/Accessibility            Affordability                       Sustainability

**Location/Target Area:**

CDBG eligible areas in Springfield, MA

Objective Number SL-3	Project ID	<b>Funding Sources:</b> CDBG ..... \$45,000.00 ESG ..... HOME ..... HOPWA ..... Total Formula ..... \$45,000.00 Prior Year Funds ..... Assisted Housing ..... PHA ..... Other Funding ..... Total ..... \$45,000.00
HUD Matrix Code 14H	CDBG Citation 570.202	
Type of Recipient Grantee	CDBG National Objective LMA	
Start Date (mm/dd/yyyy) 7/1/2011	Completion Date (mm/dd/yyyy) 6/30/2012	
Performance Indicator Business	Annual Units 25	
Local ID	Units Upon Completion	

The primary purpose of the project is to help:  the Homeless  Persons with HIV/AIDS  Persons with Disabilities  Public Housing Needs

Certifications

DRAFT


[masslive.com](http://masslive.com)

## BEST LOCAL CLASSIFIEDS

### Springfield

CITY OF SPRINGFIELD MASSACHUSETTS NOTICE OF PUBLIC HEARINGS CITIZEN INPUT ANNUAL ACTION PLAN 7/1/2011-6/30/2012 The City of Springfield, through the Office of Community Development, is pleased to announce that they will hold two public hearings regarding the development of the Action Plan for Program Year 2011-2012. The Public Hearings will be held Tuesday, January 18, 2011, Rebecca Johnson, 55 Catharine Street at 6:00 p.m. and Tuesday, January 25, 2011, Chestnut Accelerated Middle School at 6:00 p.m. to identify priority needs in the preparation for the Annual Action Plan for the July 1, 2011-June 30, 2012 Program Year. The goals of the hearings are to obtain comments and input from the citizens about the needs and neighborhoods or cities. The major initiatives for this year will be Code Enforcement, Public Infrastructure, Quality of Life Issues, Parks and Public Facilities, Job Training, Youth, Special Needs Persons, Elderly, Disabled Persons, Persons with HIV/AIDS, Homeless Persons, Affordable Housing and Homebuyer Counseling and Assistance. For additional information, please contact the Office of Community Development at 413-787-6050. All interested parties are invited to attend. The City of Springfield is an REG. CIUDAD DE SPRINGFIELD, MASSACHUSETTS AVISO DE AUDIENCIAS PUBLICAS CIUDADANO DE ENTRADA PLAN DE ACCION ANUAL 7/1/2011-6/30/2012 La ciudad de Springfield, a través de la Oficina de Desarrollo Comunitario, se complace en anunciar que se llevar a cabo dos audiencias públicas sobre el desarrollo del Plan de Acción para el Programa de Año 2011-2012. La Audiencia Pública se llevará a cabo Martes, 18 de enero 2011, Rebecca Johnson, 55 Catharine Street a las 6:00 p.m. y Martes, 25 de Enero 2011, Chestnut Accelerated Middle School Secundaria a las 6:00 pm para identificar las necesidades prioritarias en la preparación del Plan de Acción Anual para el Julio 1, 2011 hasta Junio 30, 2012 del Programa. Los objetivos de las audiencias son para obtener comentarios y aportaciones de los ciudadanos sobre las necesidades y prioridades de barrio. Las principales iniciativas para este año serán de Cumplimiento del Código, la Infraestructura pública, la Calidad de Vida, Parques y Servicios Públicos, Formación del Empleo, Juventud, Personas con necesidades especiales, Adultos Mayores, Personas con Discapacidad, las Personas con VIH / SIDA, Personas sin Hogar, Vivienda Asequible y Orientación y Asistencia para Compradores de Vivienda. Para obtener información adicional, por favor comuníquese con la Oficina de Desarrollo Comunitario al 413-787-6050. Todas las partes interesadas con invitadas a asistir. La ciudad de Springfield es una de REG. (December 30)

Notices and Announcements - Legal Notices

Published in The Republican 12/30, Updated 12/30.

## AN OPEN INVITATION FROM THE OFFICE OF COMMUNITY DEVELOPMENT TO ALL CITY RESIDENTS TO PARTICIPATE IN TWO PUBLIC HEARINGS...

Residents are invited to participate in the planning process to identify neighborhood needs and priorities for program year 2011-2012. The Office of Community Development is searching for your input. Encourages new programs.  
Bring your ideas and get involved in the planning process for 2011-2012.

### ***Major Initiatives:***

Code Enforcement  
Public Infrastructure  
Quality of Life issues  
Parks and Public Facilities  
Job Training  
Youth  
Special Needs Persons  
Elderly  
Disabled Persons  
Persons with HIV/AIDS  
Homeless Persons  
Affordable Housing & Homebuyer Counseling and Assistance

Date: Tuesday, January 18, 2011  
Location: Rebecca Johnson, 35 Catherine Street  
Time: 6:00 p.m.

Date: Tuesday, January 25, 2011  
Location: Chestnut Accelerated Middle School, 355 Plainfield Street  
Time: 6:00 p.m.

For any reasonable accommodation request please provide 48 hours notice.

If you need additional information, please contact the Office of Community Development, 787-6050 or TTY 787-3641.

## UNA INVITACIÓN ABIERTA DE LA OFICINA DE DESARROLLO COMUNITARIO PARA TODOS LOS RESIDENTES DE LA CIUDAD PARA PARTICIPAR EN DOS AUDIENCIAS PÚBLICAS ...

Los residentes están invitados a participar en el proceso de planificación para identificar las necesidades del vecindario y las prioridades para el año de 2011-2012. La Oficina de Desarrollo Comunitario es la búsqueda de su opinión ...  
¡Aliente a los nuevos programas ...

Traiga sus ideas y participe en el proceso de planificación para 2011-2012.

### Principales Iniciativas:

Aplicación del Código  
Infraestructura Pública  
Calidad de Vida Cuestiones  
Parques y Servicios Públicos  
Empleo de Formación  
Juventud  
Personas con Necesidades Especiales  
Personas Mayores  
Las personas con Discapacidad  
Las Personas con VIH / SIDA  
Personas sin Hogar  
La Vivienda Económica y Asesoramiento para Compradores de Vivienda y Asistencia

Fecha: Martes, 18 de Enero 2011

Ubicación: Rebecca Johnson School, 55 Catherine Street

Hora: 6:00pm

Fecha: Martes, 25 de Enero 2011

Ubicación: Castanos Accelerated School Medio, 355 Plainfield Street

Hora: 6:00pm

Para cualquier solicitud de ajuste razonable sírvase proporcionar 48 horas de antelación.

Si necesita información adicional, por favor comuníquese con la Oficina de Desarrollo Comunitario, 767-6050 o al TTY 767-6641.

**AN OPEN INVITATION FROM  
THE OFFICE OF COMMUNITY  
DEVELOPMENT TO ALL CITY  
RESIDENTS TO PARTICIPATE IN  
TWO PUBLIC HEARINGS...**

Residents are invited to participate in the planning process to identify neighborhood needs and priorities for program year 2011-2012. The Office of Community Development is searching for your input. Encourages new programs.

Bring your ideas and get involved in the planning process for 2011-2012.

***Major Initiatives:***

Code Enforcement  
Public Infrastructure  
Quality of Life Issues  
Parks and Public Facilities  
Job Training  
Youth  
Special Needs Persons  
Elderly  
Disabled Persons  
Persons with HIV/AIDS  
Homeless Persons  
Affordable Housing & Homebuyer Counseling and Assistance

**Date:** Tuesday, January 18, 2011  
**Location:** Rebecca Johnson, 55 Catherine Street  
**Time:** 6:00 p.m.

**Date:** Tuesday, January 25, 2011  
**Location:** Chestnut Accelerated Middle School, 355 Plainfield Street  
**Time:** 6:00 p.m.

For any reasonable accommodation request please provide 48 hours notice.

If you need additional information, please contact the Office of Community Development, 787-6050 or TTY 787-6641.

**UNA INVITACIÓN ABIERTA DE LA OFICINA  
DE DESARROLLO COMUNITARIO PARA  
TODOS LOS RESIDENTES DE LA CIUDAD  
PARA PARTICIPAR EN DOS AUDIENCIAS  
PÚBLICAS ...**

Los residentes están invitados a participar en el proceso de planificación para identificar las necesidades del vecindario y las prioridades para el año de 2011-2012. La Oficina de Desarrollo Comunitario es la búsqueda de su opinión.  
Atenta a las nuevas peticiones.  
Tenga sus ideas y participe en el proceso de planificación para 2011-2012.

**Principales Iniciativas:**

Aplicación del Código  
Infraestructura Pública  
Calidad de Vida Cuestiones  
Parques y Servicios Públicos  
Empleo de Formación  
Juventud  
Personas con Necesidades Especiales  
Personas Mayores  
Las personas con Discapacidad  
Las Personas con VIH/ SIDA  
Personas sin Hogar  
La Vivienda Económica y Asesoramiento para Compradores de Vivienda y Asistencia

**Fecha:** Martes, 18 de Enero 2011

**Ubicación:** Rebecca Johnson School, 55 Catherine Street

**Hora:** 6:00pm

**Fecha:** Martes, 25 de Enero 2011

**Ubicación:** Castafios Accelerated School Medio, 355 Plainfield Street

**Hora:** 6:00pm

Para cualquier solicitud de ajuste razonable sírvase proporcionar 48 horas de antelación.

Si necesita información adicional, por favor comuníquese con la Oficina de Desarrollo Comunitario, 787-6050 o al TTY 787-6641.

# SPRINGFIELD MASSACHUSETTS

## AN OPEN INVITATION FROM THE OFFICE OF COMMUNITY DEVELOPMENT TO ALL CITY RESIDENTS TO PARTICIPATE IN TWO PUBLIC HEARINGS...

Residents are invited to participate in the planning process to identify neighborhood needs and priorities for program year 2011-2012. The Office of Community Development is searching for your input... Encourage your neighbors...

Bring your ideas and get involved in the planning process for 2011-2012.

### MAJOR INITIATIVES:

- Child Enrichment
- Public Infrastructure
- Quality of Life Issues
- Parks and Public Facilities
- Job Training
- Youth
- Social Needs Persons
- Elderly
- Disabled Persons
- Persons with HIV/AIDS
- Homeless Persons
- Alcohol & Substance Counseling and Assistance

Date: Tuesday, January 18, 2011  
 Location: Palawan Johnson, 50 Catherine Street  
 Time: 6:00 pm  
 Date: Tuesday, January 25, 2011  
 Location: Cleveland Hospital Middle Street, 365 Plainfield Street  
 Time: 8:00 pm

For any reasonable accommodation request please provide 48 hours notice.

If you need additional information, please contact the Office of Community Development, 787-3050 or TTY 787-6841.

## UNA INVITACIÓN ABIERTA DE LA OFICINA DE DESARROLLO COMUNITARIO PARA TODOS LOS RESIDENTES DE LA CIUDAD PARA PARTICIPAR EN DOS REUNIONES PÚBLICAS

Las reuniones están invitadas a participar en el proceso de planificación para identificar las necesidades del vecindario y las prioridades para el año 2011-2012. La Oficina de Desarrollo Comunitario es la encargada de su calidad... Ayuda a sus nuevos programas...

Traga sus ideas y participe en el proceso de planificación para 2011-2012.

### PRINCIPALES INICIATIVAS:

- Agenda del Cotizo
- Infraestructura Pública
- Calidad de Vida Ciudadana
- Parks y Servicios Públicos
- Energía y Formación Juvenil
- Personas con Necesidades Especiales
- Personas Mayores
- Las personas con Discapacidad
- Las Personas con VIH / SIDA
- Personas sin Hogar
- La Vivienda Escondida y Asesoramiento para Compradores de Vivienda y Asistencia

Fecha: Martes, 18 de Enero 2011  
 Ubicación: Palawan Johnson, 50 Catherine Street  
 Hora: 6:00pm  
 Fecha: Martes, 25 de Enero 2011  
 Ubicación: Cleveland Hospital, 365 Plainfield Street  
 Hora: 8:00pm

Para cualquier solicitud de ajuste razonable si vase por favor, 48 horas de anticipación.

Si necesita información adicional, por favor comuníquese con la Oficina de Desarrollo Comunitario, 787-3050 o el TTY 787-6841.

**AD TEXT**

Springfield

CITY OF SPRINGFIELD, MASSACHUSETTS OFFICE OF COMMUNITY DEVELOPMENT AND THE OFFICE OF HOUSING NOTICE OF REQUEST FOR PROPOSALS COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG), EMERGENCY SHELTER GRANT (ESG), AND HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA) PROGRAMS PROGRAM YEAR: JULY 11, 2011 - JUNE 30, 2012 The City of Springfield's Office of Community Development and Office of Housing is seeking proposals for inclusion in its 2011-2012 Action Plan. The RFP's will be available beginning Tuesday, February 1, 2011 through Tuesday March 1, 2011 at the Office of Community Development, 36 Court Street, Room 101, from 8:30 a.m.- 4:00 p.m. The deadline for proposal submission is no later than 12:00 pm, Tuesday, March 1, 2011. The Deadline is firm. Written comments will be accepted regarding the RFP by 4:00 pm, Tuesday, February 15, 2011; cke.ly@springfieldcityhall.com The City of Springfield is an Equal Opportunity Employer CIUDAD DE SPRINGFIELD, MASSACHUSETTS OFICINA DE DESARROLLO COMUNITARIO Y LA OFICINA DE LA VIVIENDA AVISO DE LA SOLICITUD DE PROPUESTAS DESARROLLO DE LA COMUNIDAD BLOCK GRANT (CDBG), REFUGIO DE EMERGENCIA DE SUBVENCIN (ESG), VIVIENDA DE OPORTUNIDADES PARA PERSONAS CON SIDA (HOPWA) PROGRAMAS AO DEL PROGRAMA: 11 JUL 2011 hasta 30 JUN 2012 La ciudad de Springfield Oficina de Desarrollo Comunitario y la Oficina de Vivienda invita a presentar propuestas para su inclusi3n en su Plan de Acci3n 2011-2012. La RFP's estar disponible a partir Martes, 01 de Febrero 2011 hasta el Mi3rcoles 01 de Marzo 2011 en la Oficina de Desarrollo Comunitario, 36 Court Street, Sala 101, de 8:30 am-4:00 pm. La fecha l3mite para la presentaci3n de la propuesta es no m3s tarde de las 12:00 pm, Martes, 1 de Marzo 2011. La fecha l3mite es firme. Los comentarios escritos sern aceptados en relaci3n con la solicitud de propuestas a las 4:00 pm, Martes, 15 de Febrero 2011; cke.ly@springfieldcityhall.com La ciudad de Springfield es un Empleador que Ofrece Igualdad de Oportunidades (January 18)

Related Categories: Notices and Announcements - Legal Notice  
Published in *The Republican* 1/18. Updated 1/18.

DEPARTMENT OF THE ARMY  
WASHINGTON, D. C.

NOTICE TO THE PUBLIC

The Army is seeking proposals for the construction of a new barracks building at Fort Belvoir, Illinois. The building is to be approximately 100,000 square feet in area and will be used for housing of personnel. The estimated cost of the building is \$1,000,000.00. Proposals should be submitted to the Chief of Engineers, Department of the Army, Washington, D. C., by the date specified below.

Proposals should be submitted to the Chief of Engineers, Department of the Army, Washington, D. C., by the date specified below. The proposals should be in accordance with the instructions contained in the Request for Proposals (RFP) and should be sealed and marked with the name of the contractor and the name of the project. The proposals should be submitted in triplicate.

The proposals should be submitted to the Chief of Engineers, Department of the Army, Washington, D. C., by the date specified below. The proposals should be in accordance with the instructions contained in the Request for Proposals (RFP) and should be sealed and marked with the name of the contractor and the name of the project. The proposals should be submitted in triplicate.

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NOTICE TO THE PUBLIC

The Army is seeking proposals for the construction of a new barracks building at Fort Belvoir, Illinois. The building is to be approximately 100,000 square feet in area and will be used for housing of personnel. The estimated cost of the building is \$1,000,000.00. Proposals should be submitted to the Chief of Engineers, Department of the Army, Washington, D. C., by the date specified below.

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The proposals should be submitted to the Chief of Engineers, Department of the Army, Washington, D. C., by the date specified below. The proposals should be in accordance with the instructions contained in the Request for Proposals (RFP) and should be sealed and marked with the name of the contractor and the name of the project. The proposals should be submitted in triplicate.

1/18/11

Community Development Agenda --

Code Enforcement - eliminate blighted properties.

1. Plywooded properties give an image of blight so paint the plywood a color complementing the rest of the structure
2. Implement fines on owners of blighted properties whether they be owner-occupied, investors or financial institutions - record liens at the Registry to get ahead of the mortgages
3. Continue to "clean and lien". Include cosmetic painting as part of the cleaning.
4. Include "public service" court-ordered Defendants as part of the crews.
5. Continue to speed up the tax title bidding and auctioning of properties
6. Somehow, advertise these actions to inhibit owners from neglecting their properties - include a bulletin in the property tax mailings
7. Increase the assets devoted to the receivership program for blighted properties -- it's been very successful

Quality of Life Issues --

1. Continue the anti-graffiti program. It's been very successful in keeping graffiti under control and by its very nature inhibiting more graffiti
2. Support the Flex Squad which attacks a myriad of problems
3. Continue to support the Farmer's Markets in the City - providing fresh produce at reasonable prices. Farmer's Markets, particularly the one at Forest Park, provide a venue for social cohesion among residents. I'm concerned about the fresh fruit and vegetable displays at markets in the lower socio-economic neighborhoods they're only a low fraction of the displays in the more affluent neighborhood, affecting the health of residents in the lower socio-economic neighborhoods.
4. Continue to support the community gardens in the City. They, too, improve the health of residents and provide a connection to the community that would otherwise be lacking.
5. Promote exercise and healthy eating among residents, particularly among the younger people where obesity can be caught and corrected.

Russell Seelig

1/18/11



### Hungry Hill Neighborhood Council Community Development Block Grant Funds 2011-12

Looking back over the years, Community Development funding has been essential for our Neighborhood and the need for assistance continues.

For more than thirty years the Hungry Hill Council has been submitting testimony to substantiate the need for funding. Ironically, the requests are similar year after year.

The Hungry Hill Senior Center is now located in the Sullivan Safety Complex. This Center offers a variety of services, from cultural, social, recreational, to health screening, fire assistance, food stamp, insurance, etc. Our neighborhood has a high concentration of elderly homeowners who are on fixed income. Health related programs such as our fitness and chair exercise programs are essential to helping seniors remain active and in their homes. Our seniors also give back - this year the Center's knitters gave over 400 scarves, hats and mittens to the four schools in our neighborhood so low-income children will know we care and they will be a little warmer. The Senior Center Director coordinates all the programs and activities. Persons regardless of age are able to receive assistance or information as to where assistance can be obtained at the Center. Funding to allow the Center to continue programs and activities is essential.

Housing rehabilitation is essential. A large percentage of our housing stock was constructed prior to 1940 and in danger of becoming substandard. Funds are needed to prevent blight, decay and destruction. A low interest and/or no interest loan program should be offered to homeowners to encourage and assist housing improvements. The free paint program was also successful in our neighborhood. Incentives to encourage home ownership, especially two family dwellings are needed. We support any efforts that will improve the housing stock, assist homeowners and attract first-time homebuyers.

Along with housing rehabilitation is the need for strict and consistent code enforcement. Properties that are allowed to have debris, broken windows, unregistered vehicles, etc. are unsightly and destroy the quality of life for our residents. There should be sufficient funding for housing code inspections and follow-up to be answered in a timely manner and resolution must be as quick as possible. Also, inspectors should be encouraged to address code issues they observe without waiting for a complaint. Only then will the owners of blighted property know the City is serious about preserving the quality of life in its neighborhoods.

Our Council also recognizes the need for strict and consistent enforcement of City ordinances. The Police Department's Ordinance Squad has been successful in addressing the quality of life issues. Loud noise, litter, vandalism, speeding, loitering, etc. are not major crimes but are the reasons many of our residents are leaving our neighborhood and city. Funding to allow this valuable unit to continue is imperative.

Our Parks are very important and vital in areas where there are so many low income residents. Improvements to the parks should be on-going. Funds should be available to keep playground equipment maintained and updated.

Finally, our neighborhood is very fragile and we recognize the limits of funding. We do know that if these issues are not addressed we will be faced with more deterioration and crime. It will cost less now to help stabilize our neighborhood than it will cost to have to turn it around.

Thank you for your time and the opportunity to present our needs.

## ECHO for Sustainable Development

January 25, 2011

Ms. Cathy Buono  
Community Development Office  
City Hall Room 514  
36 Court Street  
Springfield, MA 01105

Dear Ms. Buono,

Springfield Works is a program formed by a community, labor and employer alliance that seeks to assess, prepare, mentor, place and support low-income men and women of Springfield to enter apprenticeship trainings in the building trades and in other workforce development programs. This pre-apprenticeship training ran a pilot project from April until June 2010, and was partly funded by monies from the Commonwealth Corporation of MA. Included in the training was an overview of the building trades industry, essential technical skills, entrepreneurial skills, worker rights, and salary issues. Training was followed by apprenticeship placements and mentoring.

We started the program with 22 students and we successfully graduated a class of 27 participants. Today, I'm here to inform you that we have assisted 18 people find jobs in the building trades and in other professions. We believe that projects like Springfield Works need to become a cornerstone of the City of Springfield to support its effort in building the capacity of its citizens, to improve their quality of life.

Springfield Works goes hand in hand with the overarching goals and objectives of the Community Development Office of *Neighborhood Improvement, Strategic Investment, Asset Building and Household Stability*.

Springfield Works particularly addresses the City's Economic Development Objectives of *promoting an environment that encourages entrepreneurship, strengthens existing businesses, and expands economic opportunities, and expand job training and job-readiness programs to effectively develop a competitive workforce*.

Today we come before you to seek your assistance to support Springfield Works to continue its mission to build one worker at a time to enter into an apprenticeship program in the building trades, to re-build Springfield one block at a time.

Springfield Works partners include ECHO for Sustainable Development, Pioneer Valley Project, Western MA Jobs with Justice, UMass-Amherst, The Construction Institute, MA Latino Chamber of Commerce, MA AFL-CIO, PV Central Labor Council, PV Building Trades Council, WMCOSIL, Carpenters.

We look forward to working with you to making Springfield's goals and objectives a reality.

Very truly yours,

Eduardo Suárez  
Executive Director

413-731-0760 or 413-335-6224; email [director@echohd.org](mailto:director@echohd.org)

649 Terry Blvd. Suite 101, Springfield, MA 01104



## City of Springfield, Massachusetts

### NOTICE OF REQUEST FOR PROPOSALS

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG),  
Emergency Shelter Grant (ESG) and  
Housing Opportunities for Persons with Aids (HOPWA) Programs

PROGRAM YEAR: July 1, 2011-JUNE 30, 2012

The Office of Community Development and Office of Housing is seeking proposals for inclusion in its 2011-2012 Action Plan.

The RFP's will be available beginning Tuesday, February 1, 2011 through Tuesday, March 1, 2011 at the Office of Community Development, 38 Court Street, Room 101 from 8:30 am-4:00 pm. The deadline for proposal submission is no later than 12:00 pm on Tuesday, March 1, 2011.

**The deadline is firm.**

Written comments will be accepted regarding the RFP by 4:00 pm, Tuesday, February 15, 2011; [ckclly@springfieldcityhall.com](mailto:ckclly@springfieldcityhall.com)

*The City of Springfield is an Equal Opportunity Employer*



## **Ciudad de Springfield, Massachusetts**

**AVISO DE LA SOLICITUD DE PROPUESTAS**

**DESARROLLO DE LA COMUNIDAD Block Grant (CDBG),**

**Subsidio de Emergencia Refugio (ESG) y Oportunidades de Vivienda para  
Personas con SIDA (HOPWA) Programas**

**AÑO DEL PROGRAMA: Julio 1, 2011 a Junio 30, 2012.**

La Oficina de Desarrollo Comunitario y la Oficina de Vivienda está buscando propuestas para su inclusión en su Plan de Acción 2011-2012.

La RFP's estará disponible a partir Martes, 01 de Febrero 2011 a través de Martes, 01 de Marzo 2011 en la Oficina de Desarrollo Comunitario, 36 Court Street, Room 101 from 8:30 am-4:00 pm. 36 Court Street, Sala 101, de 8:30 am-4: 00 pm.

El plazo para la presentación de la propuesta es no más tarde de las 12:00 pm el Martes, 01 de Marzo 2011.

**La fecha límite es firme.**

Los comentarios escritos serán aceptados en relación con la solicitud de propuestas antes de las 4:00 pm, Martes, 15 de Febrero 2011;  
[cskelly@springfieldciviltail.com](mailto:cskelly@springfieldciviltail.com)

*La ciudad de Springfield es un Empleador que Ofrece Igualdad de Oportunidades*

## A PUBLIC HEARING

To Receive Citizen Comment on Springfield's  
DRAFT Annual Action Plan  
7/1/2011-6/30/2012  
Wednesday, April 13th, 2011, at 5:00 PM  
City Hall, Room 220

Copies of the DRAFT Plans will be available for public review and thirty day comment period starting on April 8th at:

- Office of Community Development 36, Room 101;
- Office of Housing, 1600 E Columbus Ave, 1st Floor;
- Department of Health and Human Services, 95 State Street;
- Office of Planning & Economic Development, 70 Tapley St.
- Electronic version will be available on the City's website [http://www.springfieldcityhall.com/eos/Services/dept\\_ed.htm](http://www.springfieldcityhall.com/eos/Services/dept_ed.htm)

Interested parties are also invited to submit written comments. The deadline for comments is by 4:00 pm, Friday, May 6, 2011, [ekolty@springfieldcityhall.com](mailto:ekolty@springfieldcityhall.com)

Please contact the Office of Community Development at 787-6050 or TTY 787-6641 for additional information.

## UNA AUDIENCIA PÚBLICA

Para recibir el ciudadano comentar de Springfield  
PROYECTO de Plan de acción anual  
7/1/2011-6/30/2012  
Miércoles, 13 de abril de 2011 a las 5:00 PM  
Ayuntamiento, sala de 220

Copias de los planes de proyecto estará disponibles para revisión y período de comentario de treinta días desde el 8 de abril en:

- Oficina de Desarrollo Comunitario de 36, habitación 101;
- Oficina de Vivienda, 1600 E Columbus Ave, planta;
- Departamento de Salud y Servicios Humanos, Calle de estado 95;
- Oficina de Desarrollo Económico y Planificación, 70 otro St.
- Versión electrónica estará disponible en el sitio Web de la ciudad [http://www.springfieldcityhall.com/eos/Services/dept\\_cd.htm](http://www.springfieldcityhall.com/eos/Services/dept_cd.htm)

También se invitan a las partes interesadas a presentar observaciones por escrito. La fecha límite para comentarios es de 4:00 pm del viernes, 6 de Mayo de 2011; [ckcity@springfieldcityhall.com](mailto:ckcity@springfieldcityhall.com)

Póngase en contacto con la Oficina de Desarrollo Comunitario en 787-6050 o TTY 787-6641 para obtener información adicional.