

SPRINGFIELD PUBLIC SCHOOLS

REPORT ON APPLYING STUDENT AGREED UPON PROCEDURES IN RELATION TO STUDENT ACTIVITY FUNDS

YEAR ENDED JUNE 30, 2022

Yong Ju No, CPA Director of Internal Audit

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THE CITY OF SPRINGFIELD, MASSACHUSETTS

OFFICE OF INTERNAL AUDIT'S REPORT ON APPLYING AGREED-UPON PROCEDURES IN ACCORDANCE WITH THE MASSACHUSETTS DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION AGREED-UPON PROCEDURES AND AUDIT GUIDELINES: STUDENT ACTIVITY FUNDS

January 19, 2024

To the Superintendent and School Committee Springfield, Massachusetts

I have inspected the financial records, reviewed policies and procedures and conducted tests of the internal control processes in place to administer the Student Activities of Springfield Public Schools for the year ended June 30, 2022. The purpose of this inspection was to determine if the financial records, policies and procedures, and internal control processes in place are sufficient to support the objectives of the School Committee of Springfield Public Schools as it relates to the Student Activities.

My procedures were designed using the *Massachusetts Department of Elementary and Secondary Education Audit Guidelines: Student Activity Funds.* These guidelines were used in reaching my conclusion.

As a result of my procedures, certain matters came to my attention that I have reported in the accompanying Schedule of Results.

Except for those matters reported in the accompanying Schedule of Results, I conclude that the financial records, policies and procedures, and internal control processes in place are sufficient to support the objectives of the management of the Student Activities of Springfield Public Schools.

I did not conduct an examination or review on the accompanying Schedule of Student Activity Balances – Cash Basis and Schedule of Activities- Cash Basis. Had I performed additional procedures, other matters might have come to my attention that would have been reported to you.

My inspection is not meant to be construed as an audit or opinion rendered by a Certified Public Accountant.

Respectfully submitted,

JUNE 30, 2022

ASSETS

Cash and cash equivalents	\$	265,080
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STUDENT ACTIVITY BALANCES

CHESTNUT NORTH STUDENT COUNCIL	\$ 81
CHESTNUT SOUTH BOOK CLUB	76
COMMERCE BOYS' BASEBALL CLUB	320
COMMERCE BOYS' BASKETBALL	1,422
COMMERCE BOYS' VOLLEYBALL	176
COMMERCE CAP AND GOWN	2,026
COMMERCE CHEERLEADING	9
COMMERCE CLASS OF 2022	5,027
COMMERCE CLASS OF 2023	1,040
COMMERCE CLASS OF 2024	235
COMMERCE CLASS OF 2025	385
COMMERCE DRAMA CLUB	142
COMMERCE FOOTBALL CLUB	369
COMMERCE GIRLS' BASKETBALL	139
COMMERCE IB COMMUNITY SERVICE CAS	231
COMMERCE JROTC	2,356
COMMERCE KEY CLUB	11
COMMERCE LITERARY MAGAZINE	39
COMMERCE NATIONAL HONORS SOCIETY	69
COMMERCE PERFORMING ARTS	711
COMMERCE PRIDE ACADEMY	533
COMMERCE PEER MEDIATION STUDENT MENTORS	14
COMMERCE SCHOOL STORE CLUB	739
COMMERCE STUDENT GOVERNMENT	151
COMMERCE TRACK CLUB	344
COMMERCE TRACK AND FIELD	171
COMMERCE WALKING AND FITNESS CLUB	236
COMMERCE YEARBOOK CLUB	1,315
PUTNAM ALLIED HEALTH CLUB	25
PUTNAM ANIME CLUB	260
PUTNAM ART CLUB	2,372
PUTNAM BOYS' SOCCER	577

PUTNAM BOYS' BASEBALL CLUB	286
PUTNAM BOYS' BASKETBALL CLUB	1
PUTNAM BIM CLUB	527
PUTNAM BLACK HISTORY MONTH	895
PUTNAM BOYS' VOLLEYBALL	328
PUTNAM BREAST CANCER	2,283
PUTNAM CARPENTRY CLUB	50
PUTNAM CHEERLEADING	17
PUTNAM CLASS OF 2021	620
PUTNAM CLASS OF 2022	682
PUTNAM CLASS OF 2023	4,660
PUTNAM DANCE CLUB	20
PUTNAM EARLY EDUCATION CLUB	170
PUTNAM FOOTBALL CLUB	88
PUTNAM FFA CLUB	3,248
PUTNAM GIRLS' BASKETBALL CLUB	221
PUTNAM GIRLS' BASKETBALL	934
PUTNAM GIRLS' SOFTBALL CLUB	62
PUTNAM GIRLS WHO CODE	300
PUTNAM GSA CLUB	243
PUTNAM HISTORY/ECONOMICS CLUB	166
PUTNAM INTERNATIONAL CLUB	172
PUTNAM JROTC	3,785
PUTNAM MACHINE TECH	96
PUTNAM MUSIC CLUB	24
PUTNAM NATIONAL HONORS SOCIETY	104
PUTNAM NJROTC CLUB	100
PUTNAM PROJECT PURPLE CLUB	755
PUTNAM RESTAURANT FOOD SERVICE CLUB	150
PUTNAM RETAIL CLUB	70
PUTNAM SKI & SNOWBOARD CLUB	1,376
PUTNAM SKILLS USA CLUB	7,059
PUTNAM STUDENT PARENT CLUB	693
PUTNAM SCHOOL STUDENT TRIP	35
PUTNAM TRACK CLUB	183
PUTNAM VOLLEYBALL CLUB	484
CENTRAL HIGH 7 FLAGS CLUB	1,211
CENTRAL HIGH ACADEMIC RECOG CLUB	205
CENTRAL HIGH ACTING CLUB 1	692
CENTRAL HIGH ACTING CLUB 2	186

CENTRAL HIGH ACTING CLUB 3	206
CENTRAL HIGH ADVENTURE CLUB	309
CENTRAL HIGH AERIE CLUB	282
CENTRAL HIGH ART CLUB	411
CENTRAL HIGH BOYS' SOCCER	2,380
CENTRAL HIGH BOYS' BASEBALL CLUB	1,966
CENTRAL HIGH BOYS' BASKETBALL CLUB	25
CENTRAL HIGH BAND CLUB	3,837
CENTRAL HIGH BEST BUDDIES CLUB	351
CENTRAL HIGH BOOK CLUB	650
CENTRAL HIGH BOYS TRACK	82
CENTRAL HIGH BUSINESS CLUB	8,087
CENTRAL HIGH CAP AND GOWN	26,002
CENTRAL HIGH CHEERLEADING	1
CENTRAL HIGH CHRISTIAN CLUB	79
CENTRAL HIGH CINEMA CLUB	25
CENTRAL HIGH COLOR GUARD	49
CENTRAL HIGH COMPUTER	50
CENTRAL HIGH DANCE CLUB	311
CENTRAL HIGH ELECTRONICS	3
CENTRAL HIGH ENGLISH AP CLUB	887
CENTRAL HIGH ENGINEERING CLUB	4
CENTRAL HIGH ENGLISH CLUB	443
CENTRAL HIGH FASHION CLUB	70
CENTRAL HIGH FIELD TRIP CLUB	199
CENTRAL HIGH FIELD HOCKEY CLUB	39
CENTRAL HIGH FOOTBALL CLUB	682
CENTRAL HIGH FOREIGN LANGUAGE CLUB	11,278
CENTRAL HIGH FRENCH CLUB	1,718
CENTRAL HIGH GIRLS' BASKETBALL CLUB	12
CENTRAL HIGH GIRLS PE CLUB	60
CENTRAL HIGH GIRLS' SOCCER	1,666
CENTRAL HIGH GIRLS TRACK CLUB	148
CENTRAL HIGH GRAPHICS CLUB	302
CENTRAL HIGH GREENHOUSE CLUB	6
CENTRAL HIGH GSA CLUB	1,064
CENTRAL HIGH GUIDANCE CLUB	2,256
CENTRAL HIGH HOCKEY CLUB	81
CENTRAL HIGH KEY CLUB	1,359
CENTRAL HIGH KEY CLUB ROSES	9

CENTRAL HIGH LACROSSE CLUB	650
CENTRAL HIGH LIBRARY CLUB	305
CENTRAL HIGH MATH HONORS SOCIETY	558
CENTRAL HIGH MISCELLANEOUS CLUB FUNDS	14
CENTRAL HIGH MUSICAL CLUB	7,860
CENTRAL HIGH NATIONAL HONORS SOCIETY	1,886
CENTRAL HIGH PEER ED CLUB	1,080
CENTRAL HIGH RENAISSANCE CLUB	425
CENTRAL HIGH ROBOTICS CLUB	172
CENTRAL HIGH SCHOOL STORE CLUB	1,092
CENTRAL HIGH SCIENCE CLUB	500
CENTRAL HIGH SHAKESPEARE CLUB	11,952
CENTRAL HIGH SKI & SNOWBOARD CLUB	55
CENTRAL HIGH SOFTBALL CLUB	278
CENTRAL HIGH SPED 1	23
CENTRAL HIGH SPED 2	88
CENTRAL HIGH SPORTS CLUB	1,312
CENTRAL HIGH STEP SQUAD CLUB	102
CENTRAL HIGH STUDENT GOVERNMENT	14,103
CENTRAL HIGH TEACHING ASIA CLUB	121
CENTRAL HIGH THE TALON CLUB	230
CENTRAL HIGH TRAVEL CLUB	265
CENTRAL HIGH VIDEO PRODUCTION CLUB	3,160
CENTRAL HIGH VOCAL CLUB	154
CENTRAL HIGH VOLLEYBALL CLUB	860
CENTRAL HIGH YEARBOOK CLUB	701
SCI TECH BOYS' BASKETBALL CLUB	490
SCI TECH BAND CLUB	29,340
SCI TECH SCHOOL BEAUTIFICATION CLUB	58
SCI TECH BLACK HISTORY MONTH	10
SCI TECH CAP AND GOWN	4,398
SCI TECH CHEERLEADING	195
SCI TECH CHINESE CLUB	49
SCI TECH CHOIR CLUB	130
SCI TECH CLASS OF 2022	1,510
SCI TECH CLASS OF 2023	4,125
SCI TECH CLASS OF 2024	1,849
SCI TECH CLASS OF 2025	2,017
SCI TECH CYBERCAT CROSSFIT	15
SCI TECH ELL ACADEMY CLUB	346

SCI TECH GIRLS' BASKETBALL CLUB	160
SCI TECH GIRLS TRACK CLUB	640
SCI TECH GSA CLUB	15
SCI TECH GUIDANCE CLUB	266
SCI TECH HOSA CLUB	272
SCI TECH INTERNATIONAL CLUB	171
SCI TECH LIBRARY CLUB	9
SCI TECH NATIONAL HONORS SOCIETY	76
SCI TECH JROTC CLUB	2,767
SCI TECH SCHOOL STORE CLUB	3
SCI TECH SOFTBALL CLUB	61
SCI TECH SWIM TEAM CLUB	456
SCI TECH VIDEO PRODUCTION CLUB	173
SCI TECH VOLLEYBALL CLUB	1,187
SCI TECH WRESTLING CLUB	1,245
SCI TECH YEARBOOK CLUB	26
SCI TECH YOUNG LIFE	4,563
RENAISSANCE EIGTH GRADE	59
RENAISSANCE BOYS' BASKETBALL CLUB	12
RENAISSANCE CHEERLEADING	71
RENAISSANCE CLASS OF 2022	1,783
RENAISSANCE CLASS OF 2023	636
RENAISSANCE CREW - LETELLIER'S	393
RENAISSANCE GIRLS' SOFTBALL	41
RENAISSANCE INTENSIVES CLUB	1
RENAISSANCE LIBRARY CLUB	113
RENAISSANCE SCHOOL STORE CLUB	10
RENAISSANCE SCIENCE FAIR	961
RENAISSANCE SENIOR PROM CLUB	(393)
RENAISSANCE SIXTH GRADE CLUB	617
RENAISSANCE SKI & SNOWBOARD CLUB	215
RENAISSANCE STUDENT ACTIVITIES CLUB	41
RENAISSANCE SWIM TEAM CLUB	47
RENAISSANCE VOLLEYBALL CLUB	152
RENAISSANCE YEARBOOK CLUB	4
STEM 5K STUDENT ACTIVITY	955
STEM INTERNATIONAL CLUB	201
STEM STUDENT ACTIVITIES CLUB	1,335
SOUTH END STUDENT ACTIVITIES CLUB	2,411
CHESTNUT TAG BAND CLUB	931

JUNE 30, 2022

CHESTNUT TAG SCHOOL STORE CLUB	2,445
CHESTNUT TAG STUDENT COUNCIL	279
CHESTNUT TAG STUDENT GOVERNMENT	1,403
CHESTNUT TAG TRAVEL CLUB	81
CHESTNUT TAG YEARBOOK CLUB	817
DUGGAN EIGTH GRADE	432
DUGGAN NAT'L JUNIOR HONOR SOCIETY	404
DUGGAN SPANISH CLUB	805
DUGGAN STUDENT COUNCIL MIDDLE SCH	314
DUGGAN YEARBOOK CLUB	869
FOREST PARK EIGTH GRADE	851
FOREST PARK SCHOOL STORE CLUB	306
FOREST PARK YEARBOOK CLUB	43
KENNEDY STUDENT COUNCIL	311
KENNEDY YEARBOOK CLUB	178
KILEY EIGTH GRADE	100
CONSERVATORY ANIME CLUB	259
CONSERVATORY ART CLUB	48
CONSERVATORY BAND CLUB	860
CONSERVATORY CLASS OF 2022	2,409
CONSERVATORY KINDNESS KICKSTARTERS	511
CONSERVATORY STUDENT COUNCIL	72
CONSERVATORY YEARBOOK CLUB	440
UNKNOWN VARIANCE	13,508
STUDENT ACTIVITY	

TOTAL STUDENT ACTIVITY
BALANCES

\$ 265,080

FOR THE YEAR ENDED JUNE 30, 2022

Receipts:	
Student activities	\$ 187,769
Disbursements:	
Student activities	(167,028)
Voids/Reversals/Transfers, Net:	
Student activities	(28,706)
Increase (decrease) in student activity balances	(7,965)
STUDENT ACTIVITY BALANCES AT BEGINNING OF YEAR	273,045
STUDENT ACTIVITY BALANCES AT END OF YEAR	\$ 265,080

FOR THE YEAR ENDED JUNE 30, 2022

SECTION I - ADMINISTRATION

Review School Committee Policy and Procedures

DESE Guideline

A. The School Committee should adopt policies and procedures for the creation, operation, control and public reporting of student activity accounts. These policies should be reviewed periodically and amended when necessary. The accounts by statute are the responsibility of the school principal and thus it is the direct responsibility of the principal to ensure that the statute, School Committee policies, and administrative procedures are fully adhered to in all aspects of operating student activity accounts.

Agreed Upon Procedures

- 1. Inquire and obtain evidence suggesting that policies have been adopted by the School Committee. Evidence should be included in School Committee minutes through a School Committee vote.
- 2. Review formal policies and procedures and determine if they are effective; consider the following:
 - a. Policies must require adequate internal control to ensure protection of student monies.
 - b. Policies must be complete and satisfy MGL.
 - c. Policies must only govern student activity money and not money that is governed under other MGL.
 - d. Procedures should be developed that support policy and provide for segregation of duties.
 - e. Policies and procedures must be updated when applicable.

Result

The procedures were performed without exception.

Authorization of Student Accounts

DESE Guideline

B. Although not required, it is good practice for the School Committee to approve each student activity annually. This should be done before the start of the school year unless activities are new and created during the year. The approval should include specific funding sources and objective/mission for each activity.

Agreed Upon Procedures

Obtain a listing of each active student activity and inquire if each student activity has been approved annually by the School Committee or if new, was approved during the year. Evidence should be included in the School Committee minutes through a School Committee vote.

FOR THE YEAR ENDED JUNE 30, 2022

Result

The procedures were performed without exception.

Appropriateness of Student Activity Accounts

DESE Guideline

C. A student activity account may be used for funds raised by student organizations, which will be expended by those students for their benefit. Funds raised or donated that are governed by laws other than the student activity laws cannot be deposited to a student activity account. In addition, funds belonging to staff through sunshine funds or vending machines or other activities not related to the students may not be deposited in the student activity account.

Agreed Upon Procedures

Obtain a listing of each active student activity. From this list, determine source of funding and objective of each student activity. Evaluate if funds have been properly deposited into the student activity account or if funds are more appropriately classified as revolving, gift, grant or other type of fund.

Result

The procedures were performed without exception.

Accounting System for Student Activity Funds

DESE Guideline

D. An accounting system for the student activity funds must be implemented and in a sufficient manner to facilitate basic reconciliation and control procedures. An accounting system may be an off-the-shelf accounting application, a properly designed electronic spreadsheet or for smaller student activity accounts, a manual system. The determination of the appropriate accounting system will vary school by school based on a variety of factors including volume and frequency of student activity transactions and the skills of those in charge with administering the day-to-day accounting for student activities.

Agreed Upon Procedures

- 1. Through inquiry and observation, verify that the accounting system used for the student activity funds will facilitate the following:
 - a. Accurate recording and reporting of cash receipts and disbursements by each student activity fund in the school student activity ledgers;

FOR THE YEAR ENDED JUNE 30, 2022

- b. Recording of a general cash and/or investment account that can be reconciled with the bank checking account for student activity maintained by the Principal, combined with the agency savings account maintained by the City/Town/District Treasurer; and
- c. General cash and/or investment accounts in aggregate can be reconciled to the aggregate detailed fund accounts within the student activity fund recorded for and held by each student activity.

Result

The procedures were performed without exception.

Training for Student Activities

DESE Guideline

E. The qualifications of the individuals involved with processing, recording and reporting student activity account transactions is adequate, and an ongoing process of training is in place to ensure that these individuals maintain the required level of skills to possess such duties.

Agreed Upon Procedures

- 1. Through inquiry, determine if all individuals who process, record, and report student activity transactions possess the skills necessary to perform the duties in an adequate manner.
- 2. Through inquiry, determine if there is an ongoing process of training in place.

Result

The procedures were performed with the following exception:

The advisors at Commerce High School, Central High School and Conservatory of Arts stated they did not receive any training on student activities protocols.

Corrective Action

The District is following up with these schools to ensure that the three advisors have been adequately trained.

FOR THE YEAR ENDED JUNE 30, 2022

SECTION II - STEWARDSHIP AND CUSTODIAL RESPONSIBILITY

School Committee Votes

DESE Guideline

A. Section 47 of Chapter 71 of MGL as amended by Chapter 66 of the Special Acts of 1996, requires that once the School Committee has accepted the provisions of this law, an agency account must be set up by the City/Town/District Treasurer. These are generally established as an interest-bearing savings account, and, if authorized by the School Committee, a checking account which acts as an imprest (replenishment) account to be administered by the School Principal.

Maximum checking account fund levels are established and annually voted on by the School Committee.

All deposits for fund raising and other student activities must be deposited in the agency account with the City/Town/District Treasurer. Disbursements may be made from either account.

Agreed Upon Procedures

- 1. Determine if the School Committee has accepted the provisions of Section 47 of Chapter 71 of MGL; evidence should be included in School Committee minutes through a School Committee vote or obtain certification of vote.
- 2. Determine that all student activity deposits are made to an agency account maintained by City/Town/District Treasurer.

Result

The procedures were performed without exception.

Bond for Faithful Performance

DESE Guideline

The Principal or their designee who are designated to operate and control the student activity checking account shall give bond for faithful performance to the municipality or district in such amount as the City/Town/District Treasurer shall determine to secure the Principal's faithful performance of their duties in connection with such account. Annually, the School Committee should authorize any such designees and ensure bond coverage.

FOR THE YEAR ENDED JUNE 30, 2022

Agreed Upon Procedures

Determine if the School Principal and/or their designee (if applicable) have given bond to the City/Town/District Treasurer for faithful performance, and that all designees have been properly authorized by the School Committee.

Result

The procedures were performed without exception.

Annual Audit of Student Activities

DESE Guideline

There shall be an annual audit of the student activity funds which shall be conducted in accordance with procedures as agreed upon between the School Committee and the auditor based upon guidelines issued by ESE. In addition, ESE recommends the audit be performed by an outside independent audit firm once every three years for those with activities greater than \$25,000. In the intervening years, the audit may be conducted by a responsible individual independent of the student activities, with the approval of the School Committee. Such an individual could be the Town Accountant, who already has audit powers under MGL Chapter 41 the Treasurer, or the School Business Manager if the School Business Manager is not involved in the administration or transactional processing of the student activities.

Agreed Upon Procedures

Determine if the annual audits have been performed, either by an outside independent audit firm or as is permissible, internally. Evidence of this may be obtained from reports developed as a result of the process.

Result

The procedures were performed without exception.

SECTION III - GENERAL OPERATING PROCEDURES

Bank Reconciliations

DESE Guideline

A. Bank reconciliations must be done at least quarterly (preferably monthly). A copy of the bank reconciliation should be sent to the School Business Administrator, School Committee, student officers, and City/Town/District Treasurer. Sign-offs must be performed by preparers and reviewers.

FOR THE YEAR ENDED JUNE 30, 2022

Agreed Upon Procedures

Through inquiry, observations, and review of sample bank reconciliations, determine if bank reconciliations are prepared at least quarterly and sent to the appropriate parties for review; and that sign-offs by both preparer and reviewer are included in the process.

Result

The procedures were performed with the following exception:

Although the student activity checking account is reconciled monthly, we noted an unreconciled variance between the student activity account balances in MUNIS and the reconciled bank balance in the amount of \$13,502 at the beginning of the year and \$13,508 at the end of the year. The District has been unable to specifically identify the cause of the variance.

Corrective Action

Reconciliations to the bank statement are performed by the City Treasurer. The District does not have access to these accounts.

Standardized Forms for Deposits and Disbursements

DESE Guideline

Standardized forms should be used for deposits and disbursements whenever possible.

Agreed Upon Procedures

While gaining an understanding of the internal control processes in place, determine if standard forms for deposits and disbursements are used.

Result

The procedures were performed without exception.

Periodic Reporting Timeline

DESE Guideline:

The School Committee and School Business Administrator should establish periodic reporting timelines. Financial reports should be created and submitted in accordance with those guidelines to the School Committee, School Business Office, Town Accountant, Treasurer and the individual student activity class/club advisors.

FOR THE YEAR ENDED JUNE 30, 2022

Agreed Upon Procedures

Through inquiry and analysis, determine if a requirement for the preparation and periodic submission to the School Committee, School Business Office, Town Accountant, Treasurer and the student activity class/club officers of financial reports exists; and if such policy is adhered with.

Result

The procedures were performed without exception.

Maintain Individual Subsidiary Accounts

DESE Guidelines

The School Principal shall maintain individual subsidiary accounts by program within the student activity control account. This will allow proper matching of program expenditures against revenues that are collected for that purpose as well as allow for the efficient determination of the program balance.

Aggregate subsidiary account balances should be reconciled no less than quarterly to the total control account.

Total control account balances should be reconciled no less than quarterly to the aggregate total of the School Principal's reconciled checking account and the agency account maintained by the Treasurer.

Agreed Upon Procedure:

Through inquiry and analysis, determine if subsidiary student activity account detail is maintained and if the aggregate of the subsidiary accounts is reconciled to the control account on a monthly basis.

Result:

The procedures were performed without exception.

SECTION IV - REVENUE, RECEIPTS AND DEPOSITS

Develop Revenue, Receipts and Deposit Policies and Procedures

DESE Guidelines

The receipts process is most susceptible to theft and abuse since cash collections for student activities are normally decentralized, and individuals collecting cash are often young students inexperienced with cash handling.

FOR THE YEAR ENDED JUNE 30, 2022

DESE recommends strict procedures for control of all receipts and should include at a minimum, the following controls:

- Receipts generated from the sale of a high-volume product such as the yearbook or admission to a highly attended event like the prom or other dance or ball, should be controlled through the use of pre-numbered receipts.
- A reconciliation process should be in place whereby pre-numbered receipts, tickets, attendance logs or other revenue source documents are reconciled to cash collected for particular activities prior to making a deposit in the bank. In the situation where it is impractical to use source documents, two people should count the cash and sign off on the process.
- The cash collection and deposit function should be segregated from the accounting and recording function.
- All student organizations receiving monies from any source should turn over such money to the School Principal or the Principal's designee within twenty-four hours from receipt of such funds. (If received on the weekend, then on the first business day after receipt of the funds.)
- Any money not deposited on the same day must be kept overnight in a locked vault, safe, or other secured locked area under no circumstance, should student activity monies be taken home overnight.
- All money turned over to the school by a student organization shall be accompanied by a school deposit slip stating the source of the monies, the amount being deposited, and signed by the person turning over the money to the office. If turned in by a student, this should be co-signed by the group advisor or a teacher, who should also keep a duplicate of the deposit slip.
- The School Principal or the Principal's designee should deposit into the agency account all monies received from student activity organizations at a minimum on a weekly basis. Written evidence of receipt should be obtained from the City/Town/District Treasurer.
- An ongoing philosophy of the importance of handling money with care, honesty, and accuracy should be conveyed to the students, advisors and teachers through roundtable meetings and educational trainings.
- Money collected for purposes other than student activities shall not be deposited into the student activity account and must be handled by the MGL that governs its administration.
- Any monies paid to the school or to a student activity as commissions or revenue sharing belong to the students and shall be deposited into the student activity agency account. Such funds shall be expended for the benefit of the students in accordance with School Committee policies and may not be spent to benefit the staff or to supplement the school budget.

FOR THE YEAR ENDED JUNE 30, 2022

• A policy must be adopted by the School Committee that specifies how any other undesignated receipts will be distributed and such receipts must be deposited into the student activity agency account. No student activity revenues will be deposited into the School Principal's checking account.

Agreed Upon Procedures

Through inquiry of the School Principal or their designee, document the process by which receipts are administered in order to gain an understanding of the internal control process in place.

Result

Our detailed testing of the Student Activity Accounts for the year ended June 30, 2022 included the following accounts:

- 1. Central Cap & Gown
- 2. Central Student Government
- 3. Conservatory of Arts Class of 2022
- 4. Commerce Class of 2022
- 5. Sci-Tech- Band
- 6. Putnam Class of 2022

The procedures were performed with the following exceptions:

- For Central High School Cap & Gown, we noted the following:
 - Pre-numbered receipts were not used for any of the 25 transactions tested.
 - Of the 25 transactions tested, all transactions were turned over to the Student Activity Treasurer after 24 hours from the collection dates.
- For Central Student Government, we noted the following:
 - There were nine deposits for the School Year 2022 all of which differed from the supporting receipts. Eight deposits had shortages from the supporting receipts, ranging from \$95 to \$1,910, and one deposit had an overage from the supporting receipt. Total shortages were \$3,890; and the overage was \$565.
- For Conservatory of Arts High School Class of 2022, we noted the following:
 - Pre-numbered receipts were not used for any of the 25 transactions tested.
 - Nine out of the 25 transactions tested neither had receipts nor any supporting documentation.
 - None of the 25 transactions tested was deposited into the agency account within a week from the collection dates.
- For the High School of Commerce Class of 2022, we noted the following:
 - o Pre-numbered receipts were not used for any of the 17 transactions tested.
 - Two out of 17 transactions tested pertained to a different student activity.

FOR THE YEAR ENDED JUNE 30, 2022

• Five out of 17 transactions tested did not have supporting documentation.

Corrective Action

The District will continue to communicate reconciliation and turnover procedures to student activity personnel, including that all supporting documentation should be kept on file. Additionally, the District has purchased pre-numbered receipt books that will be distributed to each school.

SECTION V - PURCHASING AND DISBURSEMENTS

Develop Purchasing and Disbursement Policies and Procedures

DESE Guidelines

MGL 71, Section 47 gives the responsibility for the establishment of student activity accounts to the School Committee and the enforcement of School Committee policies to the School Principals; such is the case with purchasing and disbursements. It is important that disbursement policies are sound, controlled, and designed to benefit only the students.

In order to accomplish this goal, ESE recommends the following at a minimum are in place:

- Advance of funds should be avoided whenever possible. If it is anticipated that an advance is necessary, prior written approval must be obtained from the School Principal.
- Equipment and supplies purchased with student activity funds are the property of the student activity groups and not any individual student or other organization. Equipment and supplies purchased with student activity funds should be used exclusively for co-curricular student activities and not for the general use of School operations.
- Student advisors, or others involved in purchasing, may not benefit personally from any purchasing either directly or indirectly.
- Student activity funds may not be used for any purpose unrelated to student activities or for the benefit of any staff person.
- All disbursements shall be made by check.
- The policy adopted by the School Committee should specify the method or methods to be used to pay for expenses, including how to handle the reimbursement of funds when personal credit cards are used. (This is important because of the potential "reward" benefits the credit card holder may accrue).
- Disbursements exceeding \$600 in aggregate to any one individual or entity must be reviewed to determine if a Form 1099-MISC. is required. Process should be coordinated with the Town Accountant or Treasurer to ensure compliance.

FOR THE YEAR ENDED JUNE 30, 2022

- Checks may not be written to cash.
- Checks shall be signed only after they are completely prepared.
- Check signature authority shall be in accordance with School Committee policy. Consideration should be given to require two signatures for individual disbursements made over a certain dollar amount.
- Individuals responsible for writing checks should be segregated from the record keeping and reconciliation process; or assurances should be made that other mitigating controls are in place such as a monthly review of all activity by an independent responsible individual.
- All disbursements are required to have adequate external supporting documentation such as a vendor invoice, bill contract or receipt.
- A record of all checks will be maintained, including void checks. Numerical order of checks should be retained.
- Checkbook reconciliations should be performed monthly.
- A standardized form should accompany all requests for check issuance.
- The standardized form shall be accompanied by the supporting documentation and must state to whom the check shall be payable, the reason for the payment, the amount of the check, the student activity account to be charged, and the approval signature of the advisor or student officer.
- All requests for replenishment to the School Principal impress checking account must be adequately supported and processed through the City/Town/District accounts payable warrant process.

Agreed Upon Procedures

Through inquiry of the School Principal or their designee, document the process by which disbursements are administered in order to gain an understanding of the internal control process in place.

Result

The procedures were performed with the following exceptions.

- For the Central Student Government, we noted the following:
 - Three disbursement transactions, totaling \$1,197.78, were not made by check, but rather by cash that was collected from the student activity, and were unapproved by the Principal.

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- For the Sci-Tech Band, we noted the following:
 - Two out of 14 transactions tested were unapproved by Principal.
- For Conservatory of Arts High School Class of 2022, we noted the following:
 - One transaction out of 13 tested contained an invoice in which the amount differed from the amount recorded in MUNIS.

Corrective Action

The District will continue to communicate disbursement procedures to student activity personnel, including that all disbursements should be made by check with required approval and adequate supporting documentation.

SECTION VI - CLASS, INACTIVE ACCOUNTS AND DEFICITS

School Committee Policies for Disposition of Class Accounts

DESE Guidelines

It is DESE's opinion that, because graduates are no longer students, monies for student class grades that have graduated cannot be legally maintained in student activity accounts. DESE recommends that the School Committee approve a policy that specifies how these funds shall be disposed of upon a class's graduation. Notification of the manner of disposition should be given to the class officers and all students who contribute to the class accounts. Such policy should specify how long the class account should remain active after graduation (i.e. 90 to 180 days after graduation to permit the school to pay all class obligations). After the waiting period, the policy should specify if and how the remaining funds will be transferred to the graduates, if the funds will revert to other student activity groups (such as the incoming senior class), or other specific disposition instructions.

Agreed Upon Procedures

- 1. Through review of School Committee policies, determine the policy for disposition of class accounts.
- 2. Obtain listing of all individual student activity accounts and scan the listing for class accounts for students who have already graduated.
- 3. Determine if disposition is in accordance with School Committee policies.

Result

The District's student activity Manual has a documented policy for Class Accounts at Graduation. The policy states that each class account shall remain open for a ninety-day waiting period after graduation to allow ample time for outstanding bills to be received and paid. After this waiting period, the class president and treasurer are notified in writing of the final balance in the class account. A Graduating Class

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Student Activity Disbursement form is used to distribute graduating class balances to other class accounts. The form is approved by a graduating class representative and the school principal.

Per our review of the class accounts, we noted two expired class accounts with balances. As of October 1, 2022, the Commerce Class of 2022 had a balance of \$4,383.73 and Sci-Tech Class of 2022 had a balance of \$1,510.13.

Corrective Action

The District closed out the accounts as specified in the District's Student Activity Account Procedures.

School Committee Policies for Disposition of Inactive Accounts

DESE Guidelines

Any student activity inactive for a period of three (3) years or more, and for which there has been no receipts or disbursements recorded on their behalf, shall require the following actions in order to be closed:

- Written notification by the advisor or student officer to the School Principal or other authorized administrator that the activity will cease to be a viable account. If an advisor or student officer is not available, such discontinuance shall be by vote of the School Committee.
- All assets of the recognized student activity shall be identified and stated in writing.
- Any disposition of assets of an inactive recognized student activity shall be determined by the School Committee, but in no case shall the disposition benefit specific individuals.
- Such policy will be communicated to the students who contribute to the accounts, when possible.

Agreed Upon Procedures

- 1. Through review of School Committee policies, determine the policy for disposition of inactive accounts and its reasonableness.
- 2. Obtain listing of all individually listed student activity accounts. Scan listing for accounts that do not have any activity and review prior years' activity for those accounts to determine if they are inactive.
- 3. Determine if disposition is in accordance with School Committee policies.

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Result

The procedures were performed without exception.

School Committee Policies for Deficit Balances

DESE Guidelines

Individual activity accounts should not be permitted to be in a deficit position because such a position becomes a liability to other individual activities or possibly to future classes. ESE recommends that the School Committee develop a policy for remedial action whenever a deficit not resulting from timing exists.

Possible remedial action could include funding from the following sources:

- School Committee appropriation;
- Accumulated investment earnings;
- Surpluses of inactive accounts;
- Gift from an activity with a surplus balance through approval of the advisor; or
- Any other legal means.

Agreed Upon Procedures

- 4. Through review of School Committee policies, determine the policy for the remediation of individual student activity deficit balances and its reasonableness.
- 5. Obtain listing of all individually listed student activity accounts. Scan listing for accounts and determine if any have deficit balances.
- 6. Determine if disposition of deficit balances is in accordance with School Committee policies.

Result

We have performed the procedures with the following exception:

As of June 30, 2022, the Renaissance Senior Prom had a deficit balance of \$393.00 due to the timing of expense payments.

Corrective Action

As the deficit balance resulted from timing, it was resolved in the following fiscal year.

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SECTION VII - STUDENT TRAVEL

Enhance Student Travel Policy and Authorization Forms

DESE Guidelines

The School Committee should adopt policies and procedures for student travel related to student activities (i.e. field trips, overnight, and abroad). The policy should address how travel is to be authorized, the method or methods of paying travel expenditures, and final accountability for all travel costs associated with a trip. The following should be included in the travel policy:

- A request for travel authorization and funding must be prepared well in advance of the time the funds are needed.
- The request should be submitted by the advisor or other person responsible for the activity trip; furthermore, the request should be approved by the School Principal in accordance with policy established by the School Committee.
- Travel Authorization Forms should contain at least the following: date of request, date funds needed, destination and purpose of trip, estimated departure and return times, number of persons traveling, estimate of cash required for tips and other various sundry items, estimate of expenses, signature of person requesting authorization, signature of person authorizing the request, check number and date of payment, and signature of the School Principal.
- The approved travel authorizations are to be submitted to the School Principal or their designee to ascertain that sufficient funds are available.
- Approved Travel Authorization Forms should remain in a pending file until final accountability for the trip has been completed.
- The policy adopted by the School Committee should specify the method or methods to be used to pay travel expenses, including how to handle the reimbursement of funds when personal credit cards are used. (This is important because of the potential "reward" benefits the credit card holder may accrue).
- A statement of final accountability must be submitted by the authorized trip sponsor promptly after the completion of the trip. Final accountability statements should include at least the following: date; notation of advance funds received (if applicable amount, date, and check number); complete listing of itemized expenditures paid together with documentary evidence of payment; totals of cash or checks expended; notation and totals of credit card or open account expenses (if applicable); the amount returned to the student activities if advances received exceed documented expenditures; the amount of additional reimbursement requested if travel expenses incurred exceed travel advances received; signature of person completing final accountability statement and signature of School Principal or their designee to indicate that there has been an acceptable final accountability.

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Agreed Upon Procedures

Through a review of the School Committee policies, determine if the policy for student travel is adequate.

<u>Result</u>

The procedures were performed without exception.