



## ANNUAL REPORT FOR FISCAL YEAR 2024

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*Yong Ju No, CPA, CFE*  
*Director of Internal Audit*

**Office of Internal Audit**

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**THE CITY OF SPRINGFIELD, MASSACHUSETTS**

January 16, 2025

Honorable Members of the Audit Committee:

Enclosed is our 2024 Annual Report. This report highlights the Office of Internal Audit's activities and accomplishments for Fiscal Year 2024. We thank the Mayor, Audit Committee, City Council, and City management for the support given to this Office.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Yong Ju No', followed by a long, sweeping horizontal line.

Yong Ju No, CPA, CFE

cc: Honorable Mayor Domenic J. Sarno  
Honorable Members of the City Council  
Cathy Buono, CAFO  
Todd Jurczyk, CPA, Powers & Sullivan, LLC

Table of Contents

| <u>Section</u>              | <u>Page</u> |
|-----------------------------|-------------|
| Overview                    | 1           |
| Highlights                  | 1           |
| Fiscal Year 2024 Activities | 2           |

## OVERVIEW

The Office of Internal Audit (OIA) promotes accountability and integrity in City government and strives to identify ways to improve efficiency of procedures and effectiveness of operations by providing the following services:

- **Audit and Assurance Services** in which reviews of departments, processes, systems, and compliance with City Ordinances, laws, regulations, and other requirements are completed,
- **Consulting and Advisory Services** which provide advice and information on internal controls, risk management, and sound business practices, and
- **Investigations** in response to allegations of fraud and abuse, conflicts of interest, nepotism, and other matters in violation of City ordinances, laws, regulations, or other guidance.

In Fiscal Year (FY) 2024, the OIA completed 9 Audit and Assurance engagements and 1 investigation.

As of June 30, 2024, the OIA had 3 Audit and Assurance engagements in process

See Fiscal Year 2024 Activities section of this report on page 2 for a summary of these projects. Also, to access the reports issued by the OIA, please visit: <https://www.springfield-ma.gov/audit/auditors-reports>

## HIGHLIGHTS

Some of our highlights from this past year include:

**New Fraud Hotline Administered by a Third Party.** The Office of Internal Audit has engaged Syntrio Lighthouse Services to provide an anonymous fraud hotline for all employees of the City of Springfield. To promote this third-party administered hotline, the Office of Internal Audit launched a marketing campaign encouraging employees to anonymously report incidents of fraud, waste, and abuse affecting City resources. Employees were informed that any information they provide may form the basis of an internal investigation by the Office of Internal Audit, and their anonymity will be protected to the fullest extent possible by law.

**Information Technology Cybersecurity Reviews.** We worked with outside consultants to conduct a Cybersecurity review at the City. This assessment was built on the results of the FY2020 cybersecurity review by examining additional areas of potential vulnerability. We plan on continuing this work related to information technology in Fiscal Year 2024 by reviewing the Springfield Public School's cybersecurity protocols.

### **Reduced Professional Fees as Follows:**

We worked with the City's external auditors and City departments in reducing professional services fees by allocating \$25,000 (eligible portion) of the City's annual external audit fees to grants.

# **FISCAL YEAR 2024 ACTIVITIES**

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## FISCAL YEAR 2024 ACTIVITIES

| Title/Department                                                                       | Objective(s)                                                                                                                                                                                                     | Status   | Results/Comments                                                                                                                                                                                 |
|----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Audit and Assurance</b>                                                             |                                                                                                                                                                                                                  |          |                                                                                                                                                                                                  |
| Information Technology Cybersecurity Review at City of Springfield                     | Reassess the City's vulnerability to cybersecurity and information theft. This assessment will build on the results of the FY2020 cybersecurity review by examining additional areas of potential vulnerability. | Complete | The OIA outsourced the review to Wolf & Company, IT Consultants.<br><br>Wolf & Company issued their report in November 2023 and presented their report to the Audit Committee on March 28, 2024. |
| Review of the Cash Handling Practices at CYR Arena                                     | Determine if cash collected for skating fees and skate rentals are properly accounted for and safeguarded.                                                                                                       | Complete | The OIA presented the report to the Audit Committee on March 28, 2024.                                                                                                                           |
| Building and Code Enforcement Audit                                                    | Determine if the internal control systems for permitting, inspection, and data management processes are adequately designed and operating effectively.                                                           | Complete | The OIA presented the report to the Audit Committee on May 8, 2024.                                                                                                                              |
| City Overtime Audit                                                                    | Assess controls over the overtime process, including compliance with Federal regulations and equal opportunity for eligible employees.                                                                           | Complete | The OIA expects to present the report to the Audit Committee in December 2024.                                                                                                                   |
| Follow Up Review – Big Y Gifts Card Program at Springfield Public Schools              | Review, monitor, and test the implementation status of prior audit recommendations.                                                                                                                              | Complete | The OIA presented the report to the Audit Committee on October 22, 2024.                                                                                                                         |
| Follow Up Review – Springfield Police Department Compensatory Overtime                 | Review, monitor, and test the implementation status of prior audit recommendations.                                                                                                                              | Complete | The OIA expects present the report to the Audit Committee in January 2025.                                                                                                                       |
| Follow Up Review – Springfield Police Department Educational Incentive Program Payment | Review, monitor, and test the implementation status of prior audit recommendations.                                                                                                                              | Complete | The OIA expects present the report to the Audit Committee in January 2025.                                                                                                                       |

### FISCAL YEAR 2024 ACTIVITIES (continued)

| Title/Department                                                             | Objective(s)                                                                                                                                                                                                                                                                                                    | Status     | Results/Comments                                                                                            |
|------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------------------------------------------------------------------------------------------------------|
| <b>Audit and Assurance (continued)</b>                                       |                                                                                                                                                                                                                                                                                                                 |            |                                                                                                             |
| Student Activity Funds Agreed Upon Procedures                                | <p>Comply with Massachusetts General Laws. The Office of Internal Audit (OIA) performs the agreed upon procedures (AUP) for two years and the external auditors performs the AUP for the third year.</p> <p>The external auditors perform the AUP for FY2023, which represents the third year of the cycle.</p> | Complete   | Powers & Sullivan, LLC issued their report on May 16, 2024.                                                 |
| Annual External Financial Audit for Year Ended June 30, 2023                 | The City's Ordinance requires the Office of Internal Audit to contract with an independent certified public accounting firm to conduct the annual external audit of City's financial statements. The firm also conducts the federally required Single Audit.                                                    | Complete   | The external auditors presented the results of their FY 2023 audit to the Audit Committee on July 22, 2024. |
| Review of the Transportation Services Contract at Springfield Public Schools | Assess the School department's effectiveness in monitoring school bus service contract.                                                                                                                                                                                                                         | In Process | The OIA presented the report to the Audit Committee on October 22, 2024.                                    |
| Audit of the City's Worker Compensation Program                              | Assess the administration of the program and practices applicable to risk mitigation across City departments, cost control, and oversight over the third party administrator.                                                                                                                                   | In Process | The OIA expects present the report to the Audit Committee in January 2025.                                  |
| City's Investment Quarterly Review                                           | Determine whether the City's investments comply with City Ordinance 42-35 and Massachusetts General Laws.                                                                                                                                                                                                       | In Process | Pending the receipt of information from the City Collector/Treasurer for FY2024.                            |

**FISCAL YEAR 2024 ACTIVITIES (continued)**

| <b>Title/Department</b>                                                               | <b>Objective(s)</b>                                                      | <b>Status</b> | <b>Results/Comments</b>                                                                                              |
|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------|---------------|----------------------------------------------------------------------------------------------------------------------|
| <b>Investigations</b>                                                                 |                                                                          |               |                                                                                                                      |
| Investigation of the Alleged Contract Violations for Managing the City's Golf Courses | Quantify the alleged contract violations by Kennedy Golf Management Inc. | Complete      | In December 2023, the Federal jury acquitted Kevin Kennedy Jr. of the majority counts of fraud and money laundering. |
| Maintain the City's Fraud Hotline                                                     | Investigate reports of fraud, waste or abuse.                            | On-going      | Fourteen (14) allegations have been submitted, all of which have been closed with no further action warranted.       |