

**Grantee: Springfield, MA**

**Grant: B-13-MS-25-0002**

**January 1, 2017 thru March 31, 2017 Performance Report**

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**Grant Number:**

B-13-MS-25-0002

**Obligation Date:****Award Date:****Grantee Name:**

Springfield, MA

**Contract End Date:****Review by HUD:**

Reviewed and Approved

**Grant Award Amount:**

\$17,056,880.00

**Grant Status:**

Active

**QPR Contact:**

No QPR Contact Found

**LOCCS Authorized Amount:**

\$17,056,880.00

**Estimated PI/RL Funds:**

\$200,000.00

**Total Budget:**

\$17,256,880.00

## Disasters:

### Declaration Number

No Disasters Found

## Narratives

### Executive Summary:

Springfield, Massachusetts, located at the crossroads of New England at the confluence of four rivers, is creating an Urban Watershed Resilience Zone made up of its most economically distressed neighborhoods. With National Disaster Resilience funding and leveraged resources, the City will carry out a portfolio of projects throughout this 6.8 square mile Zone that will: provide flood protection; introduce two clean redundant energy sources; create and enhance business, employment, and job training opportunities; provide safe and healthy housing; and continue to engage residents regarding climate change and environmental stewardship. The Zone's projects have significant co-benefits, including recreation opportunities, local and regional health benefits, decreased heat island effect, disaster preparedness, and climate change mitigation. The City's comprehensive approach in a focused target area will support neighborhood revitalization. Springfield is piloting these projects in the region's lowest-income neighborhoods, with the long-term plan of expanding key interventions city-wide and providing a model for other towns in the Pioneer Valley. In addition, the Urban Watershed Resilience Zone is intended to serve as a model for Springfield's peer cities - waterfront urban communities in the northeast and mid-Atlantic - to respond to flood and energy interruption risks expected as a result of climate change, as well as to the challenges of urban poverty.

The City was awarded \$17,056,880 in National Disaster Resilience funds to support this resilience initiative, which will leverage \$63,087,905 in other investments. The five projects funded by NDR are Clean Redundant Energy Sources, Healy Homes Rehab Program, Business and Job Opportunities, Administration and Planning including Community Engagement. The projects draw on strategies identified in region's 2012-2014 HUD-funded Sustainable Communities Regional Planning initiative, and will significantly enhance the long-term commitment that Springfield has already made to climate change adaptation and mitigation through long-term planning, and legislative and policy change.

The impacts of climate change and recognition of the need to find ways to live with water and the changing environment became strikingly apparent for Springfield during the period 2011 through 2013, when the city experienced five presidentially-declared disasters, the most of any municipality in the country during that time period. The most severe was an EF3 tornado—very unusual in New England—which tore a ½ mile wide, 6.2-mile long swath of destruction through the heart of the City's downtown and residential neighborhoods. Tornado damage to structures, including leaking roofs, was exacerbated by wind and rains of Tropical Storm Irene in August 2011. Another freak storm, the October 2011 record early snowstorm, decimated the City's tree canopy which was vulnerable because trees were still fully-leaved out. Springfield's other disasters were a 2011 blizzard and 2013 Superstorm Nemo.

Springfield is located in western Massachusetts and is the fourth largest city in New England, with a population of roughly 150,000, in a metropolitan area of almost 700,000. While the City is unique in experiencing so many disasters in suchs

### Executive Summary:

is otherwise a prototypical northeast post-industrial city. Following loss of manufacturing jobs, white flight, foreclosures and housing abandonment, the City's economic distress has become geographically concentrated in the neighborhoods designated as the Urban Watershed Resilience Zone. These neighborhoods about the downtown area, are closest to the Connecticut River, have a 41% poverty rate, and are made up predominantly of people of color. The target neighborhoods are home to 10% of the region's total population but include 32% of all Latinos and 31% of all blacks in the metropolitan area.

Springfield as a whole has a 32% poverty rate, which compares to the statewide Massachusetts rate of 11%. Widespread and deep poverty in the City negatively impacts the tax base, making it difficult for the City to contend with aged infrastructure and vulnerable residents. The City functions as a gateway city for migrant Puerto Ricans and immigrants and refugees from Central America, Vietnam, Eastern Europe, and African nations. While the City is the employment and economic center for the region, most high paid workers live outside of Springfield, while City residents are more likely to be undereducated, and in low-paying positions or unemployed.



Poverty, unemployment, and high rates of health problems are chronic stressors that make Springfield and its residents extremely vulnerable in the face of disaster. Layered onto these stressors, climate change science indicates that Springfield is likely to experience increased extreme weather events, particularly storms which will include increased duration and volume of rainfall. Increased rain combined with environmental degradation from past disasters makes low-lying distressed neighborhoods subject to localized flooding, and overwhelms the City's combined sewer overflow (CSO) outlets. CSO overflow and storm water runoff pollutes the Connecticut River, a National Blueway that flows through four states from the Canadian border to the Long Island Sound.

Over the past decade, the City has developed very strong administrative and managerial leadership, as well as built partnerships with community anchors and partners in the region and state. The City has successfully led not only disaster recovery, but also major neighborhood revitalization initiatives, ongoing restoration of Urban Station into a multi-modal transportation center and attraction of major businesses to the City. With its partners, the City has brought about collective impact in areas of community health, access to early childhood education, public safety, and ending chronic and veteran homelessness. City residents are extremely active in the conversation about climate change and environmental justice. Springfield is ready to become a resilient city.

One of Springfield's goals in its design of its CDBG-NDR is to affirmatively further fair housing. With NDR funds, Springfield is making significant investment in very low income neighborhoods, which are made up of a majority of people of color. Specific NDR-funded infrastructure improvements in racially/ethnically concentrated areas of poverty include introduction of hydropower at the Watershops dam, housing rehabilitation and healthy homes improvements, and development of a co-generation facility at Baystate Hospital. NDR will fund job trainingspat

## Executive Summary:

of the housing rehabilitation program) and business creation (as part of the Innovation Center), both of which are meant to bring economic activity and opportunity to the City's low-income minority population.

The five CDBG-NDR projects funded are detailed below:

### Clean Redundant Energy Sources

This project introduces two sources of clean redundant power, to address Springfield's frequent power outages resulting from storms. Non-grid energy sources will power critical facilities in the event of disaster that is accompanied by loss of electricity. These clean energy sources have the added benefit of producing electricity without contributing to climate change. The two sources of redundant power are in the form of cogeneration for the regional hospital and hydropower for a new elementary school built to serve as a community center during a disaster.

### Healthy Homes Rehabilitation Program

The City will address indoor air quality and other home hazards, as well as risk of housing abandonment, through a housing rehabilitation and healthy homes initiative. The initiative will provide needed repairs and upgrades, remove lead paint hazards, and provide healthy homes interventions for those with asthma or with other health issues that can be improved or ameliorated through housing improvements. Households will be provided with assistance to combine these benefits with weatherization, solar energy, and green improvements such as trees and rain gardens.

### Business and Job Opportunities

The City is using two strategies to assist low-income adults and youth, who data indicates have lower levels of education and skills, to gain employment. The first is job training programs geared toward positions that are available, do not require higher education, and pay a living wage. The second strategy is development of a new business incubator, which will provide space, mentoring services, and potential access to capital.

### Administration, Planning, and Community Engagement

The City has committed to one project for long-term commitments and one project for supportive leverage.

The following are the three long-term commitments:

#### Complete Phase 2 of the Climate Action Plan – June 30, 2017

Climate Change Action Plan. Springfield has completed phase 1 of a climate change plan and will partner with the Pioneer Valley Planning Commission (PVPC) to complete phase 2. This will include all public outreach, stakeholder consultation, conducting and compiling all associated research and data collection, drafting the plan, incorporating all feedback and providing final version of the plan.

#### % reduction of Municipal energy use – 5%

Reduction in Municipal Energy Use. The City has been focused on reduction of municipal energy use since 2007, and it reduced energy use 23% from the first year through FY14. In FY14, the City used 2,016,289 BTUs of natural gas and 46,455,434 electric kWh. The City installed new boilers, LED lighting, and Energy Management Systems (EMS) in all municipal buildings. The City has committed to take actions to reduce energy amounts an additional 5% within the next year. Springfield's commitment and performance on this metric have enabled it to be a designated Massachusetts Green Community, which provides the opportunity to apply for state grants for energy projects.

#### Complete Hazard Mitigation

## Key Agencies, Partners, Positions, Personnel:

t organization that teaches technical and workplace skills that tech companies want in an entry-level employee. The organization seeks to transform the economic landscape of the Pioneer Valley by creating a highly trained IT workforce that draws national companies to the region. It graduated its first class of 23 yearlong students in June 2015.

The nonprofit organization ReGreen Springfield will operate tree planting, tree care, education, and volunteer opportunities to City residents. The mission of ReGreen Springfield is to promote the reforestation of Springfield, improve growing conditions for trees, and engage new allies in tree care and monitoring, education, and citizen science. ReGreen Springfield's experience includes partnership with the City to operate a \$0.5 million program to help restore Springfield's urban forest canopy by strategically planting 1,140 trees on over 450 private properties in locations that will lead to reduced energy use. This project was awarded the Massachusetts Municipal Association's 2014 Kenneth E. Pickard Municipal Innovation Award.

Partners for a Healthier Community (PHC) is leading Springfield's Healthy Homes Initiative. PHC is a nonprofit organization committed to improving the public's health by fostering innovation, leveraging resources, and building partnerships across sectors, including government agencies, communities, the health care delivery system, media, and academia. The agency is led by a 21-member Board of Directors and its Executive Director, Jessica Collins, who holds a master's degree and over 15 years'



experience in the public health field. The work of the organization is carried out by eight staff and contracted consultants.

The Springfield Water and Sewer Commission (SWSC) is coordinating with the City to enhance flood control systems. SWSC's is governed by a three-member Board of the Commissioners, appointed by the Mayor of Springfield and approved by the City Council, and responsible for establishing policies and procedures for efficient water and sewer operations. Operations are carried out by 240 employees under the Executive Director, Katherine Pederson. Construction projects are managed by Chief Engineer Robert Stoops who has over 25 years design and construction experience, and has overseen capital projects at the SWSC for 13 years.

### **Executive Summary:**

tion Plan andreceive approval from both MEMA and FEMA

Hazard Mitigation Plan. Since the 2011-2013 disasters, Springfield has created a comprehensive Hazard Mitigation Plan, which incorporates projections and risk from climate change science to guide the City's disaster planning. For example, the Plan specifically addresses increased risk from rain events of increased capacity and duration. The Hazard Mitigation Plan was approved by the Massachusetts Emergency Management Agency (MEMA) in October 2015, and has been forwarded to the Federal Emergency Management Agency (FEMA) for its approval.

The following project is the one Supportive Leverage project the city has committed to:

Supporting Commitment: Springfield Water and Sewer Commission Flood Protection and Stormwater-Sewer Separation. The City's flood protection work at Watershops Pond (the increased storage capacity and dam restoration/upgrade) is significantly enhanced by work that the Springfield Water and Sewer Commission (SWSC) is undertaking in the same watershed area. SWSC is separating stormwater and sewage pipes in the Upper Hill neighborhood adjacent to Watershops Pond, and in the main interceptor system which extends from the Watershops Pond dam to the Connecticut River. Both projects will incorporate larger pipes with greater carrying capacity, which will both reduce flood events and CSO discharges. SWSC is also adding additional stormwater and sewer pipe crossings from the City side under the Connecticut River to the water treatment plant, and adding an additional pump station to move water through these new crossings. This additional capacity also reduces flood risk and CSO discharge.

### **MID-URN Areas:**

Springfield is located in Hampden County, Massachusetts, which is designated as a most impacted and distressed area in the NDR competition. Within Hampden County, Springfield is targeting a defined geographic portion of the City that it has designated as the Urban Watershed Resilience Zone, made up of all or portions of Springfield's disaster-impacted and most economically distressed eight neighborhoods: Brightwood, Memorial Square, lower Liberty Heights, Metro Center, South End, Six Corners, Old Hill, and a portion of Forest Park. The following census tracts/blocks comprise the Urban Water Resilience Zone: 8004.001, 8004.002, 8005.001, 8005.002, 8006, 8007, 8008, 8009, 8011.01, 8011.02, 8012, 8017, 8018, 8019.01, 8019.02, 8020, 8021.001, 8021.002, 8021.004, 8022, and 8023.

### **Key Agencies, Partners, Positions, Personnel:**

Springfield will partner with Baystate Health, DevelopSpringfield, the Pioneer Valley Planning Commission, the Hampden County Regional Employment Board, Tech Foundry, ReGreen Springfield, and Partners for a Healthier Community. The Springfield Water and Sewer Commission is providing critical supporting commitments.

Baystate Health will develop, own and operate the cogeneration facility at Baystate Medical Center. Baystate Health is made up of six hospitals, 80 medical groups and its own health insurance plan, Health New England. The system is overseen by a 23-member Board of Trustees and President and CEO Dr. Mark A. Keroack. Baystate Health completed a \$296 million new "Hospital of the Future" facility in 2012, developed the TechSpring Innovation Center in 2014, and purchased Noble Hospital, in Westfield, Massachusetts, in 2015. Development of the cogeneration facility is being led by Sean M. Gouvin, Director Facilities Planning & Engineering. Mr. Gouvin oversees planning, design, maintenance, and construction for approximately 4 million square feet of facility space, including BayState Health's six hospitals.

DevelopSpringfield is developing the Springfield Innovation Center. DevelopSpringfield is a nonprofit, 501(c)(3) corporation with the mission to advance development and redevelopment projects, to stimulate and support economic growth, and to expedite the revitalization process within the City of Springfield. The organization is led by a board of directors which includes representatives from the City, state, and local business community, and its Executive Director is Jay Minkarah, who has over 25 years' experience in planning and economic development, including serving as Economic Development Director for the City of Nashua, NH and Community Development Director for the Town of Merrimack NH.

The Pioneer Valley Planning Commission (PVPC) will support the NDR Program by providing ongoing assistance with community engagement, undertaking community-involved climate change planning and providing ongoing data collection and analysis. PVPC is also consulting with the City on its Complete Streets program and providing technical assistance regarding bio retention tree boxes. PVPC, a quasi-governmental regional planning agency, is the primary agency responsible for increasing communication, cooperation, and coordination among all levels of government as well as the private business and civic sectors for the benefit of the Pioneer Valley region and its residents' quality of life.



The Regional Employment Board of Hampden County (REB) will provide job training. Established by Federal and State legislation, the REB is a business-led, non-profit corporation that engages its members from business, education, labor and community-based agencies to set public policies that will build a better workforce. The REB has an annual budget of \$12.3 million in state and federal funding. It is governed by a 44-member Board of Directors, and its Executive Director is David Cruise, who has been with the organization for 9 years.

Tech Foundry will operate the Information Technology job training program. TechFoundry is a non-profit

Overall	This Report Period	To Date
<b>Total Projected Budget from All Sources</b>	N/A	\$80,144,784.00
<b>Total Budget</b>	\$12,056,879.00	\$17,056,879.00
<b>Total Obligated</b>	\$17,056,879.00	\$17,056,879.00
<b>Total Funds Drawdown</b>	\$216,010.87	\$216,010.87
<b>Program Funds Drawdown</b>	\$216,010.87	\$216,010.87
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$216,010.87	\$216,010.87
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

## Progress Toward Required Numeric Targets

Requirement	Required	To Date
<b>Overall Benefit Percentage (Projected)</b>		100.00%
<b>Overall Benefit Percentage (Actual)</b>		100.00%
<b>Minimum Non-Federal Match</b>	\$0.00	\$0.00
<b>Limit on Public Services</b>	\$2,558,532.00	\$0.00
<b>Limit on Admin/Planning</b>	\$3,411,376.00	\$174,873.94
<b>Limit on State Admin</b>	\$0.00	\$91,241.99
<b>Most Impacted and Distressed Threshold (Projected)</b>	\$0.00	\$0.00

## Progress Toward Activity Type Targets

## Progress Toward National Objective Targets

National Objective	Target	Actual
<b>Low/Mod</b>	\$8,528,440.00	\$15,534,216.00

## Overall Progress Narrative:

Activity #1: Cogeneration Facility. The City and Baystate have entered into a contract and construction is well underway. In the next quarter, the City anticipates construction continuing, equipment installation to begin and receiving Baystate's first invoice and making first payment.

Activity #2: Hydropower. The City has gone out to bid for a project designer and has reviewed the design proposal with an outside technical expert. The City anticipates awarding the design contract within the next quarter.



Activity #3:Housing Rehabilitation. The City has been working on program design, policies and procedures and form templates. The City has also advertised for necessary positions to administer the program. The City anticipates hiring and training employees and having the program ready for launch within the next quarter.

Activity #4:Springfield Innovation Center. The City has met with DevelopSpringfield several times and has an executed contract for this project. The City anticipates the Innovation Center opening and businesses beginning to occupy space within the next quarter.

Activity #5:Safe Homes Training. The City has been meeting with the REB regularly to get the program ready to launch. The City anticipates having an executed contract and recruitment to begin within the next quarter.

Activity #6:IT Workforce Program. The City has an executed contract with Tech Foundry and a mini training session is underway. The City anticipates a second session to begin within the next quarter.

Activity #7:Administration. Expenditures for the administration of the CDBG-NDR Grant both programmatic and fiscal.

Activity #8:Planning. Expenditures for the planning and implementation of the CDBG-NDR Grant.

Activity #9:Climate Change Action Plan. The City has an executed contract with PVPC and the planning process is underway. Meetings with City officials, the public, and stakeholders are underway. The City anticipates having the plan complete by the end of next quarter.

Activity #10:Citizen Science Initiative. The City has met with Regreen Springfield multiple times around program design and structure. The City has sent a draft contract to Regreen Springfield and anticipates the contract being executed within the next quarter and preparation for program launch to begin.

Activity #11:Citizen Tree Stewart Program. The City has met with Regreen Springfield multiple times around program design and structure. The City has sent a draft contract to Regreen Springfield and anticipates the contract being executed within the next quarter and preparation for program launch to begin.

## Project Summary

Project #, Project Title	This Report Period	To Date	
	Program Funds Drawdown	Project Funds Budgeted	Program Funds Drawdown
LTC-5, LTC-Long Term Commitments	\$0.00	\$0.00	\$0.00
NDR-1, NDR-Clean Redundant Energy Sources	\$14,100.00	\$10,067,500.00	\$14,100.00
NDR-2, NDR-Healthy Homes Rehabilitation Program	\$27,036.93	\$4,675,001.00	\$27,036.93
NDR-3, NDR-Business and Job Opportunities	\$0.00	\$791,716.00	\$0.00
NDR-4, NDR-Administration and Planning	\$174,873.94	\$1,522,663.00	\$174,873.94
OV-7, OV-Outcome Values	\$0.00	\$0.00	\$0.00
SL-6, SL-Supporting Leverage	\$0.00	\$0.00	\$0.00



## Activities

**Project # / Title:** NDR-1 / NDR-Clean Redundant Energy Sources

**Grantee Activity Number:** 01-NDR

**Activity Title:** Cogeneration Facility

**Activity Category:**

Acquisition, construction, reconstruction of public facilities

**Project Number:**

NDR-1

**Projected Start Date:**

11/30/2016

**Benefit Type:**

Area ( )

**National Objective:**

Low/Mod

**Activity Status:**

Under Way

**Project Title:**

NDR-Clean Redundant Energy Sources

**Projected End Date:**

12/31/2018

**Completed Activity Actual End Date:**

**Responsible Organization:**

City of Springfield2

**Overall**

**Total Projected Budget from All Sources**

**Jan 1 thru Mar 31, 2017**

N/A

**To Date**

\$5,100,000.00

**Total Budget**

\$100,000.00

\$5,100,000.00

**Total Obligated**

\$5,100,000.00

\$5,100,000.00

**Total Funds Drawdown**

\$9,900.00

\$9,900.00

**Program Funds Drawdown**

\$9,900.00

\$9,900.00

**Program Income Drawdown**

\$0.00

\$0.00

**Program Income Received**

\$0.00

\$0.00

**Total Funds Expended**

\$9,900.00

\$9,900.00

City of Springfield2

\$9,900.00

\$9,900.00

**Most Impacted and Distressed Expended**

\$0.00

\$0.00

**Match Contributed**

\$0.00

\$0.00

**Activity Description:**

Cogeneration Baystate Health is developing a combined heat and power plant that will provide electricity, chilled water and steam to Baystate Medical Center. The cogeneration plant will produce 80% of Baystate Health's annual energy consumption, and will provide an annual reduction of greenhouse gases by 13,513 tons. While Baystate Health's existing utility system was designed to keep the facility operational for 96 hours after a disaster, the new system will extend resiliency during a utility crisis to more than 30 days. Design and engineering for this \$23 million project is complete.

**Location Description:**

759 Chestnut Street Springfield, MA  
 Census Tract: 8005  
 Block Group: 3



### Activity Progress Narrative:

The City and Baystate have entered into a contract and construction is well underway. In the next quarter, the City anticipates construction continuing, equipment installation to begin and receiving Baystate's first invoice and making first payment.

### Accomplishments Performance Measures

No Accomplishments Performance Measures

### Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

### Activity Locations

No Activity Locations found.

### Other Funding Sources Budgeted - Detail

#### Match Sources

	Amount
BayState Health Center	\$18,599,743.00
Subtotal Match Sources	

#### Other Funding Sources

	Amount
No Other Funding Sources Found	
Total Other Funding Sources	

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**Grantee Activity Number:** 02-NDR  
**Activity Title:** Hydropower

**Activity Category:**

Acquisition, construction, reconstruction of public facilities

**Project Number:**

NDR-1

**Projected Start Date:**

10/30/2016

**Benefit Type:**

Area ( )

**National Objective:**

Low/Mod

**Activity Status:**

Under Way

**Project Title:**

NDR-Clean Redundant Energy Sources

**Projected End Date:**

09/01/2022

**Completed Activity Actual End Date:**

**Responsible Organization:**

City of Springfield2

Overall	Jan 1 thru Mar 31, 2017	To Date
<b>Total Projected Budget from All Sources</b>	N/A	\$4,967,500.00
<b>Total Budget</b>	\$4,967,500.00	\$4,967,500.00
<b>Total Obligated</b>	\$4,967,500.00	\$4,967,500.00
<b>Total Funds Drawdown</b>	\$4,200.00	\$4,200.00
<b>Program Funds Drawdown</b>	\$4,200.00	\$4,200.00
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$4,200.00	\$4,200.00
City of Springfield2	\$4,200.00	\$4,200.00
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

**Activity Description:**

Hydropower. Hydropower will be restored downstream of the Watershops Pond dam, onland owned by the City of Springfield . The City has already conducted a feasibility analysis for this project and has filed a permit application with the Federal Energy Regulatory Commission (FERC). The restored hydropower will have the potential to generate 707,000 kWh during an average year and will be capable of functioning independent of the grid. A portion of this electricity will fully power the newly-built Brookings School, located about 800 feet to the north of the project site, which was developed to have the capacity to be used as an emergency center/shelter in the event of disaster. The remainder of the energy has the ability to be made available in the neighborhood.

**Location Description:**

1 Allen Street  
 Census Tract: 8023  
 Block Group: 1

**Activity Progress Narrative:**

The City has gone out to bid for a project designer and has reviewed the design proposal with an outside technical expert. The City anticipates awarding the design contract within the next quarter.



## Accomplishments Performance Measures

No Accomplishments Performance Measures

## Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

## Activity Locations

No Activity Locations found.

## Other Funding Sources Budgeted - Detail

### Match Sources

City of Springfield

Amount

\$1,000,000.00

Subtotal Match Sources

### Other Funding Sources

Amount

No Other Funding Sources Found

Total Other Funding Sources

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## Project # / Title: NDR-2 / NDR-Healthy Homes Rehabilitation Program

**Grantee Activity Number:** 03-NDR

**Activity Title:** Housing Rehabilitation

**Activity Category:**

Rehabilitation/reconstruction of residential structures

**Project Number:**

NDR-2

**Projected Start Date:**

01/01/2017

**Benefit Type:**

Direct ( HouseHold )

**National Objective:**

Low/Mod

**Activity Status:**

Under Way

**Project Title:**

NDR-Healthy Homes Rehabilitation Program

**Projected End Date:**

09/01/2022

**Completed Activity Actual End Date:**

**Responsible Organization:**

City of Springfield2

### Overall

**Total Projected Budget from All Sources**

### Jan 1 thru Mar 31, 2017

N/A

### To Date

\$4,675,000.00

**Total Budget**

\$4,675,000.00

\$4,675,000.00

**Total Obligated**

\$4,675,000.00

\$4,675,000.00



<b>Total Funds Drawdown</b>	\$27,036.93	\$27,036.93
<b>Program Funds Drawdown</b>	\$27,036.93	\$27,036.93
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$27,036.93	\$27,036.93
City of Springfield2	\$27,036.93	\$27,036.93
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

### Activity Description:

Springfield will operate a Healthy Homes Rehabilitation program, which will be available for owners of 1-4 unit structures to complete rehabilitation, lead abatement, and healthy homes interventions. The City’s goal is to improve the quality of owner-occupied and rental housing stock in targeted and concentrated areas of the City that are vulnerable to abandonment, so that, in a future disaster, owners would be more likely to repair rather than abandon. The project’s inclusion of a healthy homes component responds to the significant health disparities faced by the low-income population that lives in the Urban Watershed Resilience Zone. In particular, the Zone’s high asthma rates support an effort to address indoor air quality issues.

### Location Description:

Urban Watershed Resilience Zone

### Activity Progress Narrative:

The City has been working on program design, policies and procedures and form templates. The City has also advertised for necessary positions to administer the program. The City anticipates hiring and training employees and having the program ready for launch within the next quarter.

### Accomplishments Performance Measures

**No Accomplishments Performance Measures**

### Beneficiaries Performance Measures

**No Beneficiaries Performance Measures found.**

### Activity Locations

**No Activity Locations found.**

### Other Funding Sources Budgeted - Detail

Match Sources	Amount
City of Springfield	\$500,000.00
Subtotal Match Sources	\$0.00
Other Funding Sources	Amount
Partners for a Healthier Community	\$367,065.00
Total Other Funding Sources	\$0.00



**Project # / Title: NDR-3 / NDR-Business and Job Opportunities**

**Grantee Activity Number: 04-NDR**  
**Activity Title: Springfield Innovation Center**

<b>Activity Category:</b> Econ. development or recovery activity that creates/retains	<b>Activity Status:</b> Under Way
<b>Project Number:</b> NDR-3	<b>Project Title:</b> NDR-Business and Job Opportunities
<b>Projected Start Date:</b> 01/10/2017	<b>Projected End Date:</b> 09/01/2018
<b>Benefit Type:</b> Direct ( Person )	<b>Completed Activity Actual End Date:</b>
<b>National Objective:</b> Low/Mod	<b>Responsible Organization:</b> City of Springfield2

<b>Overall</b>	<b>Jan 1 thru Mar 31, 2017</b>	<b>To Date</b>
<b>Total Projected Budget from All Sources</b>	N/A	\$300,000.00
<b>Total Budget</b>	\$300,000.00	\$300,000.00
<b>Total Obligated</b>	\$300,000.00	\$300,000.00
<b>Total Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

**Activity Description:**

Springfield Innovation Center. The City's partner DevelopSpringfield will rehabilitate two adjacent buildings in downtown Springfield to create a 16,500 sq. ft. entrepreneurial center . The Innovation Center is a catalytic project designed to jumpstart reinvestment, job creation and redevelopment activity, while building a community of entrepreneurs. The Center is a collaborative enterprise of developSpringfield, the nonprofit Valley Venture Mentors (VVM), the state of Massachusetts, and MassDevelopment. VVM will manage the business accelerator, which will support emerging entrepreneurs through mentorship, education and enhanced collaboration. Approximately 9,300 square feet of the Innovation Center make up the business accelerator's presentation, conference and co-working space. The Innovation Center will offer rent-free office space and an "innovation cafe" in the adjacent retail space. In addition to providing food and beverage service, the café will provide a test kitchen and prep area to support the emerging food truck industry and other food service entrepreneurs. Over a three-year period, the SIC will support the creation of 50 new businesses. To measure the success of the initiative, the City and its partners will track and evaluate the number of jobs created or retained by the businesses benefitting from the SIC's support.

**Location Description:**



Springfield Innovation Center

### Activity Progress Narrative:

The City has met with DevelopSpringfield several times and has an executed contract for this project. The City anticipates the Innovation Center opening and businesses beginning to occupy space within the next quarter.

### Accomplishments Performance Measures

**No Accomplishments Performance Measures**

### Beneficiaries Performance Measures

**No Beneficiaries Performance Measures found.**

### Activity Locations

**No Activity Locations found.**

### Other Funding Sources Budgeted - Detail

#### Match Sources

Develop Springfield

**Amount**

\$3,874,414.00

Subtotal Match Sources

#### Other Funding Sources

**Amount**

No Other Funding Sources Found

Total Other Funding Sources



**Grantee Activity Number:** 05-NDR

**Activity Title:** Safe Homes Training

**Activity Category:**

Econ. development or recovery activity that creates/retains

**Project Number:**

NDR-3

**Projected Start Date:**

10/30/2016

**Benefit Type:**

Direct ( Person )

**National Objective:**

Low/Mod

**Activity Status:**

Under Way

**Project Title:**

NDR-Business and Job Opportunities

**Projected End Date:**

09/01/2018

**Completed Activity Actual End Date:**

**Responsible Organization:**

City of Springfield2

<b>Overall</b>	<b>Jan 1 thru Mar 31, 2017</b>	<b>To Date</b>
<b>Total Projected Budget from All Sources</b>	N/A	\$191,716.00
<b>Total Budget</b>	\$191,716.00	\$191,716.00
<b>Total Obligated</b>	\$191,716.00	\$191,716.00
<b>Total Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

**Activity Description:**

The Regional Employment Board of Hampden County (REB) will provide job training in the areas of home rehabilitation, lead hazard reduction, and healthy homes. The REB will operate three sessions of the Safe Homes Training Program, which will provide training to 42 low income individuals, with 34 of the individuals becoming employed.

**Location Description:**

City of Springfield

**Activity Progress Narrative:**

The City has been meeting with the REB regularly to get the program ready to launch. The City anticipates having an executed contract and recruitment to begin within the next quarter.

**Accomplishments Performance Measures**

**No Accomplishments Performance Measures**



## Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

## Activity Locations

No Activity Locations found.

## Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

### Other Funding Sources

Amount

No Other Funding Sources Found

Total Other Funding Sources

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**Grantee Activity Number: 06-NDR**

**Activity Title: IT Workforce Program**

**Activity Category:**

Econ. development or recovery activity that creates/retains

**Activity Status:**

Under Way

**Project Number:**

NDR-3

**Project Title:**

NDR-Business and Job Opportunities

**Projected Start Date:**

01/10/2017

**Projected End Date:**

09/01/2018

**Benefit Type:**

Direct ( Person )

**Completed Activity Actual End Date:**

**National Objective:**

Low/Mod

**Responsible Organization:**

City of Springfield2

<b>Overall</b>	<b>Jan 1 thru Mar 31, 2017</b>	<b>To Date</b>
<b>Total Projected Budget from All Sources</b>	N/A	\$300,000.00
<b>Total Budget</b>	\$300,000.00	\$300,000.00
<b>Total Obligated</b>	\$300,000.00	\$300,000.00
<b>Total Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

**Activity Description:**

Tech Foundry will provide information technology training to eligible, low-income residents. The training will consist of five sessions that include classroom work and on-the-job internships. In addition to practical IT skills and badges, the training will also include soft skills development, resume writing instruction and interview skills. To measure the success of the training programs, the City and its partners will track and evaluate the following: the number of low-income residents trained and jobs obtained by low-income residents as a result of the training.

**Location Description:**

City of Springfield

**Activity Progress Narrative:**

The City has an executed contract with Tech Foundry and a mini training session is underway. The City anticipates a second session to begin within the next quarter.





## Accomplishments Performance Measures

No Accomplishments Performance Measures

## Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

## Activity Locations

No Activity Locations found.

## Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

### Other Funding Sources

Amount

No Other Funding Sources Found

Total Other Funding Sources

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## Project # / Title: NDR-4 / NDR-Administration and Planning

**Grantee Activity Number:** 07-NDR

**Activity Title:** Administration

**Activity Category:**

Administration

**Project Number:**

NDR-4

**Projected Start Date:**

10/30/2016

**Benefit Type:**

( )

**National Objective:**

NA

**Activity Status:**

Under Way

**Project Title:**

NDR-Administration and Planning

**Projected End Date:**

09/01/2022

**Completed Activity Actual End Date:**

**Responsible Organization:**

City of Springfield2

### Overall

**Total Projected Budget from All Sources**

**Jan 1 thru Mar 31, 2017**

N/A

**To Date**

\$852,844.00

**Total Budget**

\$852,844.00

\$852,844.00

**Total Obligated**

\$852,844.00

\$852,844.00

**Total Funds Drawdown**

\$91,241.99

\$91,241.99

**Program Funds Drawdown**

\$91,241.99

\$91,241.99



<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$91,241.99	\$91,241.99
City of Springfield2	\$91,241.99	\$91,241.99
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

**Activity Description:**

Administrative costs for general program oversight. Activity capped at 5% of total grant

**Location Description:**

City of Springfield

**Activity Progress Narrative:**

Expenditures for the administration of the CDBG-NDR Grant both programmatic and fiscal.

**Accomplishments Performance Measures**

**No Accomplishments Performance Measures**

**Beneficiaries Performance Measures**

**No Beneficiaries Performance Measures found.**

**Activity Locations**

**No Activity Locations found.**

**Other Funding Sources Budgeted - Detail**

**No Other Match Funding Sources Found**

<b>Other Funding Sources</b>	<b>Amount</b>
No Other Funding Sources Found	
Total Other Funding Sources	



**Grantee Activity Number:** 08-NDR  
**Activity Title:** Planning

**Activity Category:**

Planning

**Project Number:**

NDR-4

**Projected Start Date:**

11/01/2011

**Benefit Type:**

Area ( )

**National Objective:**

NA

**Activity Status:**

Under Way

**Project Title:**

NDR-Administration and Planning

**Projected End Date:**

09/01/2022

**Completed Activity Actual End Date:**

**Responsible Organization:**

City of Springfield2

Overall	Jan 1 thru Mar 31, 2017	To Date
<b>Total Projected Budget from All Sources</b>	N/A	\$147,156.00
<b>Total Budget</b>	\$147,156.00	\$147,156.00
<b>Total Obligated</b>	\$147,156.00	\$147,156.00
<b>Total Funds Drawdown</b>	\$81,881.95	\$81,881.95
<b>Program Funds Drawdown</b>	\$81,881.95	\$81,881.95
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$81,881.95	\$81,881.95
City of Springfield2	\$81,881.95	\$81,881.95
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

**Activity Description:**

Planning costs associated with the implementation of the NDR Grant. Total planning activities capped at 15% of total grant.

**Location Description:**

City of Springfield

**Activity Progress Narrative:**

Expenditures for the planning and implementation of the CDBG-NDR Grant.

**Accomplishments Performance Measures**

**No Accomplishments Performance Measures**



## Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

## Activity Locations

No Activity Locations found.

## Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

### Other Funding Sources

Amount

No Other Funding Sources Found

Total Other Funding Sources

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**Grantee Activity Number: 09-NDR**

**Activity Title: Climate Change Action Plan**

**Activity Category:**

Planning

**Project Number:**

NDR-4

**Projected Start Date:**

10/30/2016

**Benefit Type:**

Area ( )

**National Objective:**

NA

**Activity Status:**

Under Way

**Project Title:**

NDR-Administration and Planning

**Projected End Date:**

06/30/2017

**Completed Activity Actual End Date:**

**Responsible Organization:**

City of Springfield2

<b>Overall</b>	<b>Jan 1 thru Mar 31, 2017</b>	<b>To Date</b>
<b>Total Projected Budget from All Sources</b>	N/A	\$222,663.00
<b>Total Budget</b>	\$222,663.00	\$222,663.00
<b>Total Obligated</b>	\$222,663.00	\$222,663.00
<b>Total Funds Drawdown</b>	\$1,750.00	\$1,750.00
<b>Program Funds Drawdown</b>	\$1,750.00	\$1,750.00
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$1,750.00	\$1,750.00
City of Springfield2	\$1,750.00	\$1,750.00
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

**Activity Description:**

Climate Change Action Plan. While Springfield has already completed phase 1 of a climatechange plan, the City will partner with the Pioneer Valley Planning Commission (PVPC) in 2016to complete phase 2. This will include all public outreach, stakeholder consultation, conductingand compiling all associated research and data collection, drafting the plan, incorporating allfeedback and providing final version of the plan. To measure the success of the initiatives outlined above, the City and its partners will track and evaluate the following metrics: (1) number of volunteer hours spent addressing environmental issues present in the City; and (2) number of individuals engaged and educated regarding climate change.

**Location Description:**

City of Springfield

**Activity Progress Narrative:**

The City has an executed contract with PVPC and the planning process is underway. Meetings with City officials, the public, and stakeholders are underway. The City anticipates having the plan complete by the end of next quarter.



## Accomplishments Performance Measures

No Accomplishments Performance Measures

## Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

## Activity Locations

No Activity Locations found.

## Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

### Other Funding Sources

Amount

No Other Funding Sources Found

Total Other Funding Sources

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<b>Grantee Activity Number:</b>	<b>10-NDR</b>
<b>Activity Title:</b>	<b>Citizen Science Initiative</b>

**Activity Category:**

Planning

**Project Number:**

NDR-4

**Projected Start Date:**

10/30/2016

**Benefit Type:**

Area ( )

**National Objective:**

NA

**Activity Status:**

Under Way

**Project Title:**

NDR-Administration and Planning

**Projected End Date:**

09/01/2022

**Completed Activity Actual End Date:**

**Responsible Organization:**

City of Springfield2

<b>Overall</b>	<b>Jan 1 thru Mar 31, 2017</b>	<b>To Date</b>
<b>Total Projected Budget from All Sources</b>	N/A	\$150,000.00
<b>Total Budget</b>	\$150,000.00	\$150,000.00
<b>Total Obligated</b>	\$150,000.00	\$150,000.00
<b>Total Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

**Activity Description:**

The City's partner ReGreen Springfield will engage the community in environmental work and educate the community about the impacts of climate change. They will engage volunteer assistance that enhances the capacity to care for trees and collect data regarding the natural world and changing environmental conditions.

**Location Description:**

TBD

**Activity Progress Narrative:**

The City has met with Regreen Springfield multiple times around program design and structure. The City has sent a draft contract to Regreen Springfield and anticipates the contract being executed within the next quarter and preparation for program launch to begin.

**Accomplishments Performance Measures**

**No Accomplishments Performance Measures**



## Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

## Activity Locations

No Activity Locations found.

## Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

### Other Funding Sources

Amount

No Other Funding Sources Found

Total Other Funding Sources

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<b>Grantee Activity Number:</b>	<b>11-NDR</b>
<b>Activity Title:</b>	<b>Citizen Tree Stewart Program</b>

**Activity Category:**

Planning

**Project Number:**

NDR-4

**Projected Start Date:**

10/30/2016

**Benefit Type:**

Area ( )

**National Objective:**

NA

**Activity Status:**

Under Way

**Project Title:**

NDR-Administration and Planning

**Projected End Date:**

09/01/2022

**Completed Activity Actual End Date:**

**Responsible Organization:**

City of Springfield2

<b>Overall</b>	<b>Jan 1 thru Mar 31, 2017</b>	<b>To Date</b>
<b>Total Projected Budget from All Sources</b>	N/A	\$150,000.00
<b>Total Budget</b>	\$150,000.00	\$150,000.00
<b>Total Obligated</b>	\$150,000.00	\$150,000.00
<b>Total Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Funds Drawdown</b>	\$0.00	\$0.00
<b>Program Income Drawdown</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Total Funds Expended</b>	\$0.00	\$0.00
City of Springfield2	\$0.00	\$0.00
<b>Most Impacted and Distressed Expended</b>	\$0.00	\$0.00
<b>Match Contributed</b>	\$0.00	\$0.00

**Activity Description:**

The Citizen Tree Steward Program will use volunteer community residents to plant and steward trees throughout the Urban Watershed District. The Community-Based Citizen Science Initiative will engage neighborhood residents, youth, students and others in gathering scientific data related to weather, air and water quality, ecosystem services and sustainability in the Urban Watershed Resilience Zone. The project will use software and protocols developed by the U.S. Forest Service, and will enhance that agency's new urban research projects.

**Location Description:**

TBD

**Activity Progress Narrative:**



## Accomplishments Performance Measures

No Accomplishments Performance Measures

## Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

## Activity Locations

No Activity Locations found.

## Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

### Other Funding Sources

Amount

No Other Funding Sources Found

Total Other Funding Sources

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